

# FINANCIAL TIMES

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## NEWS SUMMARY

**GENERAL**  
**Assad in Recovery**  
Syrian President Hafez Assad is recovering from a fall in popularity following the failure of his military intervention in Jordan. The fall in popularity is being attributed to the failure of his military intervention in Jordan. The fall in popularity is being attributed to the failure of his military intervention in Jordan.

**BUSINESS**  
**Recovery faltering, surveys indicate**  
The recovery in the British economy is faltering, according to a survey of business opinion. The survey indicates that the recovery is faltering, according to a survey of business opinion. The survey indicates that the recovery is faltering, according to a survey of business opinion.

**Smith's return may be critical**  
The return of James Callaghan to the House of Commons may be critical for the Labour Government. The return of James Callaghan to the House of Commons may be critical for the Labour Government. The return of James Callaghan to the House of Commons may be critical for the Labour Government.

**Chirac chosen**  
Jacques Chirac has been elected as the leader of the Gaullist party in France. Jacques Chirac has been elected as the leader of the Gaullist party in France. Jacques Chirac has been elected as the leader of the Gaullist party in France.

**Leath's belief**  
Edward Heath believes that the British economy is recovering. Edward Heath believes that the British economy is recovering. Edward Heath believes that the British economy is recovering.

**Japan votes**  
The Japanese Diet has passed a bill to increase the number of members. The Japanese Diet has passed a bill to increase the number of members. The Japanese Diet has passed a bill to increase the number of members.

**Ice grips**  
Heavy ice has gripped the British Isles, causing disruption. Heavy ice has gripped the British Isles, causing disruption. Heavy ice has gripped the British Isles, causing disruption.

**Strike call**  
A call for a general strike has been issued by the Communist Party. A call for a general strike has been issued by the Communist Party. A call for a general strike has been issued by the Communist Party.

**Umbo 'poison'**  
A report has been made that a man named Umbo has been poisoned. A report has been made that a man named Umbo has been poisoned. A report has been made that a man named Umbo has been poisoned.

**550,000 winner**  
A man has won a prize of 550,000 pounds in a lottery. A man has won a prize of 550,000 pounds in a lottery. A man has won a prize of 550,000 pounds in a lottery.

**rape report**  
A report has been made about a rape in London. A report has been made about a rape in London. A report has been made about a rape in London.

**Britten funeral**  
A funeral service will be held for the composer Benjamin Britten. A funeral service will be held for the composer Benjamin Britten. A funeral service will be held for the composer Benjamin Britten.

**Foreat Feltham!**  
A report has been made about a fire in Feltham. A report has been made about a fire in Feltham. A report has been made about a fire in Feltham.

## Agreement on IMF loan terms nearer

BY JUREK MARTIN AND DAVID BELL, WASHINGTON, DEC. 5

AFTER TEN days of intensive negotiations on both sides of the Atlantic, agreement on the terms of the British \$3.9bn. loan from the International Monetary Fund has now moved closer.

The loan is likely to be accompanied by a firm commitment by the Group of Ten to explain the growing British public resistance — cuts in public expenditure are necessary. Close attention must also be paid to the future of the critical ratio between public expenditure and the Gross Domestic Product.

Further, there is agreement that the weight of public borrowing must be looked at over the next two years with great care in relation to monetary growth.

Nevertheless, it is clear that the British Government to accept an analysis that indicated the need for further cuts.

The Americans like to compare the educational process of the last few weeks with those that the U.S. itself underwent in 1972-73 when it became clear here that their conventional economic policies of the 1960s were proving inadequate in dealing with the problems of the 1970s.

Mr. James Callaghan, who allowed discussions to run on without declaring his position until last Thursday, has now given his total support to the revised proposals for making the cuts put by Mr. Denis Healey, Chancellor of the Exchequer.

Former critics now willing to back the totals agreed include Mrs. Shirley Williams and Mr. Harold Lever from the moderate wing and Mr. Michael Foot and, more reluctantly, other Left-wingers.

Mr. Anthony Wedgwood Benn and Mr. Peter Shore have continued to press the case for an alternative strategy involving revision of the IMF terms and imposition of extensive import controls, but are expected to back their colleagues if the present proposals go through.

It is also acknowledged that Mr. Healey may have a difficult problem of presentation. If the foreign exchange markets feel the cuts are cosmetic rather than representing a genuine reduction in expenditure, much of the Cabinet's efforts would be wasted.

The discussion about how the overall cutback for 1977-78 is to be translated into public spending cuts of £1bn. will begin in the Cabinet this afternoon, and continue at further meetings tomorrow and probably on Thursday. Despite the hopefulness, Mr. Healey remains hopeful he will be able to make his economic statement to the Commons some time next week.

Government thinking on the terms of a package will be probed at today's meeting of the TUC-Labour Party Liaison Committee, attended by senior Ministers and trade union leaders. Assurances are likely to be given by Ministers that the Government is intent on preventing a further rise in unemployment by all possible means.

Mr. Edward Heath, the Conservative former Prime Minister, said yesterday that the Cabinet's first priority must be to maintain the value of sterling. He forecast on ITV's Weekend World that inflation would increase and prices rise unless the pound was stabilised, and said this could be done only with the right sort of package.

Mr. Peter Shore, the Environment Secretary, denounced calls from the Right for massive deflation as "politically motivated" and "exceedingly dangerous."

The political attraction was Continued on Back Page

## Critics back spending cuts plan

BY RICHARD EVANS, LOBBY EDITOR

WITH BROAD agreement have been hammered out is that Mr. Healey, having retracted his original demands in the face of widespread opposition from all political sectors of the Cabinet, now has the backing of many of his former critics.

There would undoubtedly be grave dangers to Cabinet unity if the proposals were found unacceptable to the IMF. Mr. Callaghan does not intend to place in jeopardy either the social contract with the unions, which comes up for renewal from the end of July, or the Government's own political viability, because of the unacceptable pressures that a further substantial cut in public spending would entail.

If the Cabinet is unable to agree a package to cover the full £1bn. of public spending cuts there could be a proposal to raise indirect taxes, such as VAT, or excise duties on drink and tobacco, to bridge the gap. But the trend of Cabinet discussion has been against this because of the adverse impact on prices and on the social contract negotiations.

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The political attraction was Continued on Back Page

## Rubery Owen component strike may be ended by meeting to-day

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE possibility of averting more widespread disruption of the motor industry rest on a meeting to-day of the unofficial strikers at Rubery Owen, the components supplier.

Nearly 8,000 workers have been made idle by the three-week strike of 120 maintenance engineers, who demand a £10-a-week pay rise.

The engineers, summoned to to-day's meeting by telegram, will be presented with a peace formula urging them to reverse their decision, taken late on Friday, to continue the strike.

Deadlock in the dispute, in which the strikers persistently refused to discuss their claims with either management or the unions, was broken by senior union officials.

Mr. Brian Mathers, Midlands regional secretary of the Transport and General Workers' Union, and Mr. Fred Griffiths, of the Amalgamated Union of Engineering Workers, thrashed out a return-to-work formula in six hours of talks with the men's stewards.

Negotiations were conducted by telephone with Rubery Owen management under the auspices of the West Midlands Engineering Employers' Association.

Unless the men agree to the terms of the formula to-day disruption in the vehicle industry will spread, as Rubery Owen is an important supplier of petrol tanks, wheels and axles.

Ten Leyland Cars factories are affected and 6,000 workers idle. Production of three models, the Mini, Range Rover, and MGB, has been halted, with the loss of

important export sales. Leyland puts the cost of lost production as far as more than £10m.

The company said last night that it was impossible to estimate how quickly layoffs would spread, but the Land Rover looks the most vulnerable model.

The disruption comes at a bad time for Leyland, which is concerned about productivity levels and a shortage of vehicles.

Production of the Marina at Cowley will be returning to normal only to-day after a strike at Coventry Engines.

The Rubery Owen dispute has meant slowing of some Leyland truck and bus production lines at Bristol, Leyland, and Southall. The most serious impact is at the Bathgate truck plant in Scotland, where production has

been seriously cut to eke out supplies and prevent layoffs.

Chrysler van and truck production at Dunstable, has been halted with 450 made idle.

Vauxhall said alternative wheel supplies have been obtained, and the company hoped that layoffs would be avoided. At Ford the situation was being watched, but "no problems" had yet arisen.

Even if Rubery Owen returns to work quickly underlying problems will remain because of the chaotic wage structure at the Darlington plant.

Mr. John Owen, managing director, has said that the viability of the company is threatened by labour disputes. Continuity of production is all-important to vehicle-assemblers, and the latest dispute will undoubtedly have prompted the motor companies to investigate alternative sources of supply.

## Talks on shipbuilding quotas

BY JOHN WYLES, SHIPPING CORRESPONDENT

CRUCIAL TALKS aimed at persuading Japan to reduce its proposed share of world shipbuilding orders over the next four years will take place within the Organisation for Economic Co-operation and Development in Paris this week.

A meeting of the OECD working party on shipbuilding to-day and to-morrow will provide a key test of assurances which the Japanese gave to the EEC just before the Heads of Government summit last week.

A promise of a co-operative attitude on shipbuilding was one of the factors taken into account by the Heads of Government when they agreed to allow another three months for the search for a solution to the growing trade imbalance between Europe and Japan over a broad range of industrial sectors.

The EEC's main solution, which was proposed at an OECD meeting in October, is that Japan should take no more than 50 per cent of annual shipbuilding orders placed among OECD countries.

Japanese officials are due to reply to this suggestion to-day.

The EEC countries which are tabling additional proposals, hope that the Paris meeting can lay the foundation for an agreement which could be completed at talks between the EEC and Japan before Christmas.

Announced on Friday that it would be willing to take part in such talks.

The EEC proposals pose problems for the Japanese who feel that they have gone as far as possible in ordering their industry to cut its output from a peak of 16.9m. gross tons in 1974 to an annual production of 6.5m. by 1980. This would be broadly half of estimated world production in that year.

But the EEC demand that Japan should limit itself to 50 per cent of the OECD market would reduce annual output to between 4m-5m. gross tons—a level which the Japanese say would pose them with severe employment problems.

However the EEC countries are now prepared to take a tough line in the face of recent figures which show that between January and September, Japan took 86 per cent of orders

placed with OECD members. The EEC wants an agreement by January 1 and is making it clear that defensive measures must soon be adopted if Japan will not take a more moderate line.

The tanker is the most contentious of shipbuilding and engineering orders from Clydeside, where it is hoped to see Mr. Eric Varley, Secretary of Industry, to-morrow to press him to announce Government backing for the speculative construction of a 255,000-ton tanker at Scoti Lithgow's Port Glasgow shipyard.

The meeting is being sought to put additional pressure on the Government before Wednesday's talks in London between Cabinet Ministers, including Mr. Callaghan, and the Scottish TUC about a wide range of industrial problems in Scotland including shipbuilding and Scott Lithgow.

The tanker they want to go ahead would preserve 2,000 jobs for more than a year, at a cost of about £25m. It is the second of a two-ship order from Maritime Fruit Carriers, and has effectively been cancelled by the troubled shipping group.

## Fears over Ulster bomb blast

BY GILES MERRITT

THE DEVASTATION of Londonderry's shopping centre in a military-style incendiary bomb attack was last night giving rise to bitter criticism of security arrangements, as well as fears that after several years of comparative calm, the city is re-emerging as an Ulster trouble spot.

The attack took place against the background of yesterday's peace rally at Drogheda, in the Irish Republic, attended by an estimated 10,000 supporters from Ireland and Ulster.

There are varying initial estimates of the damage—ranging up from about £1m—which affects nearly half the shops in Derry's main commercial district on the West Bank of the River Foyle.

But the cost will almost certainly push the bill for Government compensation in Northern Ireland so far this year above £200m.

Details of the attack are to be discussed at a Security Review at Stormont Castle this morning.

It is not certain whether the meeting of senior army and police officers will have Mr. Roy Mason, Northern Ireland Secretary, as chairman.

The firebomb raid has destroyed 18 shops in Shipquay Arcade and Shipquay Street, and reportedly damaged six others seriously.

The number of devices planted is still unknown and security forces were yesterday on the alert for other unexploded bombs in the area.

Those that caused the damage

apparently went off close together, in what is described as Derry's "worst-ever bombing."

But the fact that the devices were inside the city centre strict security zone is producing the strongest criticism.

A prominent Londonderry Loyalist, Mr. Glenn Barr, the Vanguard Party's deputy leader, said the success of the attack "did not say much for the security forces."

To enter the shopping zone people must first undergo a search, but most of the material required for an incendiary bomb can be bought within the zone.

At the week-end conference of the Social Democratic and Labour Party, a motion calling on the British Government to withdraw from Northern Ireland was finally defeated by 153-votes to 111.

## if a Scotsman swallows his pride...



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Lombard

# The less good news about strikes

BY GEOFFREY OWEN

GOOD NEWS is always worth publishing and this certainly applies to the Department of Employment's recent analysis of strike activity in the U.K. It shows that the strike-proneness of which our overseas customers complain is confined to a very small section of industry. Over the three-year period 1971-1973 the proportion of manufacturing plants found to be free of stoppages was 95 per cent. Even in the worst areas like Merseyside and Glasgow strikes affect only a small minority of plants. But before anyone starts using these facts, and the undoubted reduction in wage disputes over the past two years (largely because of incomes policies), to claim that the U.K. has no industrial relations problem, the other side of the picture should not be forgotten.

## Productivity

The 5 per cent of strike-affected plants includes companies in some major industries, such as motor vehicles, shipbuilding and parts of engineering. There is no escaping the fact that plant managers in British car companies tend to spend at least half their time on industrial relations problems, while their counterparts on the Continent spend a fifth of their time or less. Even if British labour relations are improving—and the evidence on this is not yet conclusive—remains a serious element of our basic industrial problem, low productivity. The fact that the extent of strike activity is often wildly overstated is no excuse for ignoring it.

Dealing with bad labour relations is primarily a matter for management; up to now, the trade unions have had only a limited influence over what happens on the shop floor. For management, the first priority should be to make collective bargaining arrangements work better. Those companies which have allowed their collective bargaining systems to fall into disrepair are those which tend to have the worst strike record. It is an illusion to suppose that a dose of industrial democracy, however that term is defined, will magically transform labour relations in these companies.

The vogue for industrial democracy, as reflected, for example, in the Ryder report on British Leyland, has some heavy aspects. Few would quarrel with the proposition that managements should discuss

major issues with employees or their representatives and that employees should have a chance of influencing decisions before they are taken. But if participation is pushed too far too fast, there is a danger that the ability of management to do its job will be impaired and the decision-making process slowed down. There is the further risk—and this could apply in the British Leyland case—that an elaborate apparatus of participation committees might so dominate the attention of management and shop stewards that the reform of collective bargaining procedures will be neglected.

Given the continuing need to improve the nuts and bolts of collective bargaining, putting workers on Boards is a distraction we could all do without. It is true, as Mr. Len Murray remarked recently, that worker directors can in one sense be regarded as the "icing on the cake" and an outward and visible sign of an inward state of grace. But what is the point of making the icing the ingredients in the cake have not even been assembled, let alone cooked?

## Infrastructure

Whatever the actual consequences of worker directors—and Continental experience suggests that they do not make a great deal of difference one way or the other—the publication of the Bullock Committee's report next month will spark off a long and bitter debate about an issue which is at best marginally relevant to the country's real problems. Unfortunately the Prime Minister seems committed to the idea, presumably in the belief that worker directors have something to do with West Germany's variable industrial relations record. But Germany's trade union structure and traditions are entirely different from those of the U.K. In this country it is the infrastructure of industrial relations that needs attention, not the ornamental role of worker directors.

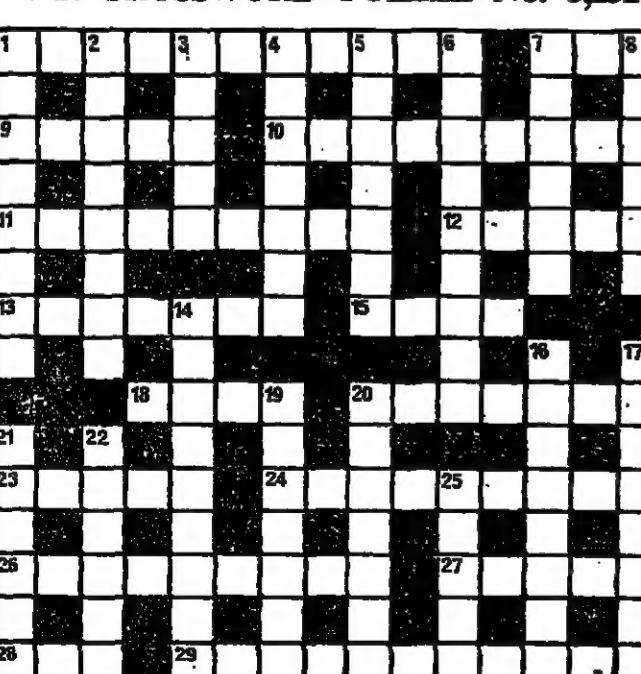
## TV Radio

† Indicates programme in black and white

### BBC 1

12.45 p.m. News. 1.00 Pebble Mill. 1.15 Chipping. 1.30 Anne Domini. 3.55 Regional News (except London). 3.55 Play School. 4.20 Deputy David. 4.25 Jackanory. 4.40 Blue Peter. 5.00 John Craven's Newsround. 5.10 Three Cliffs Farm. 5.15 Ivor the Engine. 5.40 News. 5.55 Reporting England. 5.59 Nationwide. 6.00 Some Mothers Do 'Ave 'Em. 7.30 Angels. 8.10 Panorama. 9.00 News. 9.25 The Monday Film: "Bananas," starring Woody Allen. 10.45 To-night.

### F.T. CROSSWORD PUZZLE No. 3,252



- ACROSS**
- Street stuff to feed to a climber (11)
  - A round to the middle of the leg is keen (6)
  - Soaked or charged to the fullest extent possible (9)
  - Hang on like this for a chastely flash (4, 5)
  - Two gasses to employ in a home (5)
  - People dismounted outside for food (7)
  - An ache — one in the face (4)
  - Legal document from monarch in good humour (4)
  - Planted FBI agents inside section (7)
  - Touch your head when it's convenient (5)
  - Mouthpiece for a wheelwright (9)
  - Musical performance in G and is likely to be good (9)
  - Rascal from southern military station (5)
  - See 7 across
  - Drive crazy going round mountains and create big order (11)
- DOWN**
- Hats, could be on top of mine (3)
  - Course of pain making unit rise (8)
  - Relinquish the produce (5)
  - Boulder gets increase before beginning (7)
  - Vessel at college for 7 down (7)
  - Mortal has to hide fish (9)
  - Feline's out of bed for 5 (6)
  - One who drops off socialist fellow coming up (6)
  - Cockerel in orbit? (5, 4)
  - Saturate with wave, take in and start evaporating (8)
  - Stay as you are and tolerate an Irishman (5, 3)
  - Trial that is right but more headstrong (7)
  - Japanese commander holds terrorist leader with a weapon (7)
  - Made a penny in the outhouse (5)
  - Infinite but never spoken about (6)
  - Use N.E. roundabout and follow (5)

The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

THE WEEK IN THE COURTS

# Woodall-Duckham points on accountancy

BY JUSTINIAN

AT FIRST sight, last week's decision by Mr. Justice Templeman in *Woodall-Duckham* turned on a question of fact. If that were so, the Revenue's appeal from an adverse decision of the Special Commissioners should, therefore, have been summarily dismissed.

A closer look, however, discloses interest to the accountancy and legal professions at two levels. The company carried out engineering work on long-term contracts. Payments for work were provided for, so the cash-flow situation presented no problems.

But how were the year's results to be recorded in the company's accounts? Under the Companies Act, 1929, a company was required to prepare accounts to give "a true and correct" view of its state of affairs at the end of its financial year. But what was "correct"?

There are many ways of looking fairly at trading and other results. A significant change was made in the Companies Act, 1948. Section 149(1) provides now that every balance sheet shall give a "true and fair" view of the state of affairs, and every profit and loss account "a true and fair" view of the profit or loss for the financial year.

Parliament has thus recognised that to vary the accounting method to suit the company's needs is not to be less incorrect than others.

A fair view The most primitive method of accounting—barristers are the only people using it—is the cash basis. It is simple and direct, but it does not take account of the credit side, one enters actual receipts.

This method is unsuitable for giving a fair view of how a commercial enterprise is faring because the accountants are not concerned with the credit side, one enters actual receipts. This method is unsuitable for giving a fair view of how a commercial enterprise is faring because the accountants are not concerned with the credit side, one enters actual receipts.

Universally recognised as a preferable method of accounting is the "accruals basis," according to which earnings (as opposed to cash) are entered in the accounts with what it costs to earn. Stock-in-trade and work-in-progress look, at first blush to the uninitiated, like valuable assets of the trader concerned—a view apparently consistent with the traditional practice of entering stock-in-trade at the year's end at "cost or market price," whichever is the lower.

But a better way of looking at both stock-in-trade and work-in-progress is expressed in the Radcliffe Committee report of 1955: "These figures are not estimates of value... the figure of opening stock is a figure of unabsorbed cost, brought forward from the previous year, to be placed against the receipts of the current year."

Similarly, the figure of closing stock denotes costs which, being unabsorbed in the current year, are carried forward to be charged against the receipts of the following year. Neither denotes a stock value.

That, of course, leaves room for argument on the meaning of "cost." One must obviously carry forward the costs of raw materials and direct labour (that is, "direct costs") spent.

## 'Direct cost'

But what about overheads? The Revenue at one time acceded to the suggestion that a proportion of overheads ought to be added to direct costs, because by this latter method (the "on-cost method") one got a more accurate figure for the year's profits. The courts reversed that ruling.

The "direct cost" and the "on-cost" methods gave a "true and fair" view of the year's profits, and the Revenue could not compel a change from the one method to the other.

With this essential background, one can turn to the *Woodall-Duckham* decision. Before the financial year of 1969, the company employed a sophisticated "on-cost" method for computing work-in-progress. But in the words of the company chairman, "I was over a series of years when the company was in a steady state of expansion, and it was in years of expansion that the method was used."

At the first level of interest, an ultra-conservative reader is expected to express astonishment, on the grounds that it is a cardinal principle that profit shall not be taxed until realised, and yet here the Revenue deliberately brings anticipated and "unrealised" profits into account. The impact of the change on

the sum attributable to work-in-progress in *Woodall-Duckham* is accounted at the end of 1969 was £28,217. The intelligent reader will wonder why on earth the Revenue should complain about the change.

This brings us to the nub of the case before Judge Templeman in which the company claimed that internal consistency of accounting demands that the figure for work-in-progress at the beginning of 1969 must also be recalculated on the same basis.

This means that the opening figure on January 1, 1969, would be £27,874 higher than the opening figure for December 31, 1968.

## Second level

Judge Templeman's initial reaction was that this seemed too good to be true. So good indeed that he preferred the Revenue's explanation why they could not seek to raise such additional assessments in respect of earlier years—namely, that there had been nothing wrong with those earlier years' accounts or assessments.

There is no such thing as "the one and only true accounting basis." The company's pre-1969 "on-cost basis" did give a "true and fair" view, and the law gave the company the right to employ that method, if it wished, both before and after 1969.

This being the case, the second level of interest is revealed. If Judge Templeman is wrong, a quite delicious opportunity is afforded any company with long-term contracts to achieve a tax-free profit.

The company chooses a year in which opening work-in-progress is at a peak, up-values it, and enters the resulting "surplus" as a non-deductible valuation of contract work-in-progress at the end of the previous accounting period in the accounts for the year of change.

All this could arise from a change of one valid accounting method to another. There is sufficient at stake for the case to go before the Court of Appeal. The intriguing question is whether the higher courts will also think that the company's argument is too good to be true. *The Times* Law Report November 30.

RUGBY

# London-Scots have hop

THE LONDON WELSH players (quite rightly in my opinion) refused to play against Bath because of the frost. While that was acceptable, what was unacceptable was the lateness of the cancellation, when it must have been obvious mid-morning that the match could not be played.

Many disgruntled spectators made for the London-Scots-Aberavon game round the corner. It was, though, a match of such low profile, that at times the Rugby was invisible.

These are not exactly heady days for Scottish, but this 10-6 victory may well prefigure better things for in the final 20 minutes they showed great character in defence against the visitors, who were then going at full throttle.

Praet, a flanker, had a marvellous game, and there were other heroes from Fairbairn, Plickering and Kelly. Gainsham was a reliable last bastion. McFarlane had a personal duel

against Martin and just about won it with some good jumping and searching open play. However, Martin played a very solid and traditionally acceptable second-row roll.

In attack Scottish only mounted coherent attacks at infrequent intervals, because Drummond insisted on kicking away good possession and Lawson had an off-day with his passing.

## Slow pass

Aberavon began shabbily, scarcely making headway until one breath-catching 15-man move just before half-time. That showed what they could do, but it was not enough to make up for the slow pass.

## Gloucester win tense struggle

BY STUART ALEXANDER

GLoucester GO through to the second round of the John Player Cup after a tense struggle with Harlequins at Stoop Memorial Ground in which they finally won by 17 points to nine.

In getting there, they had had to cope not only with very difficult conditions but their own inability to establish either mastery in front or penetration through their backs.

The ground was hard at the start and as the temperature dropped to below freezing it must have been close to unplayable by the end.

The slippery conditions led to many moves breaking down but Gloucester were also let down by the goal kicking of full-back Butler.

Normally a prolific points scorer, he managed only one penalty and one conversion out of 13 kicks at goal. If he had been his usual accurate self, then and at set scrum and ruck they would have been no question about which side the ball was going to come out.

They took some compensation, however, by scoring three good tries through Boyle, Clewes and Butler (conversion).

Griffiths and James, the game much more, showed the thrust and it was not always for him to get the ball, then began to pass back, good in defence, rely on getting the ball of Davies's uncertainty.

Drummond gave a quick lead from in front posts after missing the ball sister in the 10 minutes. Martin squared very shortly and then D-gave a Senitish lead after a penalty after a penalty.

Marfars scored a few minutes before half-time for a dejected Drummond, the simple kick.

Martin kicked an early in the second half from point. Scottish only let Marfars score good goals from Lawson and thanks to the repechage of penalties by Ab

## Racing off

Weather conditions have caused today's race meetings at Southwell and Hexham to be abandoned.

There was a little bit both forward and three-but the game was controlled by referee Mr. Rapson. However, Barn Quins' lock was fortunate to get off with a warning, a kick at a Glo forward.

Quins were hardly hurt by the defeat which gave the hands of the Twiside on their own home. What was more apparent was that the results can have on those who have both proved capable of far more open ball. Gloucester will be to produce far more rye they are going to win rounds.

Scorers—Harlequins: G (3 penalties), B Boyle, Clewes, Pinkney (Butler conversion), (penalty).

SOCCER

BY JAMES FRENCH

# Old-fashioned entertainment

ARSENAL'S 3-3 over Newcastle provided good, old-fashioned entertainment that justified the absence from their friends of 34,083 (Saturday's third highest League crowd) and made sense of arguments that British soccer should take a mid-winter break.

One great pleasure was that there were two true centre forwards playing in the match, both actually wearing No. 9 shirts (if that noun can rightly be applied to the tarted-up modernist monstrosities Newcastle wear). They made quite a contrast and scored five of the eight goals.

Arsenal's Malcolm Macdonald was clearly determined to do his best against the club who sold him for £330,000 last year. Broad-shouldered and heavily-chested, he looked a tank of a player, yet took more on manoeuvrability than aggressive use of power. He scored all his goals from near the left post, two from biting headers.

His successor at Newcastle, Mickey Burns, Preston-born and brought up in the home of a £175,000 purchase from Blackpool, is perhaps a more subtle player, able to create sudden danger by stealthily assuming sharp run and brisk shot.

On the day, his better balance

on the slippery surface gave him an extra advantage over his close opponents. Indeed, the spite of goals proved that conditions were kinder to speedy forwards. There were also twice the average quota of near-misses contained in a goalless draw, with Macdonald and Burns providing most of them.

He was proof that Mr. Terry Neill, the manager, meant what he said in declaring his intention to make Arsenal play more aggressive and attacking football.

Newcastle made their own generous contribution to an entertaining game, wiping out the gross injustice that put them 4-4 down three-quarters of the way through.

Home fans Mr. E. Reed (Bristol), the referee, made a bizarre contribution, generously extending each half by at least two minutes more than amateur timekeepers thought was due for injury.

In each bonus period Arsenal scored, although it was the home fans who were anxious for the final whistle, since Newcastle had proved their scoring capabilities. His booking of Nelson for a trip late in a game played in good spirit seemed harsh.

Burns put Newcastle ahead (13 minutes), but Ross Macdonald (27) and St. (45) gave Arsenal half-time lead, which Macdonald forced (64). Newcastle within a minute by Gowing and Burns (17) resumed debate, which was clinched by Macdonald (58) Stapleton, a Dublin lad, on Gaelic football, who for Arsenal in September as a 15-year-old apprentice, highly impressive, and prove a Soccer great if he maintains even half his accuracy of progress.

A minute before half-time chased a ball to the goal and pulled back a pass but Macdonald managed to thunder from six yards. In the attack, from a corner position to the left of goal, managed to squeeze in a shot that looked impossible to be Macdonald's effort was in fact a Newcastle achievement to explain how they have into third place in what is shaping like a distinguished First Division competition, to go some way towards justifying the claim that they are better than without Macdonald. They are clearly a team and well-knit side, and Macdonald deserved to be beaten.

TENNIS

BY JOHN BARRETT

# Curtain up on Masters in U.S.

THE CURTAIN went up yesterday at the 17,000-seat Summit Arena, Houston, on the Masters American match leading to a final at each end of the arena.

Suite holders pay extra special events like the Masters for which 68,000 seats have been reserved.

During that time the company Borg, Iile Nastase and Jimmy Connors, who on Saturday won his first match 6-4, 6-4, 6-4 against fellow American Vitas Savitsky, was built the fastest-growing series in Las Vegas, which remains the most testing occasion of the tennis year.

When the Grand Prix was launched in 1970 there were two tournaments at the point-linked circuit and a top prize of \$2,500 from the \$150,000 pool.

This year the 48 tournaments in 22 countries have contributed to a singles bonus pool of \$791,000 and 36 players benefit from the top men Raul Ramirez of Mexico who won \$150,000, and Jimmy Connors who won \$100,000. Ramirez also wins the \$40,000 prize from the doubles pool of \$200,000 which benefits another 20 players.

The Masters combines round-robin play among two four-man groups with the winner of each of the winter season. All spec-

ulation—every by American. At the 13-month-old Summit Arena which was built at a cost of \$18m, plus another \$2.5m for the sophisticated television equipment, there are 20 suites complete with private bath, toilet, lounge chairs and closed circuit TV.

These are leased to local corporations for \$20,000 each Saturday for one of the 100 American professional tennis players who are in the city.

But the impact will be felt by the Houston economy, which received during the existence of the giant Astrodome, which is the largest stadium in the world, one of the 100 American professional tennis players who are in the city.

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adler's Wells Theatre

## Nema by CLEMENT CRISP

The second programme of the dress (Celia Hulton) who in contemporary Dance involves themselves publicly in a season begins in the best what I would rather, they kept the style with a Siobhan private. The novelty of the piece is a ballet evening is "Nema" a heavily expressive piece having to do with the past, the components of a central male figure. "Nema" is a Greek word for "the thread of a man's life," so says the programme note, and Mr. Berge's theme seems to concern the shadows cast by the past. It is intellectually well-intentioned, and relentlessly meaningful, but—apart from evocative sets and lighting (Betina Berge)—it is left me puzzled, and in no way gripped by choreography more earnest than illuminating.

Robert Cohen's *Place of Change* completes the programme. It is sustained by intensity of its score—the Schoenberg quartet, excellently done by the Chantrelles, and the soloist, a young man, is superb. The choreography is a dedication of the company performance. It argues a journey through disaster and suffering to a peaceful acceptance of life, and Cohen's choreography is a powerful interpretation by its cast, notably by Linda Gibbs and Patrick Harding-Irmer, exceptional artists both.

Elizabeth Hall

## Joaquin Achucarro

by DOMINIC GILL

One of the better things which has been said about Joaquin Achucarro's recital on Thursday evening was that it was "transcendent, radiantly well-meaning, present in public an all-Irish programme which includes the two sonatas of 35 and 38, as well as the Chopin Ballade and the C sharp minor Scherzo. It is both a special affinity with the composer, and also implicitly to acknowledge the importance of the sonatas as a Chopin interpreter. Achucarro's forthright, chunky performances bore all the marks of the greatest concentration and dedication, and by that light one they made a worthy impression of a kind; but they were never eloquent; they were never twice they were uttered; but they never were.

It was this very earthbound quality of the playing which made it most difficult to accept.

Vic, Bristol

## Which Way are you Facing?

Nine actors in black-and-white, in a room that looks like a stage, or rather four stages, furnished with black-and-white designs, and play games about social welfare. They draw our attention to comparative unfairness in our education system. They illustrate the ease with which a rich man can get bail for a poor man. They show the contrast between the cases of an unknown Irish bomber on a London bus and a French anarchist bomber in the Palestine Liberation Organisation for extra force. They simulate an evening in the Samaritans, dealing with the car with the lonely, the sick and the kinky. They investigate the mechanics of communism, and show an evangelist forcing the Devil... of apitalism. All this is done in a style of drama school exercises, with only a minimum of props. This demonstration is the work of John Bowen, and he is left open-ended. No answer is given. All this is done in a style of drama school exercises, with only a minimum of props. This demonstration is the work of John Bowen, and he is left open-ended. No answer is given. All this is done in a style of drama school exercises, with only a minimum of props. This demonstration is the work of John Bowen, and he is left open-ended. No answer is given.

B. A. YOUNG

## Arts news in brief

The Naked Civil Servant, James Baldwin's autobiography, has won an Emmy award in New York. In the "Fiction" category, a programme, written by Philip Mackie and directed by John Gold, has previously won a Prix Italia for drama, a best actor award for John Arlott from the British Academy Film and Television Arts, and a Desmond Davies award for a director. Scottish Opera has announced a donation to the company by the musicians' Union of £2,000. The money is to be used to finance an investigation into the setting of a new large-scale super-opera, with particular emphasis on convincing the support of individual unions through the STUC. Saint George and the Dragon, by Gustave Moreau (1859-98) Anglia.

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Nyon Film Festival

## Documentaries ancient and modern

by RONALD HOLLOWAY

As a film festival, Nyon's sole attraction is the pure documentary. This sleepy town a few miles up the shore from Geneva has other attributes as a lovely Swiss tourist centre, to be sure, but since the demise of the Florence Del Popoli Festival a few years ago, this is the only place on the Continent where the documentary buff can feel completely at home. As a documentary film-maker himself, Moritz de Hadeln began the autumn event on a shoestring by making personal phone calls to such luminaries as John Grierson and Joris Ivens; now eight years later, he is also director of the Locarno International Film Festival and can scout the documentary for Nyon with greater freedom in on-the-spot screenings (80 films in a New York hotel room). He and his wife, Erika, make their selections on current thematic trends—Spain, Yesterday and Today, "Women," "Technological Society," "Third World"—and thus provide the needed perspective into 60 films of varying lengths.

Further perspective is provided by a series of historical documentaries. This year, Canada's "direct cinema" got the nod, and such classics as Allan King's *Warrendale* and Michel Brault and Gilles Groulx's *Les Rapaces* (marking the beginning of the movement) help to signal just where the main stream of documentary stands these days. Equally enlightening were discussions with the names past and present, in the field: Erika Anstey, whose *Housing Problems* for a Grierson unit pioneered "direct cinema" 40 years ago in Great Britain; Poland's Jerzy Bossak, East Germany's Karl Gass, Switzerland's Henry Brandt, and France's Jacqueline Meppiel. They often ran long into the night.

On the contemporary level, the documentary with the most sting was Per Mannestad's *No More Nuclear Plants* (Denmark), offering a bitter pill of reality and a warning to citizens' groups in the industrialised countries are actively demonstrating against a plethora of nuclear centres without proper reflection on the consequences of such action. The film is made in the best tradition of the public trust television documentary, and won the Grand Prix.

One of the most talked-about documentaries of the year, *Emile de Antonio's Underground* (U.S.), an interview report with the radical Weathermen faction of the SDS (Students for a Democratic Society) movement of the 1960s, begins to fall apart as soon as the fugitive leaders run off to their hideouts, leaving behind a mess of beliefs and hopes for the future. The power of the archive footage as they talk about the turbulent 1960s, however, still has a mesmerising effect, albeit with a tinge of disappointment that the student movement produced so many glib talkers but so few talented writers (perhaps the curse of the media-generation).

Other archive portraits were outstanding. A favourite was Julia Reichert and Jim Klein's *Union Maids* (U.S.), a historical review of union activities in Chicago through the experiences of three women organisers in the Department of Labor's old newsreels come to life in a skillfully edited stream-of-memory that never fails to pierce the emotional passion. Two

and it was a night when the nightingales sang.

The book is full of this kind of thing, presented without kind and accorded almost as much attention as the production of a play. One begins to like Mr. Williams for his very honesty, as an admirer of James Earl Ray, who was well as you seem to when you come to the end of his book, you understand why his plays are full of strange characters. They would not seem strange to him.

It was not friend but Mr. Williams himself who, introduced at the White House to Andrew Malcolm ("of whom I had never heard"), replied "Enchante, M. Malcolm."

Of course, there is a lot about the theatre, about casting, and touring, and the hell of it all, and the charm of actors, and the charm of actresses, and the charm of things, but nothing didactic. He sums it up in a short paragraph:

"Well, now, about plays, what about them? Plays are written and then, if they are lucky, they get performed, and if their luck stinks, which is not too frequently, they are not performed. It is so successful that both audience and critics at the first night are aware that they are being offered a dramatic work which is both honest and entertaining, and also somehow capable of expanding their aesthetic appreciation."

That's about it. Plays, and

Wigmore Hall

## Sweet Bird of Middle-Age

by B. A. YOUNG

Memphis Tennessee Williams. W. H. Allen, £4.95, 264 pages

Tennessee Williams writes as if receding on a deep sofa, a glass of whisky at hand, a microphone absorbing his thoughts as they drift languidly from beneath his now greying moustache. Art is to come to art for all its casual look, his autobiography discloses a complete and colourful picture of the author, and if the character it reveals is not wholly admirable, I am sure that Mr. Williams hardly cares whether we think him admirable or not, having little regret in his life for anything that he has not specifically labelled regrettable.

It may seem odd to begin with comment on Mr. Williams' character rather than on his work, but the *Memphis* call to this. They are wholly personal, and almost embarrassingly frank, though he is considerate enough to conceal the names of some of his friends when he feels that they or their friends or relations may suffer. It has been common feeling that years that he has been a homosexual of dionysiac activity, that he has had what we call a drink problem and a drug problem and a nervous breakdown. All these matters are recorded without reserve.

"One evening I was passing along Lexington Avenue when I encountered, leaning against a wall near a corner, a very young man with carrot-red hair and the sort of gaze that every hustler should have but that no one else has. I took him straight home to the lovely apartment

allows the four instruments their individuality while blending them smoothly. The piano part, tacitly transparent, has more colour (as Howard Shelley was able to show) than the printed page suggests. The scherzo, with cunning use of pedal notes, is particularly happy. Now, please, a recording.

As it happened, Mozart's masterpiece was not included in this programme, which opened sadly but fittingly with a spoken tribute to Britten by the violinist of the ensemble, Cecil Aronowitz, and a musical one in the form of the fine *Lachrymae* (Reflections on a Song of John Dowland) for viola and piano. Mr. Aronowitz told us that the composer had completed a version for solo instruments and string orchestra, to be heard at Aldeburgh next summer. After the *Lachrymae*, the well-oiled virtuosity of Spohr's *Concerto* in the other hand, full of suggestions of earthy things like sap, gnarled roots and animal noises, was curiously and consolingly appropriate.

Paul Scofield will return to the National Theatre next year in a new production of Jonson's *Volpone*, directed by Peter Hall and in Harley Granville Barker's *The Good Doctor* under William Gaskill. *Volpone* will open in the Olivier in the spring. *The Madras House* soon after.

John Gielgud and Ralph Richardson will return to the Lyttelton in Pinter's *No Man's Land* in January for a short season. When that play ends in

## Melos Ensemble

by RONALD CRICHTON

Sir Lennox Berkeley's Quintet for piano, oboe, clarinet, horn and bassoon, written last winter for the Chamber Music Society of the Lincoln Center, New York, was introduced to our side of the Atlantic on Saturday evening by the Melos Ensemble. The combination of instruments is the one Mozart used with supreme skill in his K452. There can't be many composers today capable of writing a classically-minded work that could be heard (if need be) in the same programme as Mozart without seeming egregiously. Berkeley's experience, technical skill, and discreet use of tonality to say something personal and worth hearing without either raising his voice or falling back on tired cliché, is once again in evidence. The four movements are classical in scheme as well as style: an allegro that returns to the material of the slow introduction, a fast scherzo, a short Intermezzo (rather Brahmsian in temper) a finale with variations on a pleasing tune in A major, rounded off by a short flourish of a coda. The often contrapuntal writing for the wind

New riches for the National

late February, Sir John will stay with the company to play Caesar in *Julius Caesar* at the Olivier. John Schlesinger will direct.

New plays to be produced in the early part of next year have both been commissioned. *Bedroom Farce* by Alan Ayckbourn, to be co-produced by the author and Peter Hall, and *The Tempest* by Robert Bolt, to be directed by Christopher Morahan. Both these for the Lyttelton.

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## Benjamin Britten

Benjamin Britten died in the early hours of Saturday morning at his home in Aldeburgh. He had been in bad health since a heart operation three years ago. He was made a Companion of Honour in 1953. He was awarded the Order of Merit in 1965, and was created a life peer in the Birthday Honours this year.

As composer and executant Benjamin Britten was the outstanding British musician of the post-war years, a live wire intensely English by origin and upbringing yet accepted abroad as few British musicians have been. He balanced the best qualities of amateur music-making with the rigorously professional qualities that sometimes elude it. He invented an enthralling music for children and young performers. He also wrote with full understanding for some of the finest professional artists of the day—Kathleen Ferrier, Dennis Brain, Rostropovich, Fischer-Dieskau, and most of all his close friend, the tenor Peter Pears—colleague, collaborator, interpreter of unequalled insight. He carried on the English vocal and piano tradition with a series of fine song-cycles (setting words by foreign as well as English poets). He was in the line of the Tudor composers, Purcell and Holst. From his immediate seniors he took the idea of the anthology cantata based on texts from a number of sources and applied it to works for solo voice and orchestra, for example the *Serenade* and *Nocturne*. He had a particularly happy run of small choral works (among them *Hymn to St. Cecilia*, a *Service for the Feast of St. John the Baptist* during the war years, after he had returned to Britain from USA. The various strands in his vocal music were combined in the *War Requiem* written in 1962 for Coventry Cathedral, which summed up the composer's beliefs as it summed up the music he had written up to that point.

Britten's most remarkable achievement, however, was to put British opera on the map. It has been there before, even in the 18th century (has Britten so much exceeded Balfe's total of foreign performances?). But Britten's operas stand greater chance of survival than their predecessors, and have already borne fruit in the number of operas by other British composers and in the many British opera singers, eagerly sought after abroad, who must rate Britten's operas high among the things that have given them their opportunity.

His life, which until his illness was one of multiple musical activity, can be simply outlined. He was born at Lowestoft, Suffolk, on November 22, 1913 (St. Cecilia's Day). He studied at the Royal College of Music in London but learnt more from private tuition with the composer

Frank Bridge. His early experience writing music for documentary films and stage plays brought him into contact with the poet Auden, who no doubt developed his sensitivity to words. In 1939 Britten crossed the Atlantic and lived for some time in New York. Three years later he returned, the decision to do so apparently fired by the chance reading of an article by E. M. Forster on Crabbe. It was on Crabbe's part of the East Anglian coast, near to his own birthplace, that Britten remained. To this region he remained faithfully attached although his engagements as conductor and pianist took him far across the world. It was in Aldeburgh from 1948 that Britten, with the help of Peter Pears, Eric Crozier and Holst's daughter, Imogen, built up a unique festival. Here he could be heard conducting or playing the piano in local churches or in the Maltings, the simple but superb concert-hall adapted from a 18th century building by the river at Snape. The Festival, largely but not exclusively centred on Britten is one of his most valuable creations, an event which unlike many of its kind has a reason for existence, a flavour and identity of its own.

Britten was a marvellous accompanist, a great interpreter of Schubert, a conductor of tense, wiry vitality whose range extended from Purcell through Mozart to Chalkovsky and Mahler. He belonged as a composer not to the great originals or innovators, the Schoenbergs or Stravinskys who change the course of music, but to the equally rare class (Britten's friend Shostakovich was another

outstanding example) who can handle the language they receive from others in a fresh personal manner and find new ways of using it. In appearance, with his spare, energetic frame, his slight stoop and lined, tanned face that looked as if he had been out in a North Sea gale, Britten was in harmony with his chosen surroundings. Among many foreign distinctions, he received the Hansaert Goethe Prize in 1961 and the Aspen Award (Colorado) in 1964. In this latter year, at home, he was awarded the Royal Philharmonic Society's Gold Medal.

R.C.

## The Entertainment Guide is on Page 38

## BANKING APPOINTMENTS

**Jonathan Wren** The personnel consultancy dealing exclusively with the banking profession.

**INTERNTL. BANKER** To DM 48,000  
An international bank seeks a senior banker to head its London office. The bank has a minimum of five years' active dealing experience in the City, with the emphasis on foreign exchange and money markets, together with a strong background in the marketing of export finance facilities. An attractive remuneration package plus relocation expenses will be offered according to experience.  
Contact: Leslie M. Squires

**FX/DEPOSIT DEALER** to £45,000  
An international bank seeks a dealer with two or three years' deposit dealing experience and some exchange dealing, all relevant experience in the City. The bank is a well established and is anticipated that candidates will not be over 30 years of age.  
Contact: David Grove

**SENIOR DEALER** to £45,000  
The London office of a substantial foreign bank wishes to appoint a senior dealer who should have a minimum of five years' active dealing experience in the City, with the emphasis on foreign exchange and money markets, together with a strong background in the marketing of export finance facilities. An attractive remuneration package plus relocation expenses will be offered according to experience.  
Contact: Leslie M. Squires

**O & M OFFICER** to £45,000  
An international bank seeks a bank O & M officer with at least two years' previous experience in the City. The bank is a well established and is anticipated that candidates will not be over 30 years of age.  
Contact: Leslie M. Squires

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## COMPANY NOTICES

**BRAZIL FUND S.A.**  
SOCIETAD DE INVESTIMENTOS—  
ORDINARY GENERAL MEETING  
ANNOUNCEMENT

NOTICE IS HEREBY GIVEN to the holders of the shares of the above company, that the 10th Ordinary General Meeting of the company will be held on 15th January 1977 at 12 noon at the offices of the company, 170 Bishopsgate, London EC2M 4LX.

1. Approval of the Report of the Board of Directors for the year ended 31st December 1976.  
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## APPEALS

Society for the Assistance of Ladies in Reduced Circumstances

Founded by the late Mrs. Smallwood

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## CHRISTMAS APPEAL

Please send a Donation for extra comfort for our poor ladies who would have to live in their homes if it were not for the kindness of our subscribers. A little extra can mean so much to those on small fixed incomes.

Please make cheques payable to: S.A.L.C., Lancaster House (171), 25 Grosvenor Road, Malvern, Worcs.

Contact: Kenneth Anderson

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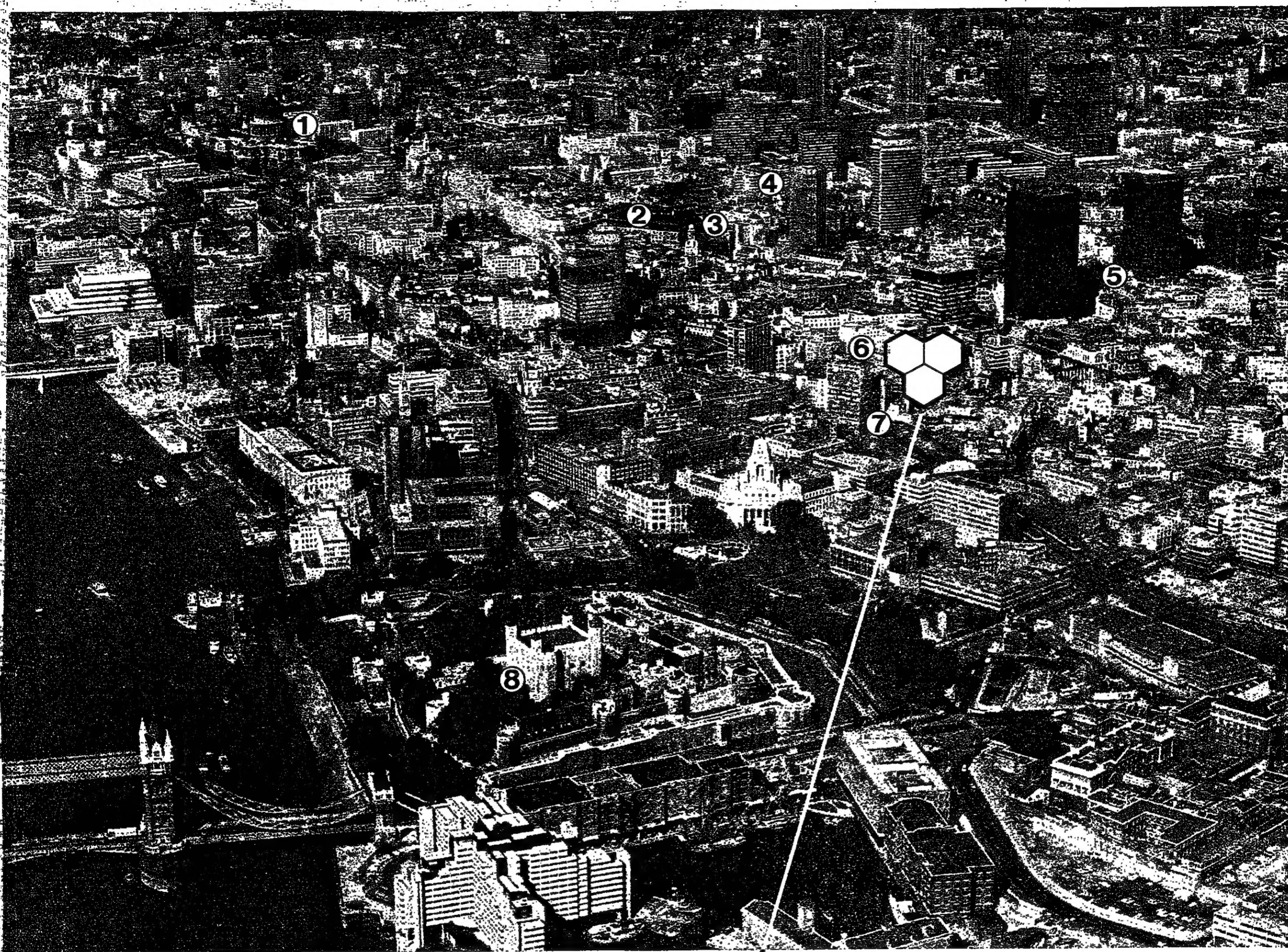
44. Approval of the Report of the Board of Directors for the year ended 31st December 1976.







# Well placed



*Sun Alliance have now opened a new City Branch in Fenchurch St.*

We pride ourselves on giving a very good service to brokers. And in London that means getting as close to the centre of the market as we can. That's why we've opened our new City Branch – exclusively for brokers – at 110-112 Fenchurch Street (First Floor). At the corner of Billiter Street and right next to Lloyds.

Now we're in the perfect position to provide brokers with an underwriting service which is speedy, expert, flexible and efficient. Whatever the problem we can now get together in the City faster than ever. Just call in or telephone. The number is 01-588 2345.

**SUN ALLIANCE  
& LONDON**  
INSURANCE GROUP





# Barclays adviser urges restraint

Financial Times Reporter

ning permission to be revoked. It says: "The situation should be reviewed in two years' time."

**"If there is then felt a need for an expansion of oil refinery capacity the British National Oil Corporation should be charged with the construction of a State-owned oil refinery."**

The TGWU objects to Cromarty Petroleum, the subsidiary of a U.S. company, receiving a development grant of upwards of £47m. toward building costs if construction does go ahead. It says that the refinery, which would employ about 450 people in the long-

**A POLICY OF** more restraint in Government spending is needed to restore confidence in sterling. Professor Harold Rose, economic adviser to Barclays Bank, says

With only 16 of Scotland's 73 MPs and fewer votes than the Scottish National Party at the last General Election, the Tories run grave risks from an irreparable split in the party in Scotland. Nine of the Scottish Tories are broadly sympathetic

the cause of devolution. Although only six, led by Mr. Archie Buchanan-Smith, then Shadow Scottish Secretary, are considering abstaining, or voting for the Bill.

There is growing criticism among the pro-devolutionists of the attitude of Mr. William Whitelaw the Shadow Minister.

He was said to have been one of the hard-liners at last week's shadow Cabinet meetings in favour of outright opposition to the Bill, while his successor as spokesman on devolution, Mr. Francis Pym argued forcefully for a reasoned amendment that would have attempted to explain the party's position.

**FINANCIAL TIMES REPORTER**

He called on the National Executive Committee to act on the report on Trotskyist infiltration.

Last night, Sir Harold was blamed for the swing to the Left by the Labour Party by Sir Herbert Redfern, vice-chairman of the National Union of Conservative Parties, who said in Scarborough: "He knew and was warned many times, when Prime Minister, by George Brown, Dick Taverne, Ray Gunter, Christopher Mayhew and now

Sir Harold late yesterday denied that his words of "infiltrators" had been discussed in advance with the Prime Minister. "I don't recall any such conversation," he said.

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

show, illustrates the best of  
the traditional breeder and  
breeder think their customers  
but, in reality represents  
a minority of consumer  
taste. The beasts are still too fat  
they are well worth a study  
the supreme result of applica-  
tion of the art of breeding and

Behind the glitter of the machines and the bloom of the stock there are anxieties. Consumption of red meat is falling fast, and the world picture is surpluses in grains, sugar and some other crops.

## BY NICHOLAS LESLIE

Of "outstanding importance" is hard evidence on the relative importance of purchasing versus the overall performance of the company against profit.

In most plants the amount spent on purchased items is about three times that spent on direct labour, yet nothing like three times the management effort is directed towards purchasing efficiency."

The average plant showed 51 per cent relating to materials bought-out items, overheads 10 per cent and labour 18 per cent.

The average manufacturing time was eight weeks among

panies surveyed, but most used less than one-third this as actual processing time. Thus, for more than 70 percent of the time, components are lying idle awaiting the next manufacturing operation. In spite of large amounts of "waste" time on individual component orders, delivery performance across all industries was

**COURTAULDS** has agreed to consider a request from

Mr. Jones met Sir Arthur Courtauld, chairman of Courtaulds, last week to discuss the closure. British union officials have said

and raise the level of unemployment in the town to more than 30 per cent.

The postpositionment proposal, which now has been put by Sir Arthur to the Board for their comments, was granted. It would be likely to end employment only a matter of months, possibly to the end of June, taking workers out of the town for a period when more opportunities may be available.

the company, however, may be reluctant to agree to the request, partly because of the continued losses being incurred by Flint and partly because any agreement might lead to similar demands from other plants.

ed

one in four plants delivered  
orders late than early, and  
were a 90 per cent target of  
every on time was aimed at  
20 per cent performed  
satisfactorily.

Moreover, 40 per cent of  
nts do not even attempt to  
onitor delivery performance  
nally."

n managers in manufactur-  
more than half were over  
ear-old and had more than

years' experience in production management. Only 35 per cent held a first degree and this almost exclusively in engineering or a science subject.

...to 20,000 a year, with only 10 per cent reporting salaries and benefits in excess of £8,000 a year.

...wards appeared to be "con- siderably lower" than available elsewhere and senior managers in mechanical engineering were paid as "particularly discour- aging" with more than 60 per cent reporting less than £5,000 a year.

Title	Venue
Earls Court	Earls Court

Date	Title	Venue
To-day .....	Royal Smithfield Show (clos. Dec. 10)	Earls Court
Dec. 5-10 .....	Seashore International Exhibition and Conference	Nat. Exhbn. Centre, Shepp.
Dec. 7-10 .....	Unit Load Show	Wembley Conf. Centre
Dec. 31-Jan. 9 ..	Camping and Motor Caravan Exhibition	Olympia
Jan. 2-6 .....	Cornish Gift Fair	Truro
Jan. 4-15 .....	Model Engineer Exhibition	Wembley Conf. Centre
Jan. 5-16 .....	London International Toy Show	Earls Court
Jan. 18-19 .....	Harrrogate International Toy Fair	Exhbn. Hall, Harrrogate
Jan. 8-15 .....	Int. Racing and Sporting Motorcycle Show	Hertie, Halls, S.W.1
Jan. 10-14 .....	Data Communications Equipment Exhibition	U.S. Trade Center, W.1

Current .....	Dakar International Fair (clos. Dec. 12)	Dakar
Current .....	International Woodworking Exhibition (cl. Dec. 12)	Brussels

Current .....	Canadian Air Show	Toronto
Dec. 7-9 .....	Canadian Construction Show	Toronto
Dec. 7-11 .....	Industry and Urban Pollution Control Exbn.	Paris
Dec. 7-12 .....	Video Exhibition	Geneva
Dec. 11-19 .....	International Caravan Show	Amsterdam
Jan. 8-13 .....	Int. Carpet, Floor & Wall Coverings Exbn.	Paris
Jan. 9-12 .....	Saudi/U.K. Medical Seminar and Exhibition	Riyadh
Jan. 10-13 .....	Int. Hotel, Cafe and Restaurant Exhibition	Amsterdam

Dec. 7 .....	RIIA: Iran 1980-85. Dev. Problems and Challenges	Chatham House, S.W.1
Dec. 7 .....	Standland Hall: Five-year Business Forecasts	Carlton Tower, S.W.1

Dec. 7	ICMA: Inf. Accounting and Co. Reports	Midland Hotel, Birmingham
Dec. 7-8	Financial Times, Petroleum Times, Society for Underwater Technology, Institute of Petroleum, Ocean Energy; Oil in Deeper Waters	Birmingham Metropole
Dec. 7-9	Marketing Imp.: Managing People	Uster House, N.W.1
Dec. 7-9	W. D. Scott: Manpower Planning	Swindon
Dec. 8-10	Inst. Ctr. Accts., Capital Transfer Tax	Cambridge
Dec. 8-10	Inst. Ctr. Accts., Salary Administration Seminar	Glasgow
Dec. 8	Rb. Shippers: Carriage of Dangerous Goods by Sea	Cafe Royal, W.1
Dec. 9	IPS: Subsidence in Residential Property	Royal Lancaster Hotel, W.
Dec. 10	Business Southwest: 1977-The Way Ahead	Torquay
Dec. 12-16	Urwick: Management in Research & Development	Slough
Dec. 12-17	BACIE: Producing Training Packages	Crest Motel, Beaconsfield
Dec. 13-14	Financial Times and Investors Chronicle: The Economic Outlook-1977	May Fair Theatre, W.1
Dec. 13-14	Inst. Careers Officers: Unemployed Youth	York University
Dec. 13-17	P-E Cons. Grp.: Purchasing & Inventory Man.	Training Centre, Egham
Dec. 13-17	Roffey Park: Management-Human Aspects	Horsham, Sussex
Dec. 13-17	Matchett: Prod. in Home and Export Markets	Leeds
Dec. 13-17	IPM: Employment Law	Park Court Hotel, W.2
Dec. 13-17	Harry Mitchell and Partners: Motivation	Beeston, Notts.
Dec. 14-15	FBIS: Procurement	London Press Centre, EC
Dec. 14-17	Computing and Prog. for Data Base DL/1	Cannon St. Staffs.
Dec. 15	ESC: Pricing & Getting Paid for your Exports	Tara Hotel, W.3
Dec. 15-16	Financial Times and Investors Chronicle: Inflation Accounting: The Proposed Standard	Royal Lancaster Hotel, W.
Dec. 16	Henley Centre: Exchange Rate Movements to 1981	Carlton Tower, S.W.1
Dec. 16-17	LAMSAC: Computers and Environmental Health	Leicester
Dec. 20-22	Leicester Poly.: Computing and People 76	Leicester
Dec. 20	Man. Prog. Cons.: Successful Supervision	Richmond Hill Hotel
Dec. 20-21	BIM: Man. Accounting for Non-Fin. Managers	Parker Street, W.C.2
Jan. 6-6	G.K. Tutorial: Programmed Learning Seminar	Post House, W.2
Jan. 6-11	Interface: Legal for Non-Fin. Man.	Post House, Reading
Jan. 10-11	InfComTec: Export Documentation and Finance	Heaton Hotel, S.W.7
Jan. 10-14	Bradford Univ.: Managing Management Dept.	Heaton Mount, Bradford
Jan. 11	Fleiden House: Inflation Accounting	Manchester
Jan. 11-14	Brunel: Procedures for Collective Bargaining	Uxbridge, Middlesex
Jan. 12	Henley: Forecasts for Corporate Plans to 1982	Carlton Tower Htl, S.W.1

**TO-DAY—COMMONS:** National (Scotland) Bill (Second Read—Committees: Expenditure

**TOWNSHIP SURVEYORS BILL** (Second Reading). Committee stage discussed on quality of drinking water.

**ADJOURNMENT:** Treatment of gas related compared to oil related expenditure. Committees: Expenditure Committee; Education, Culture and Leisure Committee; on statements of school leavers—Procedure (House) Committee. Public Bill procedure. Witness: Mr. Michael Foot. Expenditure Committee, General Sub-committee, on developments in civil service.

**TU-MORROW—COMMONS:** Aircraft and Shipbuilding Industries Bill. Committee. Suggested Amendments and Third Reading. Adjournment: Liquid gas installed in schools.

**LORDS:** General Rate (Public Utilities) Bill (Second Reading), Towns and Country Planning Bill; fugitive offenders (U.K. Republics). Amendment by Employment Committee.

**ORDER:** Regional Council Premium Order. Compulsory Acquisition by Public Authorities Amendment (Scotland) Order. Fishing Vessels grants variation scheme. Debate on 8th report of the European Communities Committee on VAT.

**Committees:** Expenditure Committee. Trade and Industry sub-committee, on the fishing industry.

**WEDNESDAY — COMMONS:** National Insurance Surcharge Bill. Committee and remaining stages. Adjournment: Effect of 1974 Education Act on House of Lords ruling on Tameside.

**LORDS:** Debate on Royal Commission on standards of conduct in public life.

**THURSDAY — COMMONS:** Finance Bill. Trade and Industry Committee on fishing industry. Planning Committee. Nationalised Industries Committee. "C" Horseacre Totalisator. Sub-committee "B" on British Steel Corporation.

**ADJOURNMENT:** COMMONS: bare on committee of accounts. Motions on Appropriation (Northern Ireland) Order. Motion on Suppliers Benefits (Northern Ireland) Order. Adjournment: Effect rising prices on pensioners.

**LORDS:** Industrial Relations Order. Supplementary Benefit (NI) Order. Appropriation Bill (NI). Debate on new housing.

**FRIDAY — COMMONS:** Finance Bill. Adjournment: City to relieve city congestion.

The following is a record of the principal business and financial engagements during week. The Board meetings are mainly for the purpose of considering dividends and official indications are not available whether dividends concerned are interims or finals. The sub-division shown below is based mainly on last year's time-table.

[illegible]



## LABOUR NEWS

### Government urged to set up State computer concern

ROY ROGERS, LABOUR CORRESPONDENT

GOVERNMENT should take a leading role in the computer industry and set up a nationalised British Computer Corporation instead of subsidising private companies such as IBM, Honeywell, says one of the country's main unions.

The U.S. companies should be prevented from having access to the nationalised industry market and import controls introduced, technical and supervisory staffs (TASS) of the Amalgamated Union of Engineering Workers, says in a booklet.

A Policy for the computer industry, has been issued by TASS as a trade union response to the recent report of the Department's Computer Sector Working Party.

TASS accuses the working party of abandoning the aims of

establishing a comprehensive U.K. computer industry and favouring encouragement for foreign manufacturers to use the U.K. as a manufacturing and research base.

Saying that if the working party view is adopted the U.K. industry might soon be a "thing of the past" TASS maps out its alternative strategy.

It includes: extension of the National Enterprise Board's stake in Ferranti, ICL and the Data Recording Company so as to exclude private capital; assisting these concerns to form a single British Corporation; introduction of import controls; requiring the entire public sector to buy British-designed and developed equipment; negotiation of planning agreements with ICL and the U.K. based manufacturing companies to ensure an orderly transition to U.K. equipment.

### Print union merger talks

OUR LABOUR CORRESPONDENT

SMALL Society of Lithographic Artists, Designers and Engravers, which is embroiled in a recruiting battle with the National Society of Operative Printers, Graphical and Media Personnel, and the National Graphical Association, is to merge talks with them.

LADE's national executive decided to join the amalgamation talks which Natopa and NGA are formally to open the New Year as part of the industry's eventual aim of establishing one printing union.

But meanwhile, SLADE continues to come under pressure from the other printing industry unions to drop its recruiting campaign among advertising agencies. SLADE has angered the other unions by threatening to "black" agencies which refuse to recognise it.

Natopa is threatening to "black" a London colour processing laboratory where SLADE has a closed shop agreement.

The TUC printing industries committee is expected to attempt to unravel the situation.

## POINTMENTS

### Lord Weir to join BICC Board

Lord Weir, chairman of the BICC Group, is joining the Board on January 1.

Dr. S. S. Norman has been made president of the GOLDMAN OUP and Mr. Roy Garner has been appointed group chairman.

Mr. G. F. Claxton is to retire as director of BRITISH GAS on December 31 and will be taking a new appointment as executive director of U.K. GAS PLIANCES ADVISORY SERVICES a recently formed company.

The CRONITE GROUP has made following Board appointments: subsidiaries: Cronite Foundry company; Mr. D. A. Bond joins

the Board as managing director, Mr. A. C. James joins as financial director and Mr. A. S. F. Whitmore has been appointed director, special projects. Cronite Spare Parts and Publications: Mr. M. J. Wheeler and Mr. H. P. Walpole become directors. Cronite-Export Services: Mr. K. F. Ward (chairman), Mr. G. F. Walker (managing director), Mr. R. S. Fisher, Mr. P. Walpole and Mr. A. J. Parsons, directors.

Sir John Patridge has accepted an invitation to become the first vice-president of the SOCIETY OF BENTALLS has made the following senior executive appointments from February 1: Mr. L.

## Bank of England staff call for worker-directors

BY DAVID CHURCHILL, LABOUR STAFF

STAFF in the Bank of England have told the Treasury that they want a greater say in decision-making in the Bank's internal affairs.

The 3,500-strong Bank of England Staff Organisation, representing the majority of the Bank's employees, suggests that two members of staff should be elected to the Court of Directors to ensure the views of employees are known at top level.

In its evidence to the Treasury inquiry into industrial democracy in the public sector, the staff organisation also argues in favour of a new post of managing-director being established to take charge of the day-to-day

running of the bank's domestic affairs.

At present, this function is largely carried out by the Governor and Deputy-Governor but BESO believes their rightful concern with technical issues hampers their involvement with staff matters.

The staff organisation suggests that the worker-directors be elected by all members of staff and hold office on a non-executive basis for four years. This would either be in addition to the present 12 non-executive directors, or the two staff members would replace existing directors.

BESO suggests that this change

could be implemented without amending the Bank of England Act by giving greater powers to the Employment Protection Act to increase worker participation.

On a wider extension of participation throughout the Bank, the staff organisation considers this best achieved by adapting existing consultative machinery. A new participation bureaucracy would only "create confusion and red tape" it argues.

In particular, increasing use should be made of joint union and management working parties "to examine all aspects before the stage is reached for collective bargaining on these items between the Bank and union."

## Gormley wants to reopen talks

BY OUR LABOUR CORRESPONDENT

BRITAIN'S 280,000 miners are expected to move nearer a 65 year retirement age from next January, with further staged reductions taking it to 55 by 1980.

In reply the NCB has offered a voluntary scheme under which miners with 25 years' service underground can opt for a retirement at 62. But because of the pay policy the phased introduction of the scheme cannot start until next August.

The national executive of the National Union of Mineworkers looks assured of getting the 55 per cent vote it needs and NUM officials will then be sent back to press the National Coal Board to improve its offer.

Mr. Joe Gormley, the NUM president, has, however, made it clear that he will seek to reopen negotiations with the NCB no matter what the outcome of the ballot, which will not be known until next week.

The NUM demand, drawn up at the union's annual conference,

is for a five-year reduction in the retirement age from next January, with further staged reductions taking it to 55 by 1980.

Although early retirement is an emotive issue it appears unlikely that miners would favour strike action to support their demands as this could jeopardise the Labour Government and many of their own jobs.

Union officials realise that there is no possibility of their demands being met, but they are confident of winning some small concessions, particularly for underground workers who have been forced to take lower-paid surface jobs because of health reasons.

It remains to be seen whether

these concessions prove sufficient to avert the threat of industrial action.

## MARITIME FRUIT CARRIERS COMPANY LIMITED

Distribution of Funds in respect of Floating Rate Notes 1983

Notice to Holders of Secured Floating Rate Notes 1982 ("Notes") issued by Maritimecor, S.A. ("Maritimecor") and guaranteed by Maritime Fruit Carriers Company Limited ("MFC").

Bankers Trust Company (the "Paying Agent") as paying agent under the Paying Agent Agreement dated as of August 31, 1972, among Maritimecor, MFC, as Guarantor, and the Paying Agent, hereby gives notice to each holder of the Notes that the Secured Obligations (as defined in the Trust Agreement dated as of August 31, 1972 among MFC, Maritimecor and Manufacturers and Traders Trust Company, as Trustee) were declared by the Trustee on June 3, 1978 to be immediately due and payable in accordance with the provisions of said Trust Agreement.

In accordance with Section 5.02 of the Trust Agreement, Manufacturers and Traders Trust Company (the "Trustee") has distributed to the Paying Agent and Bankers Trust International Limited, as Agent Bank and Warrant Agent, an aggregate of \$30,000,000 which is to be distributed on a pro rata basis by the Paying Agent, the Agent Bank and the Warrant Agent to the respective holders of the Secured Obligations including holders of the Notes.

In order to receive a payment in respect of interest and principal on his Note, the holder of any Note should present his Note or Notes with all coupons attached to the London office of Bankers Trust Company, 9 Queen Victoria Street, London EC4P 4DB, England along with instructions as to where and to whom payment should be made. Should any Noteholder have questions or need assistance in presenting his Notes in London he should contact either the Paying Agent or any of the sub-paying agents listed below. Each holder presenting a Note will be encouraged to leave his Notes with the London office of the Paying Agent, as custodian, until such time as the Trustee has made a final distribution of the proceeds of the collateral securing the Notes. Upon presentation of any Note the Paying Agent will stamp such Note indicating the amount of principal and interest that has been paid in respect of such Note and will pay by check or telegraphic transfer the following amounts of principal and interest with respect to each \$1,000 principal amount of Notes presented:

Principal: \$880.65 per \$1,000 face amount

Interest: \$38.50 per \$1,000 face amount

N.B. Individual holders should present their bonds through a bank.

November 15, 1978

BANKERS TRUST COMPANY

Paying Agent

Bankers Trust Company, Corporate Trust Division, Bankers Trust Plaza, New York, U.S.A.

Sub-Paying Agents

Bankers Trust Company, 9 Queen Victoria Street, London EC4P 4DB, England.  
Bankers Trust Company, 2 Avenue Montaigne, 75008 - Paris, France.  
Banque de Suez Luxembourg S.A., 10 Rue Aldringen, P.O. Box 1104, Luxembourg.  
Banque du Benelux S.A., 40 Rue des Colonies, Brussels 1000, Belgium.

This announcement appears as a matter of record only. All these bonds have been sold.

Private Placement

November 1976



FUJI HEAVY INDUSTRIES LTD.

Tokyo, Japan

DM 30,000,000

7 % Bearer Bonds of 1976/1981

guaranteed by

The Industrial Bank of Japan, Limited

Bayerische Vereinsbank

Industriebank von Japan (Deutschland)  
Aktiengesellschaft

Yamaichi International (Deutschland)  
GmbH

## The new International Headquarters of Telephone Rentals is now at Milton Keynes

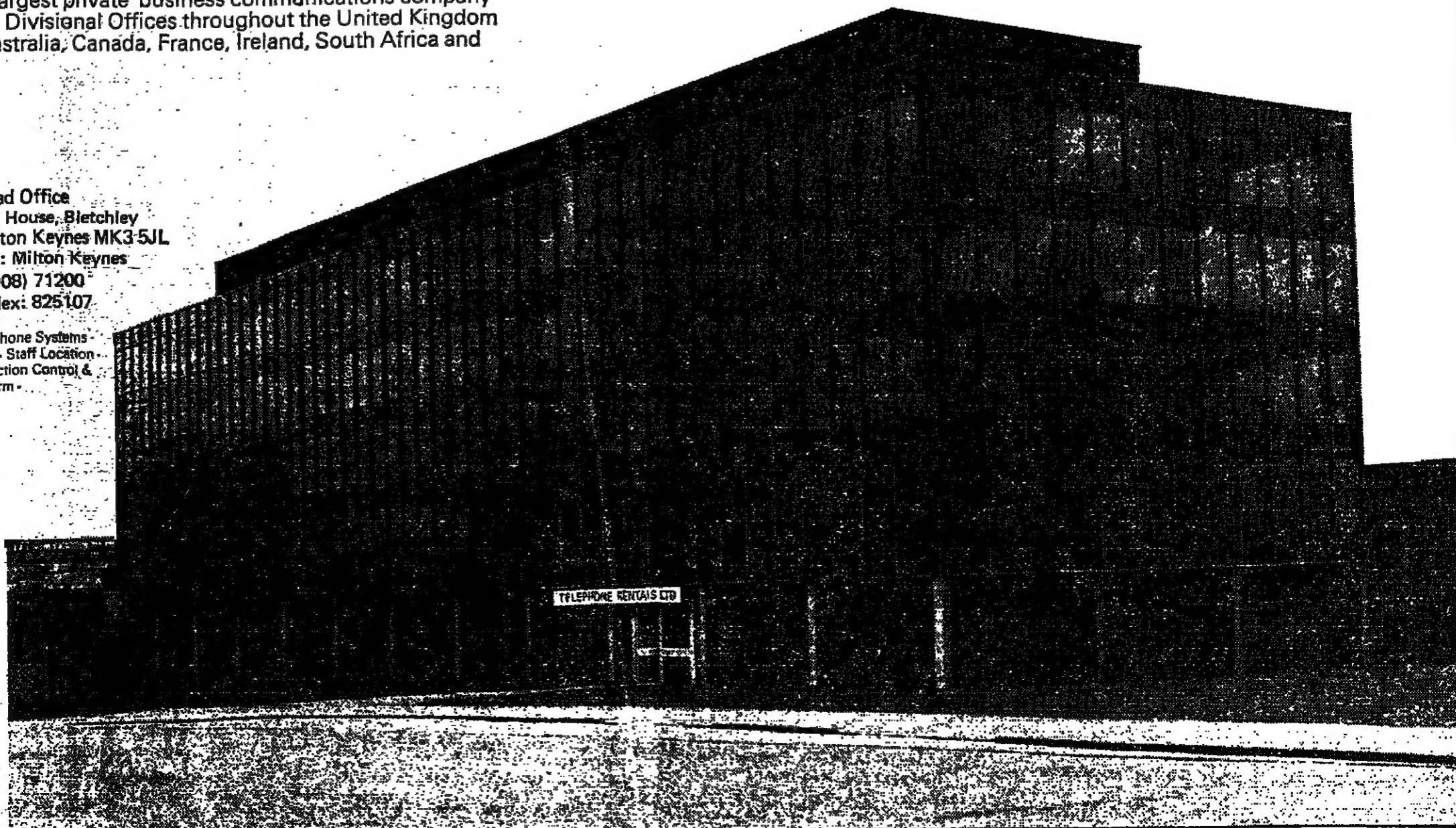
Today, 6th December, Telephone Rentals completed the transfer of their International Headquarters from Knightsbridge in London to their new, 104,000 sq. ft. purpose-built, office building in the City of Milton Keynes.

Telephone Rentals is Britain's largest private business communications company providing TR Services\* from 17 Divisional Offices throughout the United Kingdom and from their companies in Australia, Canada, France, Ireland, South Africa and the U.S.A.

**Telephone Rentals**  
LIMITED  
Incorporating  
DICTOGRAPH TELEPHONES LIMITED  
OPERATING TR SERVICES

Head Office  
TR House, Bletchley  
Milton Keynes MK3 5JL  
Tel: Milton Keynes  
(0908) 71200  
Telex: 825107

\*TR Services provide: PABX & Internal Telephone Systems  
Data Communications - Time & Cost Recording - Staff Location  
Internal Broadcasting - Personal Paging - Production Control &  
Recording - Security Guard Protection - Fire Alarm -  
Fire Detection





# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHUETERS

## METALWORKING

### Wire unit works with single die

EQUIPMENT based on a grooved wheel for the production of wire and strip relies on a novel form of frictional drive which Babcock Wire Equipment believes to be well in advance of conventional wire-drawing units in many ways.

The wheel has its groove on the outside perimeter and it is of the same width as the feedstock. A stationary shoe covers one section of the groove and is blocked at one end. As the wheel rotates, it draws the feedstock round with it by friction and the pressure generated when it reaches the blocked end is enough to extrude the metal through the attendant die.

Four models have wheel sizes from 25mm to 1 metre and corresponding rated input powers of from 75 to 600kW. Maximum feedstock diameters up to 40mm, diameter can be handled.

## SERVICES

### Recovery of industrial oils

FOLLOWING AN agreement reached with Midland Oil Refineries (MOR), the Hales Owen-based oil-reconditioning company, Edgar Vaughan and Co., Legge Street, Birmingham B4 7EU (021-359 6100), is offering a reconditioning service in respect of its own lubricating, hydraulic, quench and cutting oils.

The service will carry the MOR guarantee, that a customer's oil will be returned for re-use in its original application and that it will perform to exactly the same standard. Water and other contaminants will be removed in the re-conditioning process and the new base oils and additives required to return the product to its original characteristics will be specified and provided by Edgar Vaughan.

Certain customers, with specialised needs, using this service can expect to make considerable savings on their total oil costs, according to Edgar Vaughan. The extent of the savings will depend on such factors as the condition of the used oil, the quantity available for re-conditioning and the distance between the customer and the re-conditioning plant.

Midland Oil Refineries (a Fosco Minsep Group company) will be responsible for the collection and return of the used oil, in barrels or, in larger quantities, in MOR's own tankers. Each customer's oil is treated separately, in a single batch process which ensures that there is no cross-contamination between different customers' oils, even though they may be of the same type.

MOR also has compartmentalised tankers for individual batch collection and delivery, and some of these tankers are fitted with aircraft-type filters to ensure that an oil has not become contaminated in any way once it has been re-conditioned. The minimum quantity that it is possible to re-condition by this service is 2,300 litres, or about 500 gallons.

## COMPUTERS

### ICL's large machines on the move

SINCE THE official launch in March, ICL's mid-range machine, the 2960, has won £20m worth of orders, making it the best-selling machine in its class in Europe with some 75 per cent of orders going to the private sector. There are many more orders in the pipeline—from France, Holland, Czechoslovakia, Sweden and Germany.

Equally significant in the company announcement is the fact that seven machines worth £4.5m have been ordered by financial institutions.

So far, machines have been delivered to the MOD, BBC and University of Kent; volume deliveries start in January 1977 and the company is opening a production line for it at Windsor, Cheshire.

In extended comment on the company's financial results, last week, indications were given that the company expected to gain £40m/£50m worth of business from its main systems—the 2903 and Singer families—in the current operating year. But earnings from the sales of the big machines at the top of the 2900 group would be "substantially more."

What the contribution from Singer will be is hard to determine. But Singer International had a turnover of \$70m in the year prior to its demise and while there has been some fall-off due to the period of uncertainty before the arrangements with ICL and TRW came into being, it has been far less than the company expected. With the coverage of Europe provided by the 13 Singer offices now under ICL wings, the company expected sales in Europe to double compared with the previous exercise.

## MATERIALS

### Protective films for windows

LATEST DEVELOPMENT from Madico, the Boston, Mass. company which uses ICI Melanex plastics to produce protective film for windows, is a film which reduces heat and light transmission.

Called Reducto-Shield, it includes the protective qualities of the company's shatter resistant film, Safes-Shield. The new film produces a mirror-like external effect on windows and is available in silver, bronze, copper, gold, grey and green.

The effect is achieved by the vapour deposition of a thin coating of aluminium between polyester laminates. This restricts the passage of solar radiation by reflection, the amount of reflection being dependent on the thickness of the aluminium film.

Supplied in 200 foot rolls, up to 60 inches wide, the film is available in three thicknesses—0.002, 0.004, 0.008 inch. It is not a do-it-yourself product, and will normally be installed by dealers appointed by the selling agent for the British Isles, Douglon Glass Industries, Parr Road, Honeywell Lane, Stanmore, Middx. (01-962 2300), part of the Royal Douglon Group.

Another film for windows is an upgraded version of Safety-King, which provides protection against bomb blasts and industrial explosions. It provides better light transmission than its predecessor (over 97 per cent), and is a 0.002 self-adhesive polyester film, flame-proof when applied to glass, unaffected by ultraviolet light, and is cleaned in the same way as a normal window with a chamois leather.

## AGRICULTURE



Almost capable of walking on the water, this low-pressure ground tractor from T. T. Boughton and Sons is a Century Publications design and is based on an international Harvester chassis. Ground pressure has been reduced to 1.8 psi and the machine is thus able to work continuously on marshy ground where traditional machinery would become hopelessly bogged down. Forestry, peat bog work and drainage in waterlogged soils are tasks which this unit can take in its stride.

## Collects and transports big bales

RAY AND straw baling on U.K. farms is already tending towards the recently introduced "big bales." These produce round bales up to 6 feet long by 6 feet diameter (other types make 6 feet cubes) and weigh 1 ton.

In Scotland, where big bales are very popular, a specially designed transporter has been developed. Basically, a tractor-drawn trailer, the unit has a pair of hydraulically operated loading arms at its rear end. The trailer is reversed to the bale, the arms lift it on to the bed, and the unit moves on the next bale. When this is loaded, it nudges the first bale down the trailer, along a floor designed to help it roll.

The transporter will carry four 6 feet bales, or six 4 feet bales. For unloading, a hydraulic ram lifts the trailer wheels clear of the ground, tipping the end on to skids, and the bales roll off.

All the operations are controlled by the tractor driver, and the maker says that on test one man was able to clear a 90 acre field in one day. Tractor power required is 50 hp.

The trailer, which is 24 feet long and 8 feet wide, can be used for winter feeding in the field, when mesh sides are fitted. Bales are loaded, untied, and the unit left in the field for self-feeding. The sides, rear loading arms and floor can be removed to convert the transporter into a general agricultural trailer.

On show at the Royal Smith Field Show, Earl's Court, London, this week, the transporter is made by Adams Wagons, Old Deer, Perthshire, Aberdeenshire AB4 8LJ (07712 254).

Technical Communications Inc. is the name of the unit (TCI) and it has been particularly successful in the U.S. with sales of the TC275, a visual display terminal, which competes with IBM's 3270.

The company is also a supplier of custom-built terminals to American Express, Siemens and the Hilton group.

There are around 18,000 terminals installed with 880 customers who appear to appreciate the ability to plug in this product to an IBM controller with no more ado than if it were the IBM equivalent.

No other reason for the United Technology's sales success has been given than that it is wished to concentrate on military markets.

Telex is thus adding an important item to its peripheral equipment—micro-computer-based display terminals—to the solid-state memory tapes and discs it has already offering at IBM sites with some success. Telex also is planning the same kind of peripheral equipment for its own computer products.

Technical Communications Inc. is located at 1000 West Street, London, W1R 3AP. Tel: 01-734 5131.

## Terminals end up with Telex

CONTINUING to make a good deal of the running of the plant, Telex has acquired a successful micro-manufacturing subsidiary of the latter had many years ago and was named Telex (formerly United Aircraft).

Meanwhile, although it is not yet accredited, NCR Corporation has signed five-year agreements aimed at the application of electronic retail systems in Soviet department stores, supermarkets and restaurants.

Terms of the agreements also provide that the co-operative scientific and technical effort can be extended to include other fields.

In the initial phase of the programme, joint groups will be established to develop proposals which will serve as the basis for specific projects. The nature of

**THURLEY**

**DIRECT GAS-FIRED SPACE HEATING**

Sold for details

Ripon Road, Harrogate, Yorks. Tel: 01937 51355

## PACKAGING

### Machinery agreement

AUTOMATED PRE-PACKED systems for fresh fruit and vegetables, and machinery for service for pre-packs in general are now available as the result of a collaborative agreement between BIF British Industrial Fastenings, of Aylesbury, Bucks, and Wickens-Automatische Kungssysteme GmbH, of Hamburg.

Under a sole distribution agreement, BIF will market a full range of Wickens pre-packaging equipment through out the U.K. and Eire, extending the company's development in the systems area of flow pre-packaging.

BIF predicts that reasons for the success of the Equal Pay Act and the recognition of the housewife, will mean many fruit and vegetable suppliers to re-think their pre-pack operation and, by necessity, accelerate their investment in new systems.

The wisdom of choice in varying specifications enabling packers to custom-build the Wickens equipment to suit their particular requirements is highlighted by the 14 cover weigher models. These range from separate, automatic, speed count packing and weighing machines, plus weighing feed and 2, 3 and 4 input models, to combination of both cover and weigh features in one universal unit.

Details from BIF at Gatchway Road, Aylesbury, Bucks, MK20 8DS (0298 81341).

## INSTRUMENTS

### Dose rate measured

RADIATION dose-rate meter USB has been specifically designed by Teledet for measuring the levels prevalent in A-light (0.05 kg.) weather-resistant gamma and X-ray meter, it conforms to the code of practice for the radiography issued under the authority of the Factory Inspectorate. The instrument is calibrated against caesium 137 and gives a 20 per cent of full scale accuracy over a temperature range of -20 to +50 deg. C.

Operating ranges are 0.01 to 1,000 r/h and 0.1 mR/h (three logarithmic scales that allow a range of 0.75 mR/h (non-linear) to 2.5mR/h (classified) readings towards mid-scale.

The instrument can be powered from either one 9V PP7 type or from six U7 cells. Battery life is in excess of 100 hours at three hours per day of use. More from Horton Road, West Drayton, Middx. UB8 3UE (West Drayton 40871).

## COMPONENTS

### Shows many luminescent characters

A DIRECT current electroluminescent display panel with an area of 160 x 100mm (6.2 x 3.9 ins) able to display 256 characters in eight rows of 32 has been put on the market by Phosphor Products, 105, Dawkins Road, Hamworthy, Poole, Dorset BH15 4JP (02043 77220).

It is a continuous dot matrix having 84 horizontal rows and 192 vertical columns. The metal oxide coating on the glass substrate is etched to provide electrical access to the rows and columns at the edge of the substrate. The horizontal anodes are covered with a layer of polycrystalline powder zinc sulphide phosphor.

Cathode is a layer of vacuum deposited aluminium and the matrix of elements is generated by precision scribing through the phosphor layer at right angles to the substrate anodes to produce the over-cod columns. Character format is 7 x 5, giving eight rows of 32 with suitable spacings.

A complete unit consists of panel, display drive and character generation cards; various interface cards can be supplied.

## PROCESSES

### Cable joint

IN a report on this page in December 1975, the Western Cable jointing process was wrongly described. In fact the compound, which remains semi-fluid, is cold injected into a strong box made from a composite material developed by Werten. This moulded casing resists site damage, protects the joint, and contains the semi-fluid. Advantages include absence of any hot-pouring, thermal cycling/expansion properties, and ability to easily re-enter the joint.

## STAND 1800

at the Offshore International Exhibition in Birmingham this week

## Angle static power chuck

A FIVE-INCH diameter angle static power chuck, incorporating

## CONTRACTS AND TENDERS

République Algérienne Démocratique et Populaire  
Ministère de l'Industrie et de l'Energie

الشركة الوطنية للحديد والصلب  
Société Nationale de Sidérurgie

Construction of an initial set of rolling mills in connection with the new western iron & steel complex

Notice of pre-selection

The Société Nationale de Sidérurgie is to call for tenders from pre-selected companies for the supply of an initial set of rolling mills to form part of the new 'western iron & steel complex'. This announcement concerns the pre-selection of these companies.

The initial facilities will consist of:

- a heavy section end rail mill
- a concrete reinforcing bar mill
- a merchant mill.

Instructions regarding application for pre-selection can be obtained free of charge from:

Société Nationale de Sidérurgie  
Direction du Développement Industriel  
et de l'Engineering  
5 rue Abdou Moumou  
Alger - R.A.D.P.

The closing date for pre-selection applications is 1st March 1977

GOVERNMENT OF THE  
YEMEN ARAB REPUBLIC

Ministry of Education  
IDA Education Project  
Implementation Unit

The Government of Yemen Arab Republic invites interested contractors to submit information for pre-qualification purposes in connection with the proposed building for the construction of schools and training centres at Sana'a, Taiz, Hadramout, Sana'a, Aden, Hodeidah and Dhahran.

The preliminary total estimated construction cost is US \$ 5.5 million ranging from US \$ 0.3 million to US \$ 1.0 million.

Contractors can bid for one or more of the sites, depending upon their financial position and capability. Expected date for bidding is February, March 1977. Information requested should be sent to the following address not later than 31 December, 1976.

Director, Implementation Unit,  
Educational Project,  
Ministry of Education,  
P.O. Box 96, Sana'a,  
Yemen Arab Republic.

COMISION EJECUTIVA HIDROELECTRICA DEL RIO  
LEMPA (CEL)

EL SALVADOR, CENTRAL AMERICA  
AHUACHAPAN GEOTHERMAL PLANT UNIT No. 3

Applications for prequalification of bidders are invited for the design, manufacture and delivery of one turbine generator unit, rated alternately 25 MW, 20 MW, 15 MW, fed by geothermal steam at 6 kg/cm<sup>2</sup> abs and 1.5 kg/cm<sup>2</sup> abs, complete with boilers or geothermal hot water for low pressure steam production, direct contact condenser, circulating water system and cooling tower.

Applicants for prequalification must submit the following information before December 15, 1976:

1. Experience record in the performance of similar works.
2. Financial statement of financial resources.
3. Description of plant and organization.
4. Banking references.
5. Other information which will aid in judging the Contractor's qualifications.

Prequalification information shall be sent to:

E.C.Electrosalvador, Consulting Engineers,  
via Citibank S.A. - 49131 Milano - Italy

Contract Documents are expected to be ready for issue to qualified bidders middle December 1976.

Bidding is open to all member countries of the International Bank for Reconstruction and Development (IBRD) and Switzerland.

In issuing this notice the CEL does not bind itself to issue the Contract Documents.

FEDERAL REPUBLIC  
OF NIGERIA  
NATIONAL ELECTRIC POWER  
AUTHORITY

Prequalification of Tenderers for  
CONTRACT No. MS 002  
FURNISHING & DELIVERING  
PROJECT CRANES  
FOR  
SHIRORO HYDROELECTRIC  
PROJECT  
NIGER STATE, NIGERIA

The Shiroro Hydroelectric Project will consist of a concrete-raced rockfill dam with a height of 115 metres from the river bed and a crest length of 700 metres, including spillways at Shiroro Gorge. The project is situated at Shiroro Gorge on the Kaduna River near its confluence with the Dnyas River.

The project is located in Niger State, approximately 90 km southwest of the City of Kaduna. It is situated at Shiroro Gorge on the Kaduna River near its confluence with the Dnyas River.

The National Electric Power Authority plans to invite tenders in March 1977 from prequalified tenderers for furnishing and delivering project cranes for the Shiroro Project, delivered at Lagos, Nigeria, followed with contract award in October 1977, with completion of the first overland travelling crane delivery in June 1979, and completion of the last crane delivery in July 1980.

The following cranes will be required:

- Two 210 metric tonnes overhead travelling cranes.
- One 150 metric tonnes gantry crane.
- One 35 metric tonnes gantry crane.

In order to prequalify as an acceptable tenderer, interested manufacturers must complete and submit prequalification forms. Required prequalification forms may be obtained from:

Chas. T. Main International, Inc.  
Southeast Tower  
Prudential Center,  
Boston, Massachusetts, U.S.A.  
02119

Attention: Mr. N. P. Triano  
Project Manager

Chas. T. Main International, Inc.  
134-134 Broad Street  
P.M.B. 12030  
Lagos, Nigeria

Attention: Mr. E. Kingle  
Project Coordinator

A copy of the letter of request for prequalification documents must be sent to:

Director,  
Engineering Projects Department,  
National Electric Power Authority,  
24-25 Marina  
P.M.B. 12030  
Lagos, Nigeria

The forms must be completed and returned to the addresses indicated in the prequalification documents not later than January 2, 1977.

PLANT & MACHINERY  
SALES

Description	Price	Telephone
TRUCK, CRANE, Liebherr LG 1180, 180 to, Cap. built 1975.	P.O.A.	01-222 8977 Telex 915 742
CHIESA SIMPLATOMIC 5 Station Press	£4,000	0602-32 4145
CHIESA ALFA 3 Tile Grinders.	£1,000	0602-32 4145
1974 TEN STAND roll forming line by Hunter-Douglas. Vireally driven. Capacity 200 mm x 2 mm M.S. strip - complete with automatic cut-to-length equipment.	P.O.A.	0902 42541/2/3 Telex 336414
2 STAND ROLLING MILL for flattening wire and rolling narrow strip. Complete with edging rolls and recoiler.	P.O.A.	0902 42541/2/3 Telex 336414
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillottes, etc.	P.O.A.	0902 42541/2/3 Telex 336414
1976 HEDERHOFF 100 KW double vacuum annealing plant useful charge area 625 mm dia x 2000 mm loading height output 600 lb per 24 hours.	P.O.A.	0902 42541/2/3 Telex 336414
1974 FULLY AUTOMATED COLD SAW by Noble & Lend with batch control cutting non-ferrous bar. Max capacity 5" round and square.	P.O.A.	0902 42541/2/3 Telex 336414
1970 CUT-TO-LENGTH LINE max capacity 1000 mm x 7 mm coil, fully overhauled and in excellent condition.	P.O.A.	0902 42541/2/3 Telex 336414
1965 TREBLE DRAFT GRAVITY WIRE DRAWING machine by Farmer Norton. 37" - 31" diameter draw-blocks.	P.O.A.	0902 42541/2/3 Telex 336414
TWO 1-TON CAPACITY AJAX WYATT type 150 kw melting furnaces.	P.O.A.	0902 42541/2/3 Telex 336414
CATERPILLAR 14E MOTOR GRADER, complete with new tyres.	£25,500	Telex 51187
CATERPILLAR 94C WHEEL LOADER, with 3 1/2 cu. yd. buckets and new tyres.	£25,500	094-34 4531 Telex 51187
PRESS BRAKE—PROMECAN 200, tons—Bends plate 13 1/2" x 1/2". Brand new.	Offers	021-327 1231
DUNFORD & ELLIOTT Rotary Louvre Dryer Cylinder 8' 10" dia. x 25' long.	£19,000 O.N.O.	01-253 6000
CRAWLER CRANE American Halc, 9299, built 1970/71 165-300 to, Cap.	P.O.A.	01-222 0977 Telex 915 742
BOULTON 25-ton Hydraulic Extruder with Muller Mixer	£1,800	01-253 6000

WANTED

MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillottes, etc. 0902 42541/2/3 Telex 336414 || ROD SPINNER and/or Roller Type Straightening Machine Capacity 5mm-10mm or 5mm-12mm. | P.O.A. | 01-940 7578 Telex 929057 |
| HIGH SPEED BENCH TYPE CUTTER Capacity up to 50mm. | P.O.A. | 01-940 7578 Telex 929057 |

SCAPA GROUP  
INTERIM REPORT

Half year to 30th September	1976	1975
Sales	£600's	£600's
Profit before taxation	20,419	16,532
Taxation	3,111	2,028
Interim Dividend	1,535	896
Payable 28th January 1977	1.5p	1.7p

Throughout the period there was a positive upward trend in sales both at home and abroad resulting in a marked increase in profit.

As the improvement in trading conditions has continued and the order position remains encouraging the Directors see no reason why the Group's performance during the second half of the year should not be at least equal to that achieved in the opening half.

It is expected that dividends for the whole year will be the maximum permissible.

Scapa Group Limited, Cartmill Road, Blackburn, Lancs. BB2 2SZ

صلى الله عليه وسلم



# When it comes to computers, NEC does its bit.

It started in Paris. In the late Fifties. At the International Conference on Information and Processing. When NEC

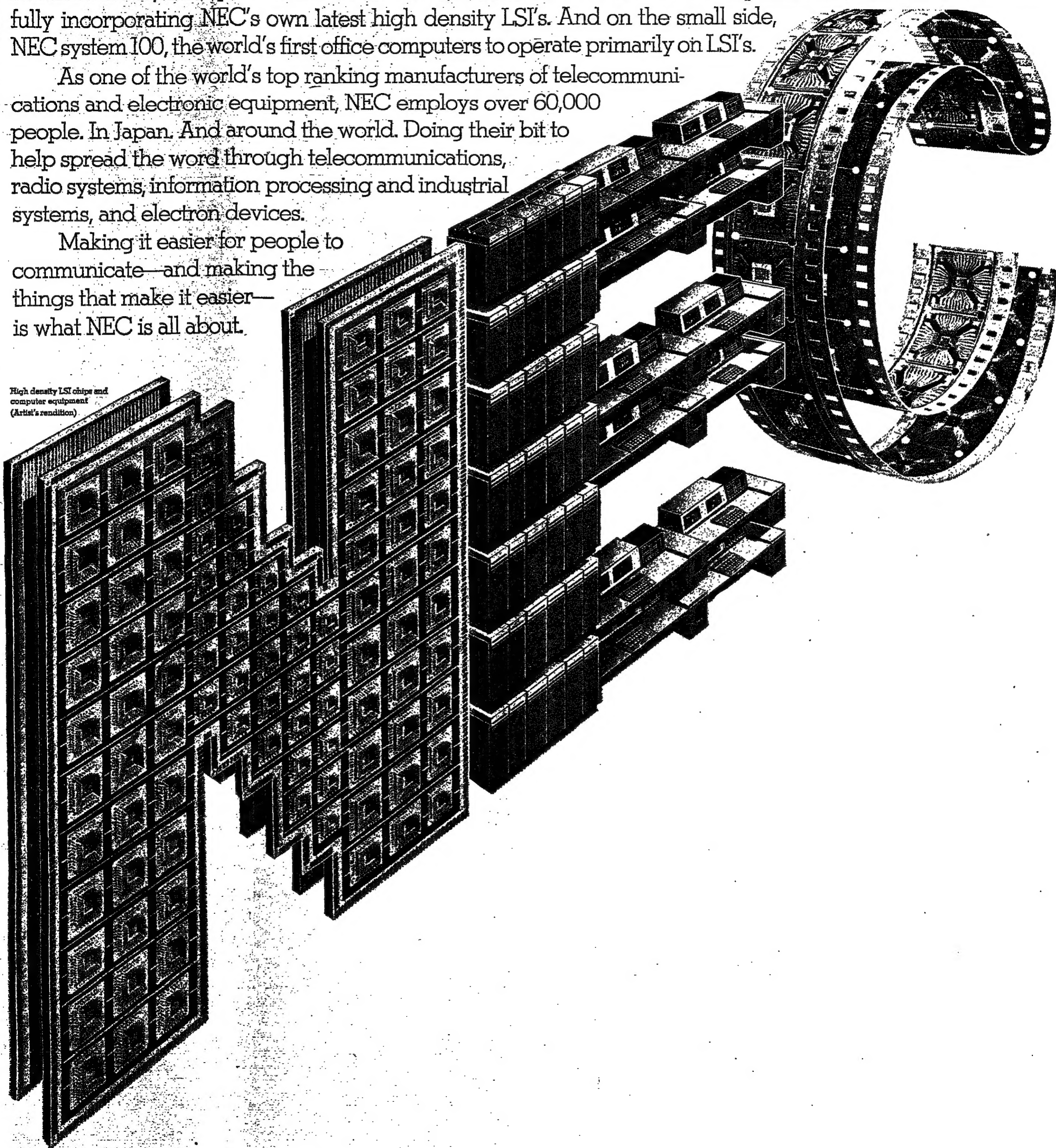
introduced the NEAC-2201. The world's first all-transistor computer.

NEC has never stopped doing its bit. To cope with today's complex requirements in the business and scientific fields, the top-of-the-line of the ACOS series 77. One of the most capable computers in the world, fully incorporating NEC's own latest high density LSI's. And on the small side, NEC system 100, the world's first office computers to operate primarily on LSI's.

As one of the world's top ranking manufacturers of telecommunications and electronic equipment, NEC employs over 60,000 people. In Japan. And around the world. Doing their bit to help spread the word through telecommunications, radio systems, information processing and industrial systems, and electron devices.

Making it easier for people to communicate—and making the things that make it easier—is what NEC is all about.

High density LSI chips and computer equipment (Artist's rendition)



Spreading the word to the world.

**NEC**  
Nippon Electric Co., Ltd.  
Tokyo, Japan

Main Fields: Telecommunications/Radio Systems/Information Processing & Industrial Systems/Electron Devices/Home Electronics





# Building and Civil Engineering

## Big hospital job won by Gleeson

FIRST PHASE of construction on the Chesterfield District General Hospital scheme for the Trent Regional Health Authority is to be carried out by Gleeson under a £12m. contract just awarded.

The company expects to gain early access to the site which is at Plover Hill Farm near Callow and a period of 4½ years has been allocated for completion of the section specified in the brief.

This very large hospital will have eight operating theatres, an X-ray department and over 400 beds for acute medical and surgical cases.

A road improvement scheme to give better access to the Chesterfield to Bolsover A632 road from the site has already been completed.

require building a further interceptor and additional sludge and sewage treatment plant.

There are some stiff design requirements to be applied in this extensive project. First typhoons must not interrupt the treatment process, which means these must be particularly careful study of the way in which storm water and flash flooding is handled.

Trunk sewers across the main harbour will probably be built by the immersed tube method and this work will have to be carried out in an extremely busy harbour where ferry traffic and international shipping must not be hindered. At the same time, diversion work on land will be carried out in one of the most densely populated areas in the world.

Construction of a major treatment plant for the new town area of Sha Tin, also the subject of an extensive feasibility study by the group, is to start in the near future.

Stage 1 construction work should be completed by 1980 but it is not yet possible to say when tenders are likely to be called.

## Hong Kong's £30m. waste system

DETAILED design of Stage 1 of a vast new Hong Kong industrial effluent and sewage treatment scheme, representing £30m. out of an estimated total of £80m. in construction costs, is being undertaken by an affiliate of J. D. and D. M. Watson on the instructions of the Hong Kong Government.

Watson (Hong Kong), a partnership of consulting engineers formed to carry out work in the Colony, is in charge of the work which relates generally to interception and conveyance of urban waste from the North West Kowloon area to a large treatment centre near Stonecutters Island. This plant will provide dewatering and fine screening with discharge through outfall and diffuser into the main current stream through the harbour.

Later stages of the project will

## £9m. prison contract

A PRISON costing over £9m. is to be built at Braxfield, Durham. The contract has been awarded to Shepherd Construction by the Property Services Agency on behalf of the Home Office.

Covering about 45 acres and accommodating 447 persons, the prison will consist of 12 main buildings with playing fields, roads and courtyards.

It will be enclosed by a 5.2 metres high wall nearly 2 km. long. Completion of the prison, which will have air conditioning and a closed circuit television system, is expected within three years.

## Rail bridge in Scotland

GRAMPIAN Regional Council has awarded a £316,000 contract to Mears Scotland for the construction of Quakers Bridge, Aberdeen.

This bridge will carry the improved A94 road over the Aberdeen to Inverness railway line which will be spanned by 260 prestressed beams forming a tunnel 130 metres long.

Further north at Huntly, another bridge contract valued at £210,000 has just been completed by Mears as part of the town's current by-pass development scheme for the A96 trunk road between Aberdeen and Inverness.

## Fitting out the offices

CEMENTATION Building has won a £15m. contract to fit out office floors and other areas in a five-storey office block linked to the new completed Wembley Conference Centre just outside London.

Executive and computer suites are included in the scheme, which involves an area of about 160,000 square feet. Architects are R. Seifert and Partners.

## Nuclear fuel store will cost £2.2m. Aerospace techniques aid North Sea work

TAYLOR WOODROW Construction has been awarded a £2.2m. civil engineering contract to design and construct an irradiated fuel store for GEC Reactor Equipment at Wylfa Nuclear Power Station in Anglesey.

The store will be sited above the existing flask handling area running towards the sea on supports for a distance of about 61 metres from the wall of the main reactor building on the western side. Provision may be made at a later date for a further flask filling and wash-down facility within the new fuel store.

The building will be a dumbbell shaped structure measuring 73 metres long by 16 metres wide. Height will vary from 12 metres to a maximum of 30 metres at its highest point.

COLLABORATION between the British Aircraft Corporation and Havron Engineering has been formalised in an agreement to bring together advanced aerospace techniques and offshore/ocean engineering technology.

Through its commercial aircraft division, BAC will make available a series of procedures and facilities developed in support of aerospace programmes. This type of technology and new manufacturing techniques and test methods are being used increasingly outside aerospace to solve industrial problems.

Earlier this year, wind tunnel tests by BAC provided important and useful data for the oil platforms designed for Stafford and Ninian fields. These tests covered the dynamic behaviour of a flare stack, correct positioning on the platform of air conditioning ducts and the siting of helicopter landing pads.

## £6m. power scheme by Hawker

MECHANICAL AND electrical equipment for a new power station in Nigeria at New Marte, to serve a major irrigation scheme for the Chad Basin Development Authority is to be supplied by Hawker Siddley Power Engineering under a £6m. contract.

In addition to supplying the power for the project's pumping stations, the scheme will also bring electricity to a number of towns and villages in the area.

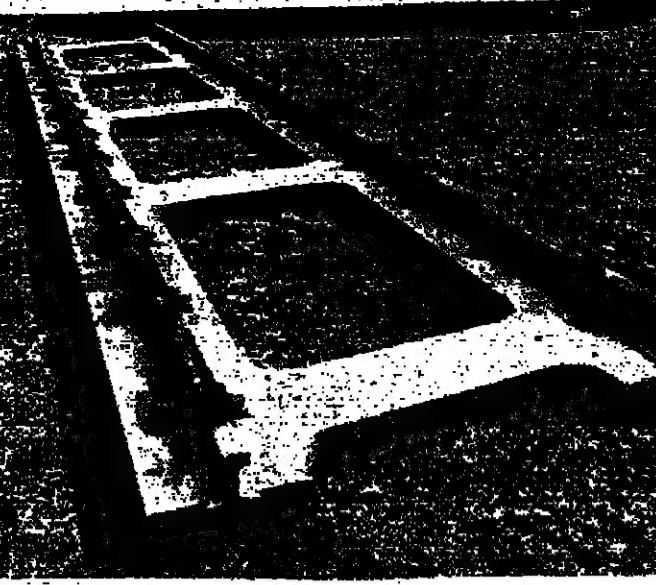
The U.K. company is responsible for transport and the provision of a self-contained accommodation camp for the installation personnel.

Initial output will be 14 MW and operation is to start by the autumn of 1978.

## Sewage job goes to Fairclough

EARLY IN January, Fairclough is due to start on a £1m. contract for sewage works at Borden for Thames Water Authority, Southern Division.

The job has been split to cover



## Switch to another track

NOW BEING laid in the Queen Street railway tunnel in Glasgow is the first example of "ladder" track designed by British Rail.

Development of the track, which does not need the conventional sleeper, has been carried out with the assistance of Anglian Building Products of Lenwade, near Norwich.

This company specialises in pre-cast and pre-stressed concrete components and its expertise has now been directed at aiding British Rail in the production of the new form of track which it is thought will be of great interest in countries overseas where rail transport systems are being investigated.

Use of the "ladder" system speeds track laying and lessens maintenance needs. The units are produced in 30 feet lengths and are laid on a concrete base after the old track and track bed have been removed. They are then ready for the laying of continuous welded rail.

## Togo plant is well in hand

CONSTRUCTION of the £25m. oil refinery being built for the Republic of Togo by Humphreys and Glasgow and William Press (International) is well advanced and the whole complex should be ready for commissioning in the spring of 1977.

To process crude oil from Nigeria, the plant is close to the capital Lome, and was constructed under the responsibility of William Press, while Humphreys and Glasgow has carried out process design, engineering and procurement.

The whole project was financed by Hill Samuel and backed by the Export Credit Guarantee Department.

Capacity is 30,000 barrels per day, and the refinery will be served by a 4½ km. pipeline system for crude and refined products involving 24 km. of pipe between refinery and jetty which is itself about 1 km. in length.

It will have six loading arms to cater for tankers up to 60,000 tonnes.

**STAR STRAND**  
**at OFFSHORE INTERNATIONAL**  
NEC Birmingham  
7-10th December

UKN Services Wire Ltd.  
UKN (South Wales) Ltd.  
no stand 2340

Manufacturers of UKN Rods & Bars

## Outlook is good for Whyatt

AWARD OF a £184m. contract for 127 dwellings by the London Borough of Tower Hamlets was the end of a successful year for Whyatt Builders of Stratford, London. This is despite the shortage of opportunities.

This latest contract is due for completion in January 1978. It is another job worth more than £247m. now under way for the London Borough of Lambeth, 207 residential units with shops and an underground park at Bowland Road, SW11.

Also under way is the extension of South Chingford High School at Rushcroft Road, E4, for 1,000 pupils, and a new school at Forest at a cost of £180,000.

Whyatt reckons it has work hand worth over £10m. now in its 50th year of operation is embarking on a cautious expansion programme, involving the setting up of new companies. First of the latter is Suburban Construction and Civil Engineering and Residential Decorations.

- IN BRIEF**
- Under licensing agreement between RMC Roadstone (Ramsay Mixed Concrete Group) and Dunlop the former has the right to manufacture and lay Dunlop Delmarp road surfacing material.
  - A £155,000 order for 14 steel framed storage buildings has been won by The Hillside Group, of Eastleigh, Hants. The order was placed by the Napp Food Corporation.
  - Barry Staines has won a £150,000 contract from the Greater London Council for the supply over a two-year period of about 100,000 square yards of linoleum.
  - Barclays Bank has awarded a £150,000 contract for a new storey building with car parking facilities at the rear of St. Neots, Huntingdon.
  - Cranes worth over £1m. are to be supplied to Iran Fertiliser Company by A. Long and Co. of Wembley, Middlesex.

# Liverpool City Council has built 256 new homes with electric heating. For all the right reasons.

"The new Westminster Road Estate is our first housing project with electric heating for some years - and we're very pleased with the result," says Liverpool's North City District Housing Manager, David Lambert.

"The residents have come mostly from clearance areas where modern heating was virtually non-existent, and they really welcome the cleanliness and simplicity of Electricaire warm-air heating.

"The Electricity Board have taken a lot of care to give residents budgetary advice and show them how to use the system efficiently, and running costs are proving very reasonable.

We expect the total electricity cost for the three-bedroom houses to average around £4.50 per week over the year.

"Any problems? Well, there can be some fair headaches in my job - but I'm glad to say the electric heating at Westminster Road isn't one of them."

Modern electric heating systems have low installation costs, are clean and efficient, and are easy to run economically. For more information, contact your Electricity Board. They'll give you the up-to-date facts on electric heating and its special advantages in local authority housing.

It's good sense to build with electric heating.

**BUILDELECTRIC**

The Electricity Council, England and Wales



"Clean and comfortable"  
Mrs. M. Bretherton, Westminster Close.

"Low bills"  
Mrs. M. Kennedy, Rumney Place.

"So convenient - just a switch"  
Mrs. R. McNally, Langtry Close.

"Fantastic - a real luxury"  
Mrs. P. Nicholls, Langtry Close.

"Easy to regulate"  
Mrs. V. Jones, Langtry Close.

"Cheaper than we expected"  
Mrs. M. Lloyd, Langtry Close.

"No headaches for me!"  
David Lambert, District Housing Manager, City of Liverpool.

Photographed at the Westminster Road Estate, Liverpool (1976)



# The Executive's and Office World

EDITED BY JOHN ELLIOTT

SUE CAMERON explores the row between the private and public sectors of the job-finding business

## How the State adopted a commercial image

THE GOVERNMENT'S new-revamped jobcentres are moving into the office-staff market under heavy fire from the private employment agencies which claim that it is a waste of public money on a scale without achieving any corresponding improvement in results.

This battle between the public and private sectors of the employment agency business started two years ago when the Government started a thoroughgoing modernisation programme of its old and somewhat unsuccessful labour exchanges, the Employment Services Agency (ESA), which comes under the aegis of the Manpower Services Commission, and started to shut down its old dingy employment exchanges and to replace them with bright, modern offices called jobcentres. These new centres are sited in high streets and shopping precincts and at about the same time the Agency's professional and executive job finding register was renamed Professional and Executive Recruitment and was given a similar facelift.

Now nearly 6m. people apply for jobs at the jobcentres every year. But while the ESA is delighted at the extra business that its new image has generated, the private sector is furious about the Government's efforts to make the operation more commercial.

Taken together, however, the State-owned and private employment agencies have only a minority share of Britain's total job market. Over 50 per cent. of manual and office workers find their jobs through newspaper advertisements or personal contacts, while a further 20 per cent. of vacancies are filled by people writing directly to prospective employers. The private agencies and the ESA are therefore fighting for predominance in the remaining 25 per cent. of the market.

In the past the Government's employment offices catered for jobs at the jobcentres while the private sector concentrated on white collar staff. But now this has changed. The

that interests them then go to the receptionist who then tries to fix up an immediate interview. The centres also provide a specialist advisory and interviewing service.

In addition to their straightforward placement operations they also have a number of social functions: they liaise with local social security offices over the payment of benefits; they collect statistics on the labour market for the Government; they act as the main recruiting agents for the Training Opportunities Scheme; they help the disabled to find work; and they see to it that jobseekers are fully informed about things like

while the private agencies are concerned solely with placements.

If the costs of staffing the social operations of the jobcentres are hived off then their salary bills are only four times as great as those of the private agencies.

And the ESA points out that the jobcentres are doing between 20 and 40 per cent. more business than the old employment offices. This means that each centre deals with over

other overheads such as telephone and postage. The £22 placing cost in the jobcentres also compares most favourably with the placing cost of £47 in the old employment offices.

One of the chief complaints against the jobcentres is the cost of their premises. The Federation of Personnel Services says that the jobcentres are far larger than those of the private agencies. It adds that the ESA could have saved a good deal of public money by refurbishing the existing employment offices instead of renting new buildings like the double-fronted shop in London's Oxford Street that will cost £75,000 a year.

But as the jobcentres do more business than the private agencies they can hardly be blamed for taking up more square feet of office space. And the ESA has found that a jobcentre on a prime site such as Oxford Street attracts between 30 and 40 per cent. more clients than a refurbished employment exchange in a back street.

It is true that rent and rates in Oxford Street are extremely high but the private agencies do not along that particular consumers' mecca are legion. Alfred Marks Bureau and Brook Street Bureau have four offices each and there are plenty of others which presumably means that Oxford Street is good for the employment trade.

A far more justifiable charge against the jobcentres is that they employ too many staff. The average jobcentre has six or seven people working on placements alone while a private agency has only three or four. All clients in a private agency are interviewed but the majority of those who go to a jobcentre use the self-service system and this does not call for a large staff. Even allowing for the greater number of jobseekers, the centres do appear

### PERFORMANCE OF THE RIVALS

	Jobcentre*	Private agency
Staff costs per office	£1,920	£8,300
Job applications	7,150	2,000
Applicants placed	1,820	400
Cost per placing	£22	£70-£80

\*Both sets of figures are averages and those for jobcentres only relate to job placements and do not include the cost of Government staff doing social work.

the employment transfer 7,000 jobseekers every year and the numbers are rising rapidly.

But administration of these special services requires extra space and staff and therefore extra cash. And it is the "excessive cost of the jobcentres to the taxpayer that the private agencies are criticising so bitterly. They claim that while staffing costs for ten Government jobcentres are in the region of £570,000, the private sector can run 60 agencies with a salary bill of only £500,000. They say the self-service system used in the jobcentres should require a smaller complement of staff than in a private agency where all clients are interviewed. They point to the rise in the ESA's budget from £38m. in 1975-76 to £112m. in 1976-77 and suggest that one reason for this is the extravagantly large and expensive premises in which the new jobcentres are housed.

On the face of it these figures show that the £57,000 salary bill of an average jobcentre is seven times greater than that of a private agency which runs at only £8,400. But a straight comparison is unfair because at least 56 per cent. of jobcentre staff are engaged in £22 while the cost in a private agency is between £70 and £80. Both figures include the cost of premises, staff, lighting and

## Study of careers in industry

BY ARTHUR SMITH

PRIVATE INDUSTRIALISTS and Government departments are financing a wide ranging study into the question of how engineers can improve the performance of industry.

The project, supported by the CBI and the National Economic Development Office, is seen by the Government as an important back-up to its industrial strategy. The initiative for the study into what action is needed to encourage more of the able school-leavers to consider manufacturing industry as a career came from the British Association — an independent charitable trust.

The Government responded by offering to contribute half the £26,000 cost provided the private sector made a similar contribution and that industrialists were closely involved in the project.

A nine-month time limit has been put on the exercise as the Government maintains that "urgent action is necessary to improve the quality of management in British industry, especially on the production side."

Sir Monty Finniston, former Chairman of the British Steel Corporation, has agreed to head the British Association group overseeing the project. Many major British companies and nationalised industries will be represented along with the CBI,

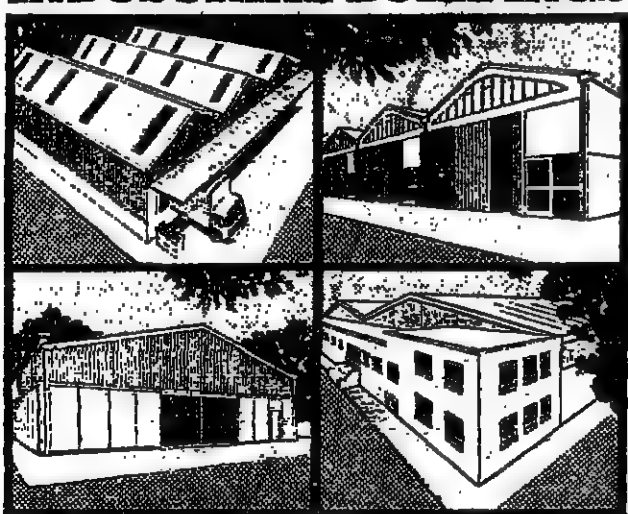
the TUC, the Department of Industry, and the Department of Education and Science.

Research will be undertaken at Aston University, Birmingham, under the direction of the Vice-Chancellor, Dr. J. A. Pope, who is also Treasurer of the British Association. "This will not be a report left to gather dust on the shelf. It will go straight into the centre of public debate," Dr. Pope said last night. It had long been argued that Britain was strong on research and innovation but unable to put the ideas into production. The engineer was regarded as the important link in applying science and technology to the manufacturing process and the study would examine the efficacy of the link, Dr. Pope said.

The terms of reference, set in consultation with the Government, are broad: the group will be required to recommend what action should be taken in the education, recruitment and deployment of engineers, to improve the performance of British manufacturing industry, and in particular the effectiveness of production management.

The report is scheduled for publication next July ready for full discussion at the British Association annual meeting to be held at Aston University in September.

## BELL & WEBSTER INDUSTRIAL BUILDINGS



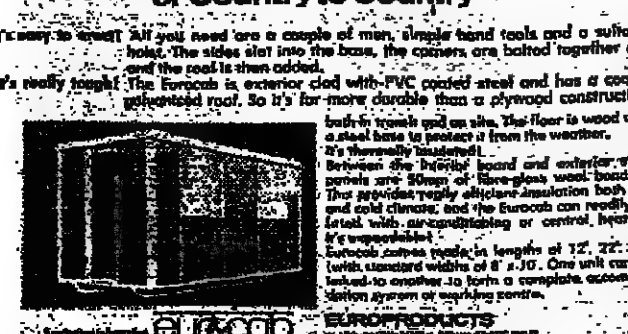
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### FINANCE DIRECTORS

## Wider roles for some qualified accountants

BY NICHOLAS LESLIE

SIGNIFICANT differences in management information systems, the responsibilities and qualifications of financial directors employed by U.K. companies compared with their counterparts in the U.S. are highlighted in a study published to-day.

The report finds that most British finance directors have an accounting qualification—in contrast to their U.S. counterparts who generally have a university degree. But their traditional, rather passive, role is changing and, says the study, the financial director "will become much more of a business manager, and less of an accountant."

The study, called a Profile of the Chief Financial Officer in Great Britain, is specially significant because it follows publication last week of the Morphet Group's proposals on current cost accounting in the U.K. which will impose on finance directors a major responsibility for ensuring that new accounting techniques are implemented.

The study was carried out by Haldrick and Struggles, an executive search company. Some 300 companies, chosen because they are the largest in their particular industry according to the latest Times 1,000 Report, were surveyed and 46 per cent. responded. Comparative U.S. data is based on Haldrick and Struggles' 1975 survey of the Fortune magazine 500 largest U.S. companies.

Finance directors in both countries were responsible for corporate finance, tax management, bank and City relations and cash control functions, according to the study. But the British financial directors also had capital expenditure control, auditing and budgetary control functions reporting to them, unlike in the U.S. group.

Some 70 per cent. of U.K. finance directors, compared with 40 per cent. in America, had responsibility for mergers and acquisitions and they were much more likely to be in charge of capital expenditure, management

and less of an accountant.

Economic factors such as rising inflation, declining profitability, rising interest rates and volatile foreign exchange markets were found to have combined to change the chief financial officer's role in recent years. Instead of providing information and passively reacting to management decisions, the finance director was now expected to ensure that his company survived in a period of high inflation, says the study. Planning and forecasting were regarded as increasingly important functions and, overall, it is suggested that the chief financial officer "will become much more of a business manager, and less of an accountant."

These bonds have been offered and sold within Japan. This announcement appears as a matter of record only.

New Issue

November 30, 1976

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Monday, December 8, 1976

Latest Government figures give the gloomiest housing picture since early 1975, reports Michael...

# The coming crisis feared by housebuilders

## When it pays not to work

IN SEVERAL recent speeches Mr. Denis Healey has produced some startling figures, which are in their way at least as important as the more publicised ones relating to public sector borrowing or the IMF loan. He showed that a married man with children, earning around the average manual wage is only 15 better off at work than living on social security benefit.

The more detailed calculations, which were published in Saturday's Financial Times, show that a man with two children would have to earn £57 a week if he was to be as much as £5 better off at work than a man with four children would have to earn £73. The calculations apply to typical cases and no one is typical. This means that some people are not even as much as £5 worse off out of work, while others are worse off by a larger sum.

**Understated**

Indeed in some ways the Chancellor understated the disincentive to work under present arrangements. For his calculations excluded the income tax rebate of £10 to £13 a week which actually makes the unemployed person better off even at average earnings for a period of several months. The situation needs to be stated with a certain subtlety. A person with a good job would be ill-advised to give notice in the present uncertain state of the labour market. He would have to wait several weeks before collecting the earnings-related supplement, and after six months the supplement would cease and he would also find that Employment Officers were putting greater pressure on him to take any available job.

But there is an all-important margin at which the disincentive is important. A worker who is dismissed will find it worth taking longer to look for another job. He might devote the extra time to searching for better job offers or to unpaid work at

## Gaullist challenge to the Presidency

THE STRENGTH of popular support for the rally marking the inauguration of a new phase, or at least a new title, for the French Gaullist party is likely to be widely interpreted as a further symptom of the vulnerability of the French President, M. Valéry Giscard d'Estaing. It will certainly be seen as an encouraging sign by M. Jacques Chirac, the leader of the renovated *Rassemblement pour la République*, who resigned from the premiership in August in order to challenge the President's aim of governing France from the centre. Yet it is not clear that M. Chirac has the electoral strength effectively to challenge the President, still less that his renamed Gaullist party can halt the slow advance of the Socialist and Communist parties to the point where they might look forward to a joint victory at the 1978 general elections.

**Weakness**

The President's weakness has been highlighted in both political and economic terms. The recent by-elections, in which M. Chirac secured his return to the National Assembly, marked a further shift to the left, whereas the Gaullists did considerably better than President Giscard's Independent Republicans. In the light of this result, it is scarcely surprising that the Gaullists, as the largest party in the Presidential coalition, should have decided to put up their own candidate for the newly created post of mayor of Paris, against the Giscardian Minister, M. Michel d'Ornano.

As a would-be reformer, the President seems to have played his hand clumsily. He has introduced legislation on such liberal issues as contraception, abortion and divorce, but there has been little progress towards a much needed reform of the tax system, while the attempt to tighten up on the existing tax system has provoked fierce resistance from the neo-Foucauldians.

More important has been the declining credibility of Professor Raymond Barre as the Prime Minister who replaced M. Chirac. His appointment in

THE rapidly deteriorating situation in the house building industry would, in less troubled times, have already become a major political issue. The fact that the Government and its opponents have more pressing and potentially more far-reaching problems to occupy them will not, however, do anything to reduce the industry's protests about scale of the crisis which is fast developing.

For some months the house builders have been warning the Government that the modest revival in output recorded over the last two years shows signs of disappearing. Their fears have been reinforced by the latest figures from the Department of the Environment which provide the gloomiest picture of housing output since the early days of 1975. The industry now believes that its worst fears are about to come true and that total housing output in both the public and private sectors is set to fall by up to one third over the next 12 months from the current unsatisfactory levels.

Builders say the outlook is more threatening than at any time since the house construction programme got under way again after the last war. Their predictions of continuing company failures and still higher unemployment were underlined only a few days ago by the news that the Greaves Organisation, one of the largest house builders in the West Midlands, had ceased trading because of liquidity problems.

With every major company that succumbs, builders point out, numerous small operators share the same fate—and their departure represents a significant reduction in the industry's capacity, which will be badly needed when market conditions eventually improve.

The background to the builders' pessimistic predictions is bleak. In the private sector, work will have started this year on about 180,000 new homes. Although a marginal increase over the 1975 level of 150,000 and a significant improvement on the disastrous 105,000 houses started the year before this looks distinctly poor against the output levels of 1971-3. The peak of the last cycle came in 1972 when starts were made on 228,000 private homes.

The outlook for next year is even more worrying and the builders have repeatedly reduced their output forecasts. The general view now is that in 1977 starts will drop to around 120,000, but some contractors believe the cut-back will be even more severe, with output falling below the 1974 level. The number of private homes actually completed in 1976 should be around 150,000, representing a near repeat of the 1975 figure, but these must be serious doubts whether even this disappointing performance can be repeated next year.

To make matters even worse, the builders can no longer

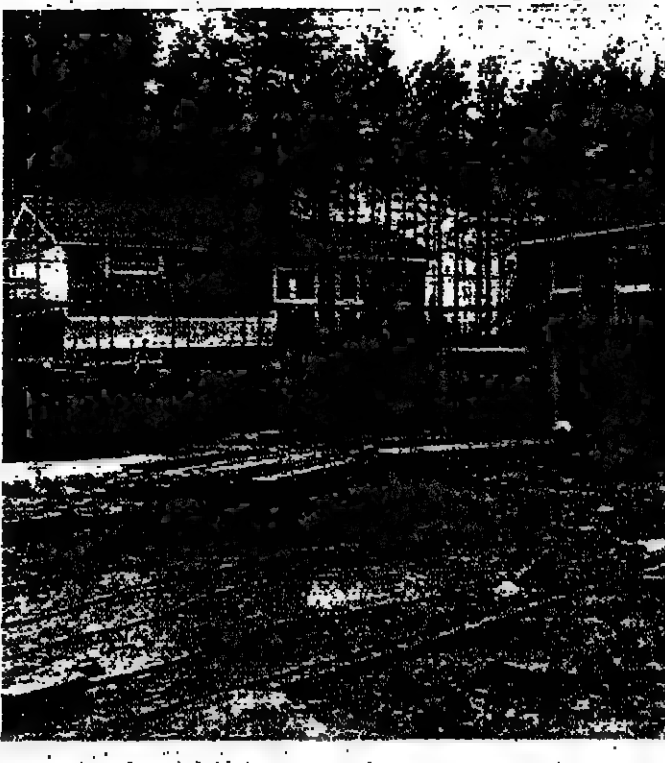
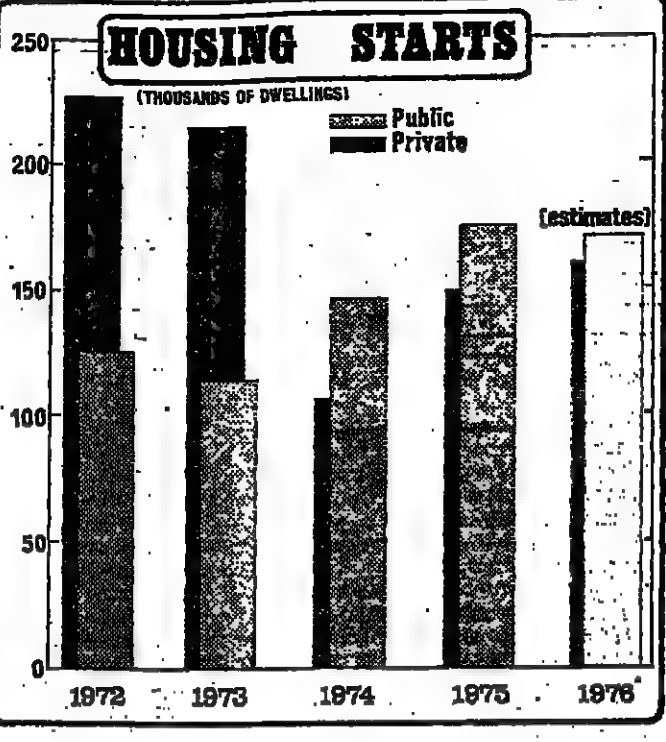
expect the council housing sector to come to their rescue. Four years ago, the number of council homes on which work had started was nearly 50 per cent below starts in the private sector, but in the last three years local authority starts have been well ahead of those in the private sector. In 1976 council housing starts are expected to account for around 170,000 units as against 174,000 last year. Completions this year are likely to reach 160,000 almost the same as in 1975.

But from now on the public housing sector is clearly set for

overwhelming majority of people want to live in a home which they own—a fact accepted by present Government Ministers—and, secondly, the cost to the Exchequer of private housing is only a fraction of that incurred by public sector housing programmes.

The whole question of the present imbalance between subsidies for both sectors forms a central area for consideration by the DOE's Housing Policy Review, whose members have themselves apparently been frustrated by continuing delays in the publication of their recommendations, caused, it is claimed, by procrastination within the DOE. But whatever those recommendations are, and the house builders are sceptical about the chances for implementation, they will not come in time to relieve their immediate problems.

The builders point out that in any case measures aimed at making the most cost-effective use of the limited resources available—presumably involving the council rent increases already foreseen by the Government, plus any further cut in local authority housing



people prepared to pay as much for it.

In recent weeks they have seen the inflow of funds to the building industry drop dramatically, with the societies recording a net outflow of funds. If this becomes more widespread, higher interest rates might be on the way early in the New Year.

But even if this happens, one is now suggesting that the industry will see a lending programme reaching anywhere near year's level. In that case, the will be fewer house sales, less new house building, and prospects for next year within the last few weeks have urged the Government to do anything to discourage building societies from further increasing their interest rates, the societies feel this to be necessary.

The dilemma for the industry, however, is that while it would apparently approve of any rise in the home loan rate, builders possess evidence to show that the cost of mortgage finance is already acting as a deterrent to potential purchasers and is helping to reduce demand for new housing.

According to the Home Builders' Federation, which somewhat uneasily attempts to reconcile these two clashing traditions, the builders would prefer to see increased building society interest rates and a volume of funds rather than the artificially depressed rates and severe restrictions on mortgage finance.

The builders say that any increase in the cost of loans should be accompanied by measures aimed at relieving the additional burden from first-time buyers and people purchasing newly-built houses.

In the last two years, when new house prices are calculated to have risen on average by about 20 per cent, housebuilding costs have shot up by at least that amount. The house builders know full well that despite their call to "buy before prices rocket"—implying that an explosion is around the corner, those prices cannot move sharply upwards without the purchaser's own consent, because prices are set at the level which people can afford.

The builders know, therefore, that the prospects of any significant increases in average prices over the next year, given the general economic situation, are not good and that, in the pressure to maintain the profitability will remain and possibly even intensify.

For an industry which is used to wild fluctuations in fortunes—there have been good times as well—the problems which lie ahead in 1977 will not be new. The chances, however, that it will be a smaller housebuilding industry benefiting from the boom and that there are plenty of boom

## MEN AND MATTERS

The retention clause on Mars

Behind the news being telegraphed back from Mars, where the Viking Landers have not yet found any little green men but have proved the ability to analyse soil samples and get the information back to earth, lies a new kind of commercial contract. The man who offered it, Dr. James Martin, has been visiting London and saying that he gives the contract full credit for the performance of the two robot laboratory landers.

Dr. Martin is from Langley, the research laboratory of the National Aeronautics and Space Administration, and is chief of the Viking project. He offered the three contestants for the main contract terms which said that 5 per cent of the payment would take the form of an "award fee" dependent on the quantity and quality of the data gleaned by the robots.

Had the Vikings landed, but returned no data, the contract winner, Martin-Marietta, would have earned no award fee. On a \$500m. contract spread over seven or eight years, it would have lost \$25m.—most of the profit it could expect to make.

Just amazing, its influence, says Martin. "A very beneficial part is that it forces you to get together with the contractor." The company president himself attended every major progress meeting. Martin-Marietta then applied the same terms to its own major subcontractors, for contracts of the order of \$30m.-\$50m.

The final pay-off takes place early next year. Scientifically the venture has been a resounding success. Martin believes the company will finally show a 7.8 per cent profit, "for an aerospace project, not too bad." But another valuable prize could turn out to be Dr. Martin himself, who, finding NASA short of big new aerospace projects

to manage, is now joining Martin (no relation) Marietta as its vice-president in charge of advanced programmes and planning.

**Stout rebuff**

The season of goodwill is not yet recognised by the brewing industry. The sound of squabbling is loud north of the border, where they have turned up for Christmas with a good row between Belhaven Brewery and Vaux Breweries.

It started with a perfectly ordinary trading arrangement between Belhaven, which is a subsidiary of CCH Investments, and Lorimer's Breweries, the Vaux business in Scotland. Belhaven was to supply its milk stout to the Lorimer's pubs and in return give Lorimer's a chance to sell some of its beers through the Belhaven outlets.

Trouble started when CCH Investments put out a statement which mentioned only that Belhaven Stout was to go into another 185 pubs without stating the quid pro quo. But what upset Vaux most was that CCH said the Belhaven beer was to go into pubs owned by "Usher Vaux Breweries". Vaux has spent a great deal of money in recent months in killing off the Usher Vaux name in Scotland, replacing it with that of Lorimer's.

The upshot was a somewhat heated telephone conversation between Paul Nicholson, chairman of Vaux, and Gordon Currie, chairman of CCH, followed by an announcement from Vaux that "Lorimer's will not be proceeding with the proposed arrangement."



and Glasgow (private, and controlled by Irish engineer Ambrose Conrath who married a Miss Glasgow) got down to a £18.5m. turnover in 1970 and losses from 1972-74.

Since then the process plant business has revived (group turnover of £22.5m. last year) and so has HGS, the subsidiary formed in 1967 when, with no more town gas plants to build in Britain, the decision was taken to go for the conversion contracts for natural gas. HGS did well enough, second to William Press in total conversion contracts won, but then conversion contracts started to run out.

So in 1970 HGS, its engineers having accustomed themselves to something smaller than process plants, went into electrical and mechanical engineering, putting heating, air conditioning, and plumbing into factories; Ministry of Defence establishments, and lately, a new prison. That provided an £8m. turnover for HGS last year, and most of the rest of a £18.5m. total came from house modernisation. That business started in 1971, when HGS was converting to natural gas, while the council was modernising the same houses. It had trouble on the building contract, and asked HGS to take over the whole operation.



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**Following the gas around**

Why will a group with a world business as a process plant con-

tractor also, this morning, be carrying out a £3m. contract modernising ancient council tenements in York, Glasgow?

Just a matter of chasing all logical markets, they say at HGS, a subsidiary of Humphreys and Glasgow, the business founded in 1892 by Dr. Alexander Humphreys and Dr. Arthur Glasgow to build gas plants.

It built plenty, moving from coke to gas processes to oil to gas, with the business of building British gas plants taking the turnover up towards £100m. a year when in 1967 along came natural gas. Out went Humphreys and Glasgow's primary market, as it did with resulting trainees for other big gas contractors like Woodall-Duckham and Power-Gas. There were all sorts of other process plants to build—chemical, petrochemical, oil, fertilizer, pharmaceutical and other plants—but the change left a large hole. Woodall-Duckham and Power-Gas are now part of larger groups and Humphreys

**Purrfect timing**

So this is a recession? Spillers is launching a turkey recipe cat food—"No excuse now for leaving your pet cat out of the festivities," they gush, adding that this vital product will be plants to build—chemical, petrochemical, oil, fertilizer, pharmaceutical and other plants—but the change left a large hole. Woodall-Duckham and Power-Gas are now part of larger groups and Humphreys

Observer



# FINANCIAL TIMES SURVEY

Monday December 6 1976

## EUROPE

As 1976 draws to a close, Western Europe's economic and political prospects are profoundly uncertain. The European Community is drifting aimlessly and has no coherent strategy to face the threat of a further oil increase and renewed recession. But more countries still want to join the club.

In a sea of troubles

By Reginald Dale, European Editor

ALMOST EXACTLY three years ago, the Nine's Copenhagen summit ended in misunderstanding and disagreement. Faced with their biggest ever direct external challenge—the Arab oil embargo—the Nine showed the world they were incapable of rising to the occasion. Not only did the Heads of Government fail to act—by their inaction they set the scene for months of further divisive wrangling over energy and internal regional policies. Overnight, the long cherished view that the Community needed an outside threat to unite lost most of its adherents.

Three years later, as 1976 draws to a close, it is hard to say that the Nine have learned very much from experience.

With the world once again facing what may be an important oil price rise and the threat of renewed recession in the coming months, the Nine are showing little greater capacity for united action. Despite the continued exhortation that "we must never repeat Copenhagen," last week's summit in the Hague ended in gloom and indecision. It is true that, unlike Copenhagen, no concrete decisions were meant to be taken in the Hague. But that hardly justifies a general attitude which can best be summed up as: "the future is so uncertain there is no point in us trying to do anything about it."

Rather than examining if it were possible, by whatever means, to avert or moderate an oil price increase, the Nine preferred to sit back to see how big it was going to be. Instead of taking an initiative in the vital dialogue with the developing countries on a new world economic order, they decided to wait for the formation of the new Administration in Washington. It will also, it seems, be up to President Carter to head off the danger of recession. Despite pleas from the weaker countries, Germany and the Netherlands made it clear they cannot afford to reflate in their partners' interest, and nobody was able to come up with any other acceptable proposals.

After the meeting, the usual excuses were immediately heard. The talks had been badly prepared and, badly

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chaired. There had been too many officials around and too many pieces of paper. But beyond that an increasing number of people are now asking whether the whole institution of the European Council—the three-yearly meetings of the Nine Heads of Government—is really working in the way originally intended. President Giscard d'Estaing of France, the originator of regular Community summits, clearly thinks that it is not, and he plans to circulate his colleagues with proposals for streamlining the system. But adding with the number of officials present at European Council meetings is not going to induce Heads of Government to take decisions if they do not want to do so, and there is little indication at the moment that any of the Nine's more important leaders really want to take major steps forwards at European level. Even if they did, there is no agreement on the direction in

which the Community should now try to proceed. The Tindemans Report on European Union, with its multitude of proposals for short- and medium-term action, has been quietly buried without even the dignity of serious debate. While attacking the Belgian Prime Minister's proposals, no other leader has come up with a single viable alternative. The Duisenberg Plan for relaunching economic and monetary co-operation seems to have suffered a similar fate. After the visionary enthusiasm of the 1960s and the solid economic successes of the 1970s, the Community quite simply seems to be running out of steam—and none of its major members with the possible exception of France, appear to mind.

Most of them, of course, are distracted as almost never before by national issues. Britain is desperately struggling with one of the worst economic crises in its history, and the

Community as such is not going to be of much help. Italy, quite apart from its economic problems, is tottering on the brink of profound political change, with the Communists only a hair's breadth from power. In France, President Giscard d'Estaing, who remains a "European," is caught between a strengthening Left and a regrouping Gaullist Party to his right. In the crucial campaign for the 1978 elections, the Europeanism may even be a disadvantage. The more he is dinged with "supranationality," the more ammunition he provides to both Gaullists and Communists alike. He has enough on his hands trying to steer plans for the direct election of the European Parliament through the French political system without trying to defend any additional Community commitment.

Germany is not faced with similar problems. Indeed Herr

Schmidt's main worry recently has been a swing to the right in public opinion, which remains basically pro-European—a development causing equal anxiety to his Socialist neighbour, Prime Minister Joop den Uyl of the Netherlands, who faces a difficult election in May. But Herr Schmidt has little time for Brussels and its traditional approach to European integration, preferring to operate in the broader context of the Atlantic Alliance. Like the present British Government, he is impatient with the continuing efforts of the EEC's smaller countries to forge a more closely knit Community, although Germany at least continues to pay lip service to European Union.

By the end of his country's six-month Presidency of the Community in June, M. Gaston Thorn, the usually even-tempered Prime Minister of Luxembourg, was in a mood of bitter frustration and despair. So far,

however, he has not pushed ahead with plans to form a dissenting minority of smaller countries inside the Community who would be prepared to protest openly when their larger partners blocked progress. The traditionally "European" Dutch who succeeded him in the Council chair have fared little better. The original Dutch intention was to organise a major step forward towards political integration at the Hague summit. By October they were admitting they could find absolutely nothing all Nine countries were prepared to agree to beyond a compromise formula for the European passport. In the event, even that failed to materialise.

### Faith

Apart from the Benelux States, it is two non-member countries, Greece and Portugal, that have been showing the most touching faith in the Community's future in recent months. Greek Ministers have even been heard to describe the formation of the Community as "the most important historical event of the 20th century," and the Athens Government is pressing hard to become a full member as soon as possible—the Greeks see no reason why they should not be in by January 1, 1979. Portugal is widely expected to lodge a formal application to join after Dr. Mario Soares, the Prime Minister, has com-

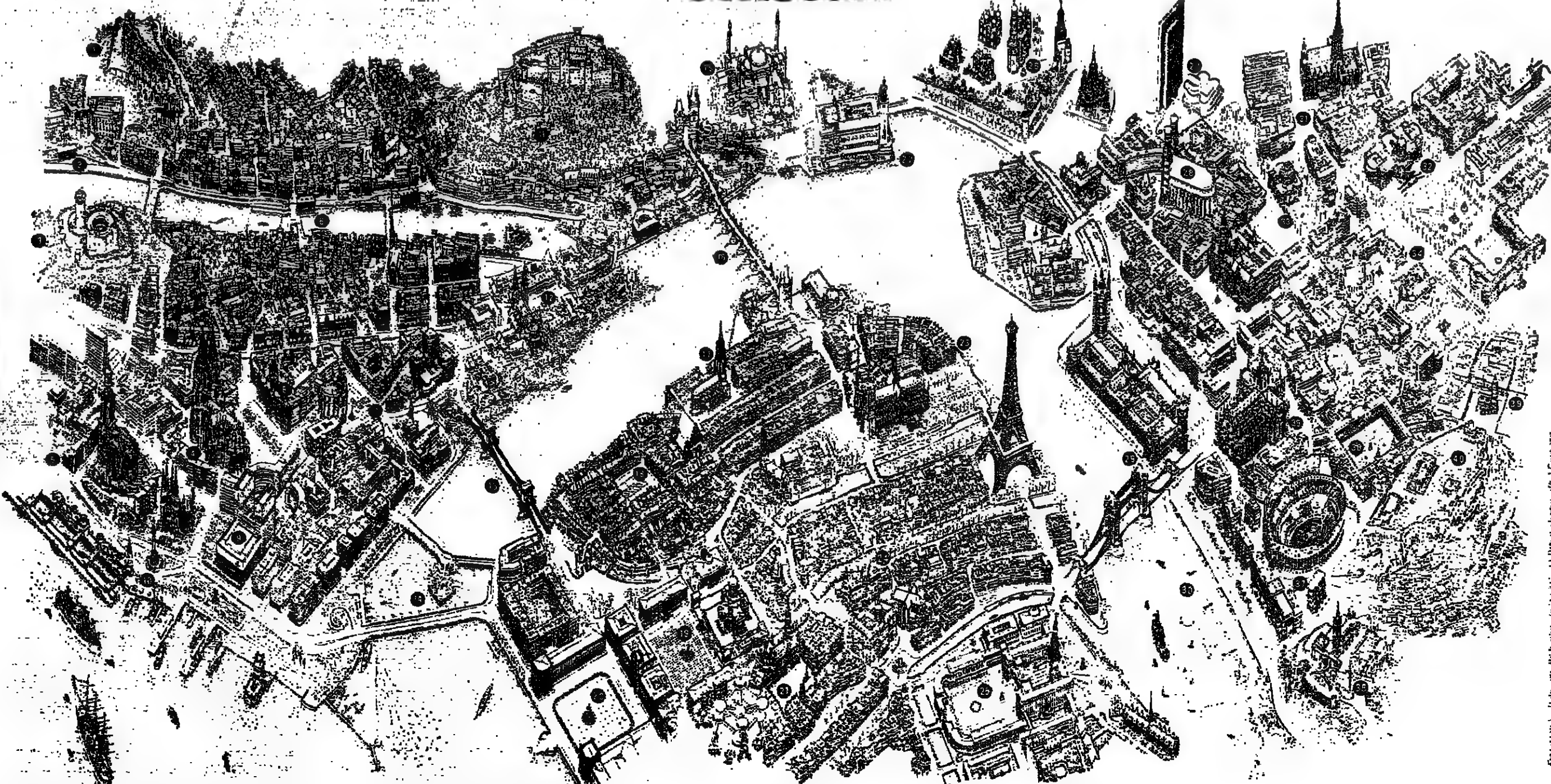
pleted a tour of EEC capitals in the New Year. In both countries there is a strong political as well as an economic motivation. This is the belief that Community membership will help to buttress the fledgling democratic regimes in Athens and Lisbon against authoritarian takeover by either left or right. In Athens there is the additional conviction that the country will be better able to stand up to Turkey as an EEC member, although this is not said too openly. The Nine do not want to find themselves mixed up in a Greek-Turkish dispute, and have so far shown little sign of willingness, or ability to mediate.

Nor have the Nine given any serious thought as to how their Community will work once it is enlarged to 11 members—or 12, if Spain follows suit with a successful entry bid. The irony is that Greece, by opening the Community's door to the South, may in fact be undermining the prospects for the closer European integration that Athens so strongly desires.

The entry of new Mediterranean members can only widen the economic divergence in the Community that is now widely believed to be the main barrier to greater economic and political integration. Even in the present nine-nation Community the gap is still increasing. If Spain comes in too, there are many people in Brussels who believe that the strain on the

CONTINUED ON NEXT PAGE

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Making the most of local energy sources

## GREECE'S ELECTRICAL ECONOMY ENTERS A NEW PHASE

of progressive development while the groundwork is laid for the first nuclear power station to be incorporated into the Public Power Corporation's system in 1986.

1976 was a decisive year in the further development of Greece's electrical economy with the establishment of a long-range programme which, in its first phase, covers the 1976-1986 decade and after.

The year also marked a noteworthy recovery in Greece's electrical economy after the difficulties caused by the world energy crisis. Total electricity produced in 1976 is estimated at 16.2 billion KWH representing an 11% increase over 1975. The increase in 1975 over 1974 had been only 6.5%.

Today, the Public Power Corporation's interconnected grid is supplied, among others, by 13 lignite-fired units with a total nominal power of 1,850 MW and a potential consumption of 23 million tons of lignite per annum for a production capacity of about 12 billion KWH. There are also 8 hydroelectric stations with 22 units representing a total installed power of 1,411 MW and a production capacity of 3,860 million KWH per annum.

In 1976, according to results achieved so far, total electricity produced from lignite during the whole year is estimated at about 9 billion KWH which is more than 55% of total production. The balance is expected to be covered, 11% by hydroelectric power (1,750 million KWH) and 34% by oil-fired units (5,520 million KWH).

Progress was also made during 1976 in bringing electricity to remote settlements in the Greek countryside as a result of which 98.5% of the country's total inhabitants are now served.

Moreover, per capita consumption in 1976 is expected to reach 1,090 KWH.

### ● THE 1976-1986 ENERGY PROGRAMME

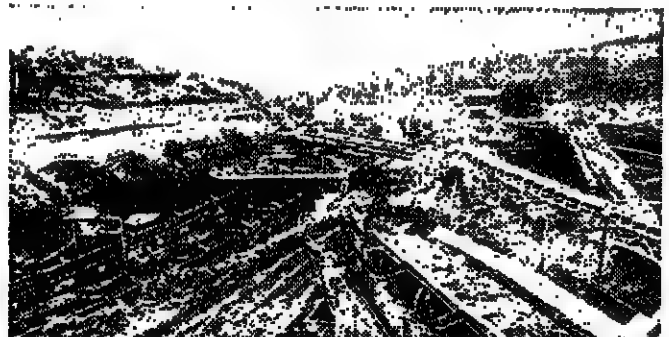
In order to cover electrical energy requirements from 1976 to 1986 and in line with the policy of reducing the use of oil in electric power production, the PPC is giving high priority to making the greatest possible use of local sources of energy.

Independently of the intensive search for new lignite deposits in various parts of Greece the development of the new lignite mine of the Ptolemais South Field is being speeded up. This will help to broaden the exploitation of the extensive lignite deposits in the Ptolemais area which are calculated at 1.4 billion tons.



The lignite-fired power station at Kardis, Ptolemais with two 300 MW units. Seven more 300 MW units are to be added by 1985.

Contracts signed by the PPC with West and East German technical firms during the last months of 1976 will result in the creation, at Ptolemais South Field, of one of the most modern lignite mines in the world, in terms of equipment and organisation. Its production, in the first phase, will feed two lignite-fired units of 300 MW each, the construction of which has been undertaken by a Soviet technical organisation in co-operation with West German technical firms. They will be the III and IV Units of the Kardis Station at Ptolemais which were ordered last November and will be ready in 1980 and 1981 respectively. Each one of these units will consume 3,800,000 tons of lignite per annum and will produce about 2bn. KWH.



The main field of the Ptolemais lignite mines which supplies the PPC's power station.

### ● FIVE MORE LIGNITE-FIRED UNITS OF 300 MW

The 1976-1986 programme also provides for the installation in the same area of five more lignite-fired units of 300 MW each as well as the creation of a new station. Calls for tenders for these units will be issued at the rate of one per year, starting in 1977 for the first unit and ending in 1981 for the fifth unit scheduled to operate by 1985/86.

Thus, the Ptolemais Energy Centre will have three power stations. The first, which started in 1959 with one 70 MW lignite-fired unit, now has 4 units with a total power of 620 MW. The second, at Kardis, with 4 units and a total installed power of 1,200 MW and the third, with 5 units and a total power of 1,500 MW. The Ptolemais Energy Centre will have a total installed power of 3,320 MW with a potential consumption of about 42 million tons of lignite and a production capacity of about 22 billion KWH per annum.

### ● A FOURTH 300 MW UNIT AT MEGALOPOLIS

The 1976-1986 energy programme also calls for the installation of a fourth 300 MW unit at the Megalopolis Station where three other units are now operating with a total power of 550 MW. Calls for tenders for this unit will be issued in 1977. The usable lignite deposits at Megalopolis are calculated at 500 million tons.

### ● THE POURNARI HYDROELECTRIC STATION

In 1976 also, contracts were awarded to Greek and foreign firms for the construction of various sections of the Pournari hydroelectric project on the Arachthos river as well as for the supply and installation of electro-mechanical equipment of the three units of 100 MW each. The Station, which will have a production capacity of 500 million KWH per annum, is scheduled to come into operation in 1979/80.

### ● SEVEN MORE HYDROELECTRIC STATIONS

In line with the more general effort to exploit the hydrodynamic potential of Greek rivers, there are plans for building seven more hydroelectric stations by 1986, in addition to the Pournari station, with 15 units totalling 1,257 MW. These new stations will exploit, at the first stage, the waters of the Mornos, Aios and Nestos rivers; at the second stage, the waters of the Aliakmon river and at the third stage, the waters of the Acheloos river.

It is expected that up to the year 2000 there will be enough scope to exploit more of the hydrodynamic potential of Greek rivers with the construction of more hydroelectric stations to cover peak consumption periods and for the creation of pumping stations which are considered indispensable in conjunction with the nuclear stations to be built in Greece.

When the above-mentioned projects are executed, the production of electrical energy in 1986 will take on a new aspect based on an increase of lignite-fired and hydroelectric power generation and a corresponding reduction in oil-fired production.

More specifically, the forecast for 1986 is that the PPC's Inter-connected Grid will produce 37.5 billion KWH, representing a 150% increase in the next ten years over the 1976 figure. Of this production, 25.5 billion KWH (about 68%) will come from lignite; 4.32 billion KWH from water power (about 12%); 7.28 billion KWH from oil (19%); and 400 million KWH from nuclear power (1%).

It should be noted that the 12% to be produced by hydroelectric stations has been calculated on the basis of critical hydrological conditions. In an average year, however, water power could cover 15% of production with a corresponding reduction in the output of the oil-fired stations.

### ● FINANCIAL DATA

The Public Power Corporation, as the sole producer, carrier and distributor of electrical energy in Greece, is today the country's largest technical and financial organisation. When the PPC was instituted in 1950 it had been financed by the Greek state with a founding capital of \$125 million. In 1975, the PPC's total assets amounted to \$2,308 million while in 1976 they are expected to be worth \$2,504 million.

The PPC's net fixed assets in 1975 were valued at \$1,989 million and will be worth \$2,177 million in 1976.

Sales of electric energy in 1975 totalled 13,667 million KWH and are expected to rise to 15,008 million KWH in 1976.

Revenues from the sale of electric current in 1975 were the equivalent of \$419 million and are expected to amount to \$493 million in 1976.

### ● THE INVESTMENT PROGRAMME

The PPC's investments in production, transmission and distribution works in 1976 totalled \$297 million. Similar investments during the next five-year period from 1977 to 1981 are expected to exceed a total of \$3,000 million.

### ● ENERGY PROJECTS WORTH \$460 MILLION

A good indication of the dynamic policies of the PPC is the fact that this organisation—which now employs 26,000 salaried personnel—has launched one of the country's largest development projects worth \$460 million with the contracts signed in the space of three months, referred to above and concerning the new Ptolemais South Field lignite mine, the two new steam-electric units for the Kardis station and the Pournari hydroelectric project—all of which are to be completed by 1981.

Another example of the PPC's dynamic quality is its credit standing in the international capital market, not only in cases where the financing is linked to specific contracts with foreign firms supplying materials or equipment or with contractors executing large electrification works in Greece, but also in the free and direct financing of its investment programmes. Thus, on October 12, 1976, an agreement was signed in London for a direct loan to the PPC of \$75 million to cover part of the expenses of its energy investment programme in 1976. This loan was made by a group of banks headed by the Bankers Trust Company.

### ● THE NUCLEAR AGE

The most important decision which opens new vistas for Greece's energy economy is the one taken last November by the Greek Government for the use of nuclear power on a broad scale after 1986, for the production of electrical energy. This production will cover ever-increasing requirements in subsequent years, combined always with the exploitation of local resources such as lignite and river waters.

The decision was taken in the light of the knowledge that by 1985, these resources will have been exploited to the full, as far as can be ascertained at the present time, and that there will not be much scope, particularly with regard to large lignite deposits, for the addition of more basic-load lignite-fired stations.

Of course, for at least twenty years beyond 1985, the operation of the lignite-fired stations installed up to that time will continue. But the lignite deposits which feed them will be progressively exhausted with no prospect of replacing them with another local source of energy. This fact leads to the conclusion that new basic-load stations to be built in Greece after 1985 must use either oil or nuclear energy. And because oil-fired stations are today considered uneconomic, even if large oil deposits are discovered in Greece in which case they could be used more effectively in other ways, the solution of nuclear power stations is the only one indicated.

On the basis of these facts, the PPC has already laid the groundwork for the installation in Greece of the first nuclear station of 600 MW with the prospect of incorporating it into the system in 1986/1987. The PPC will be responsible for the study, the supply and the installation of the nuclear power station—a project which is expected to take about ten years to complete.

## FOREIGN POLICY

## EUROPE

# External ties are still strong

ONE OF the Community's few major success stories of recent years has been the development of its trade and economic relations with the outside world. The Six's Yaounde Convention has been transformed into the Nine's Lomé Convention, linking the Community with almost 50 developing countries in Africa, the Caribbean and the Pacific. Trade pacts have been signed with countries from Latin America to Asia, while in Europe there is a reasonably trouble-free relationship with the countries of EFTA, and the Mediterranean free trade policy is progressing slowly but fairly steadily. For those without special links with the Community, the generalised preference scheme, though far from perfect, is regarded in Brussels as one of the EEC's major achievements.

Among the industrialised countries, relations with the U.S. are healthy. There is the usual crop of minor trade irritants that are bound to be a continuing feature of a relationship between two such powerful trading blocs, but the regular six-monthly consultations between Brussels and Washington seem to be doing a good job. The Canadians have just signed a new form of co-operation agreement with the Community, and while Australia and New Zealand are still unhappy with the Common Agricultural Policy, there have been no major rows. The Chinese decision to open diplomatic relations with Brussels was a major coup—a move clearly resented by Moscow, which continues to refuse to recognise the Community officially.

There are, of course, black spots. Relations with Japan are going through a difficult period owing to the ever more one-sided pattern of Japanese-EEC trade. Nearer home, the Community only recently seems to have woken up to the inevitable consequences of its ungenerous treatment of Yugoslavia, which is obliging the country to strengthen its economic links with Comecon, while Turkey's general disillusionment with the West is being compounded by the Community's failure to improve agreement with Ankara.

### Clamouring

On the other hand, Greece is clamouring to become a full EEC member as soon as possible and Portugal is expected to make a formal entry application in the first half of next year. Spain would like to follow suit—although the Nine will want to see Madrid advance a good deal further towards genuine democracy before considering its case. Malta and Cyprus are considered possible candidates further down the line.

In short, as the Commission likes to emphasise, despite its internal weaknesses, the Community continues to act as a major "pole of attraction" in the world at large.

The discrepancy between the Community's progress in external relations and its failure to develop internally has often been remarked. It is, of course, much easier to progress externally. Member governments have shown themselves far more willing to give Brussels control over their external trade relations than over their exchange rates, or domestic economic policies. And whether the Community is a European Union or a simple free trade area, the rest of the world will continue to be attracted by the sheer scale of its internal market, and the wealth that it can distribute via aid and trade preferences.



Men with something to talk about: President Valéry Giscard d'Estaing and Chancellor Helmut Schmidt at last week's EEC summit in The Hague.

Nevertheless, more and more people are now asking whether the Community can continue to increase its influence in the world, going beyond the signing of trade pacts, if it does not develop into a more cohesive unit internally. The more "European" governments, like the Dutch, believe that it cannot.

In the long term, they believe, the Community's world role can only be based on internal strength. Similar views can be heard in the Commission, where it is claimed, for example, that the Community would find it much more easy to negotiate with Japan if it were an economic and monetary union, given that a major element of the problem with Tokyo is monetary, whereas the present Community is only competent to discuss commercial issues.

Such views are not shared by the less "European" governments, notably the British, who argue pragmatically that the Community has done well enough in its external relations over the past few years without internal progress, and there is no reason why it should not continue to do so. Mr. Anthony Croland, the British Foreign Secretary, has said that his main reason for favouring British membership is the external influence of the Community rather than the internal economic or political consequences for the U.K. Like his predecessor, Mr. James Callaghan, he sees the Community's efforts to co-operate not only on trade, but also on foreign policy as perhaps the most important aspect of its activities.

Foreign policy co-operation has certainly grown enormously in scope in recent years, with the development of a new consultation machinery alongside the Community's existing institutions. The Nine's Political Committee now meets as often as once a month, and Foreign Ministers meet four times a year for foreign policy consultations. The Nine's embassies try with varying degrees of success to co-operate in the field, and the country holding the Presidency of the Community has gained a growing role as spokesman and diplomatic initiator. The Nine nearly always, though not invariably, vote the same way in the United Nations, and there have been some successes in organising joint recognition of new regimes and adopting joint declarations on issues such as the Middle East and Southern Africa. The Nine worked well

together in last year's Helsinki Conference on Security and Co-operation in Europe.

But the Nine's attempts to speak with "one voice" have been far from universally successful. Where nuts and bolts economic and financial issues are involved, rather than pure diplomacy, it is a different story. The Community made an appalling showing at the Nairobi UNCTAD Conference in May, delaying the whole meeting by its internal divisions, and the Nine are still split on most of the issues raised by the negotiations for an integrated commodity programme in Geneva and the North-South "dialogue" in Paris. The Nine takes a common stand in Geneva multi-lateral trade negotiations, because trade comes under the Commission's competence, but not in the IMF, because governments still retain control over national economic and monetary policies. There is an aggrieved outcry from the smaller members every time the bigger countries club together with the U.S. and Japan for gatherings such as those held recently in Ramboillet and Puerto Rico.

Even when it succeeds in agreeing a joint foreign policy declaration, the Community lacks the positions it takes on the Middle East or Southern Africa, though of political interest, are not going to alter the situation on the ground—those of the U.S. or the Soviet Union, usually are. This is, of course, a question of power. The Community has no joint armed forces or nuclear capability, nor would it necessarily want to use them in the Middle East or Africa if it had them. But the Nine's foreign policy decisions also often seem to be taken in a vacuum, without regard to the

economic power that Community most certainly have.

One reason for this pedantic distinction is that the Community is not a Treaty, such as trade, which are discussed by the Ministers, but as representatives of Governments, not as a Community. Thus while trade preferences for the Middle East are under the Mediterranean, the Nine's political attitude the same countries are discussed separately and under different institutional procedures.

### Absurdity

There is, of course, a partial political reason for this apparent absurdity. France, now Britain, accustomed to playing a world role in the west to maintain maximum power over their own foreign policy, and co-operate with others only when it suits it. Both countries have vigorously opposed the suggestions in Tindemans report that foreign policy decisions should be referred to majority voting. Britain at least shares Tindemans's view that formal distinction between Political Co-operation decisions and Council decisions is irrelevant and should be abolished. The line is in a case becoming increasingly blurred in practice. It would be a useful service to the Community if the U.K. could organise the system during forthcoming first turn in Presidential chair.

Reginald De

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# ENLARGEMENT

# EUROPE III

## Family still growing

LESS THAN four years after its enlargement from six countries to nine, the European Community is now embarked on preparations to admit Greece as its 10th member. Formal entry negotiations with the Greek Government began last July and, on the present timetable, look as if they could be completed in time for permit accession by early 1979.

The push for negotiations has come much more from Athens than from Brussels. Politically, the Karamanlis Government sees EEC membership as a guarantee of internal stability following the overthrow of the military junta, and of independence from both the U.S. and the Soviet Union. Economically, it looks forward to benefits from integration into a larger unit, increased foreign investment and a transfer of resources from the EEC's wealthier members.

The response among the Nine has been hesitant, to say the least. Only France has exhibited any real enthusiasm or bringing Greece into the Community, and most of the other eight have uneasily added their dissent. Greece has not been reluctant to apply the diplomatic screws whenever the outcome has seemed in doubt. A proposal by the EEC Commission that it should be granted special "pre-entry" status to prepare for full membership provoked such an angry reaction from Athens that it was quickly dropped by the Council of Foreign Ministers.

Instead, the Greek Government has itself proposed a five-year transition period following accession in which to make the needed adjustment. This is the same as agreed for Britain, Denmark and Ireland, and it is not yet clear whether, in view of Greece's relatively lower level of development and structural economic problems, it will be long enough.

As the Greek Government is quick to point out, its economy has grown rapidly in recent years, averaging 6.3 per cent annually between 1962 and 1975, compared with 3.8 per cent for the Nine over the same period.



Preparations are now under way for Greece to become the EEC's tenth member, although economically the country has much ground to make up. Above: the Hellenic Shipyards dock at Skaramanga.

But it has also had a lot of catching up to do, and has not yet succeeded in eliminating a number of structural imbalances. Over one third of Greece's population is employed in agriculture (compared with less than 10 per cent in the Nine). For the most part, this sector is inefficiently organised into smallholdings averaging only 3.5 hectares, half the EEC average. Though Greek farmers will undoubtedly benefit from high EEC price levels, agricultural modernisation will require both considerable investment and time.

In terms of manufacturing industry Greece has had some successes, notably in petrochemicals, metals, processing and textiles. But in proportion to the economy as a whole the sector remains relatively small and some parts of it, notably the fledgling steel industry, will need special transitional arrangements to adjust to the EEC. There are also significant mineral reserves, including

bauxite, nickel and copper, though outside investment will be needed to ensure their development.

On the other hand with a 1975 per capita gross domestic product of \$1,790, Greece is not all that far behind Ireland, the poorest of the Nine, with a per capita GDP of \$2,130. Moreover, it has already gone a good way towards integrating itself into the EEC's customs union under its 15-year-old association agreement with the Community. All Greek exports to the EEC enter duty-free, while no duties are levied on about two-thirds of Greek imports from the Nine.

In a tentative appraisal earlier this year, the European Commission estimated that Greek membership would involve a net cost to the EEC budget of about \$120m a year, most of it in the form of agricultural, regional and social aid. On the face of it, this is a modest burden: by comparison, it is roughly a quarter of what the EEC would spend in a full

year to subsidise British food imports at the recent sterling exchange rate.

But those in the EEC who have advocated a cautious response to Greece's membership of the EEC are not primarily concerned with the budgetary costs involved. The question in their minds has to do, rather, with the unquantifiable implications of further enlargement on a Community which is already showing signs of internal strain and lack of direction.

### Weakened

First of all, on the external front Greece's membership implies a deeper involvement in the political problems of the eastern Mediterranean, for which the EEC is by no means prepared. Entry negotiations have begun with the situation in Cyprus still unsettled, and what powers of persuasion the EEC may have with Turkey have been weakened by the recent chill on relations between Brussels and Ankara. Moreover,

Greece is bound to feel the repercussions of any upheavals in Yugoslavia after President Tito goes.

Internally, there can be no doubting the sincerity of the Greek Government's desire to play a constructive role in promoting European integration. But there is an obvious risk that enlargement of the Community will entail a dilution of its political institutions. It is hard to believe that the problems which nine governments are now experiencing in reaching common decisions will be made any easier by the addition of a tenth.

But perhaps most serious of all is the threat that the admission of a new and relatively poor country will hasten the development of a "two-tier" Community proceeding at separate speeds. As it is, EEC co-operation has already been stretched thin under the impact of growing disparities in economic growth rates, inflation and currency values among the Nine.

Cohesion can only be restored after these divergencies are eliminated, or at least sharply reduced. But West Germany, the only member with the economic

muscle to effect a significant transfer of resources from the prosperous to the poorer countries, continues to balk at doing so and there is no reason to believe that it will change its mind radically after Greek entry.

The unsettling prospect is thrown into still sharper relief by the fact that Greece is not alone in seeking membership. Portugal is already banging on the Community's door, and may submit a formal application for membership by next spring, while Spain is also showing increasing signs of interest.

Both prospective applicants pose considerable economic problems. Portugal is even poorer than Greece, having a tiny industrial sector, and would need proportionately more economic assistance to adjust to EEC levels over a transition period of up to 15 years. Well aware of these considerations, the Greek Government is fiercely resisting any suggestion that its application be linked with Portugal's.

The Spanish economy can boast a more advanced level of industrial development, though its once rapid growth rate has fallen sharply and it has a serious inflation problem. But the real difficulty likely to arise in entry negotiations would be over Spain's sizeable agricultural production, which, in a number of areas, would provide keen and unwelcome competition for France and Italy.

In anticipating additional EEC entry applications, there is little more that the European Commission can do than ensure that no precedents are set in negotiations with Greece that would tie its hands in negotiations with future applicants.

But this is a poor substitute for the kind of longer-term thinking that is needed inside the Community if it is to face up to the challenges which enlargement poses to its own future development. Sad to say, there is no sign so far that the Nine are prepared to come to grips with the issues involved, though there is no shortage of Cassandra to warn of the possible consequences if they fail to do so.

Guy de Jonquieres  
Common Market Correspondent

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### DEFENCE

## NATO pulls itself together

THE BALANCE sheet for European defence over the past year or so is extraordinarily complicated. On one side there has been a number of gains, some of them unsuspected even a year ago. On the other there has been the continuing Soviet military build-up, an adequate response to which will place severe burdens on western resources, for many years to come. There has been no progress at all on arms control, let alone disarmament, as both NATO and the Warsaw Pact simply waited for the American elections.

It is the growing awareness of the extent of Soviet military power which has been responsible for NATO pulling itself together. A few years ago the Soviet Union was primarily a land power. By now, as Soviet exercises and deployments have made plain, it has developed a capacity for military intervention way beyond its own territory. The Soviet Navy, for example, has changed from a coastal fleet to a force deployed across the oceans. Soviet aircraft ferried men and equipment into Angola, an area that a few years ago would have seemed well beyond the Soviet reach. At the same time, there has been no let-up in the qualitative improvements of Warsaw Pact forces in Central Europe.

### Reaction

The reaction in NATO has been a realisation that not only could its own defence expenditure not be cut, but that in many areas it would have to be increased. In a number of countries this has actually happened. In 1975 defence expenditure in West Germany (including aid to West Berlin) was 4.1 per cent of GNP. Last year it was 4.4 per cent. In France, if present plans are realised, defence spending will rise to about 5 per cent of GNP by the early 1980s after only 3.5 per cent in 1973. The trend towards reduced defence expenditure in the U.S. has also been arrested. Britain, with its recent series of defence cuts and the possibility of more to come, is the exception rather than the rule.

There has also been a concerted attempt to use existing resources more efficiently and to

reduce wastage. Standardisation and interoperability of equipment have become key phrases both in NATO as a whole and at the European end of the Alliance. Indeed it is among the Europeans themselves that some of the more striking progress has been made. Although it is too early to make anything like a definitive judgment, few would have predicted a year ago that France and the other European members of the Alliance would now be working together on future European defence procurement programmes.

This has come about through the formation last February of the European Programme Group (EPG). Its origin lies in the fact that France had always declined to join the two-nation Eurogroup — which was set up in 1968 to increase European co-operation in NATO — on the grounds that it smacked too closely of association with the U.S. Yet the French had also come to the conclusion that without some form of European co-operation on armaments questions there was a danger that the French armaments industry would lose out. The conclusion was strengthened when four European countries jointly chose to buy an American rather than a French aircraft. The result was the Starfighter. The result was the EPG, initially known as the IFG or Independent Programme Group. Although the "I" has now been dropped, the idea of the Group being independent from the U.S. — remains important to the French.

The EPG began by member countries submitting lists of their expected defence equipment requirements over the next 10-15 years. It then moved on to see how far these requirements could be met by joint procurement programmes, the aim being to ensure some standardisation of equipment, but also that a company or country undertaking a particular defence production project would have a chance of a reasonably long production run — and therefore cost-saving — because it would know it would be bought not just by its own armed forces. Questions of financial compensation for companies or countries obliged to give up production of a particular weapon or system in interests of European rationalisation have also been studied.

It remains too early to tell how successful the EPG will be. Most of the major decisions have still to be faced. For example, would (say) France or Britain agree to abandon production in a certain area in the full knowledge that that would mean an increase in local unemployment? Again, the EPG, however independent in theory, will ultimately have to come to terms with the U.S. Does Europe seriously intend to compete with the U.S. armaments industry in all fields? If it does not, will it accept a subsidiary role in the U.S. the big? And even if Europe were prepared to be a subsidiary in defence production, how far would the U.S. be ready to ensure that sufficient contracts come Europe's way in order to make the arrangement economically attractive?

### Logic

These are the age-old questions of the Alliance. How far is it a relationship between equals — twin pillars, as the word once was, on either side of the Atlantic? And yet events sometimes have their own logic. The emergence of the Soviet Union as a global power compelled all members of NATO to take the Alliance more seriously. The loss of defence orders to the U.S. compelled the French to think the unthinkable and join more actively in European defence co-operation. This in turn has led to the idea of a European Defence Community being floated more practically than at any time since the early 1950s. A joint European procurement policy would begin to compel a common industrial policy, at least for the defence industries. It might be the back door to European integration, and it is not absolutely inconceivable that it could be achieved in co-operation with, rather than in opposition to, the U.S.

There have been other, not unrelated plus points too. Little more than a year ago it seemed possible that Portugal might move out of the Alliance. It has come back to a rather closer co-operation than in the days when it was a colonial power. Relations between Greece and Turkey have not deteriorated to the extent that they might have

done. Indeed it has become clear that both countries are more than anxious to maintain their NATO connections. If only a way can be found of resolving their bilateral disputes. There is also the possibility of NATO being joined by a democratic Spain, which could make a not inconsiderable contribution to Atlantic defence. There is no such possibility of a willing new ally for the Warsaw Pact.

Yet if the prospects are by no means as bleak as they have sometimes been painted and the European balance of power can be theoretically maintained, it remains that it will require a great deal of political will and a great deal of money to do so. Each new defence project tends to become progressively more expensive than that which it is intended to replace. It has been estimated, for example, that the cost of a new fighter aircraft can be up to 20 times greater, in real terms, than it was 20 years ago. Whether there has been a corresponding increase in effectiveness is open to doubt. Even more serious is the fact that there is as yet no official forum for discussing how far it is worth while merely to go on refining old defence concepts — producing more and more expensive tanks and aircraft to the point where the costs become prohibitive.

It may be some consolation that defence costs are also a problem for the Warsaw Pact. In defence the Soviet Union is an imitative power. Most of its weapons systems that are now being deployed are the result of investment decisions that go back to the early 1960s. It is nearing the end of a cycle. It too has other demands on its resources.

That basically is the case for a renewed western attempt at arms control once President Carter is in office. Theoretically, the west can win an arms race. But the cost will be terribly high and there may always be doubts about the political will. Yet the fact that if there is to be a new arms race, the Russians will have to undertake a whole new investment cycle might yet be sufficient to compel new efforts towards détente.

Malcolm Rutherford

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## THE NEW COMMISSION

### BELGIUM

Count Etienne Davignon: Top diplomat, currently head of Belgian Foreign Ministry and chairman of International Energy Agency. Strong pro-European who played major role in preparation of the new-shelved Tindemans Report on European union.

### BRITAIN

Christopher Tugendhat: Youngish former journalist and opposition spokesman of foreign affairs. Well-informed on energy matters and multinational business, he has also displayed growing interest in relations between industrialised and developing countries.

### DENMARK

Finn-Clav Gundelach: Though given an unspectacular portfolio (internal market) in the outgoing commission, he has frequently stood in for Sir Christopher Soames and has won respect for shrewd handling of external affairs. Deeply involved of late in negotiations with Japan on trade and development of new EEC fisheries policy.

### FRANCE

François-Xavier Ortoli: First ex-President of commission to stay on in lesser job. Shy and retiring technocrat, leans more towards policy detail than overall strategy planning and has a good grasp of technical workings of commission. Has been criticised as President for failing to stand up strongly enough to EEC member governments.

Claude Cheysson: Capable but autocratic, former post-colonial administrator. Driving force behind development of EEC's policies towards Mediterranean countries and Third World. Disliked at Elysee for his outspoken and socialist views, but President Giscard d'Estaing has been persuaded to reappoint him.

### GERMANY

Wilhelm Haferkamp: Uninspiring former trades union official who has proven largely ineffective in running economic portfolio over past four years. Poorly regarded by Chancellor Schmidt, who nonetheless re-nominated him despite opposition from Mr. Jenkins. Guido Brunner: Former senior diplomat, well-connected with Free Democrat leadership. Mild-mannered but able behind-the-scenes negotiator. His current portfolio (education, science and research) has given him little chance to shine.

### IRELAND

Richard Burke: Highly conservative Education Minister, thought to have been nominated more because of close relations with Prime Minister Liam Cosgrave than because of any real qualifications for a Brussels job.

### ITALY

Antonino Gialliti: Former Budget Minister and one of the leading political and economic thinkers of the Socialist Party. Respected as an intelligent and able administrator.

Lorenzo Natali: Christian Democrat politician. Has held a variety of government posts but best-known for expertise in agriculture, of which he is a former minister.

### LUXEMBOURG

Raymond Vautel: Socialist and former Finance Minister appointed to Brussels in mid-1976 to fill seat vacated by Albert Borschette. Has made little impact since his arrival and still something of an unknown quantity.

### NETHERLANDS

Henk Vredeling: Unorthodox socialist Defence Minister and former member of European Parliament, where he distinguished himself by his energetic questioning of Commission policies. Likely to be one of the more colourful members of the new Commission.

\* Denotes member of outgoing commission.

## A tough job faces Mr. Jenkins

IN ALMOST exactly a month's time, on January 5, Mr. Roy Jenkins will formally take over as President of the European Commission, the first Briton to hold the office. His 12 colleagues have already been nominated by member Governments, though the sensitive and intricate business of allocating portfolios has yet to be dealt with and may well not be completed until the start of next year.

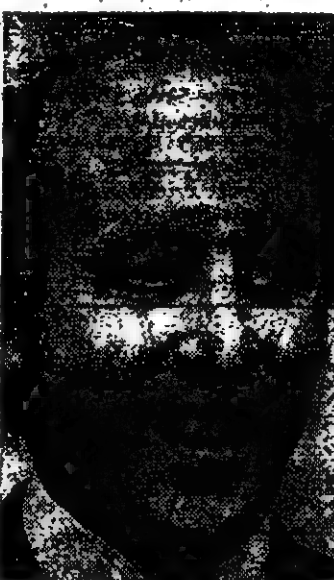
Mr. Jenkins has had more time to prepare himself for his new job than any of his predecessors, having been designated by EEC heads of Government at their July summit. He has had no effective powers in the interim: though all the European leaders agreed to meet him privately and discuss suggestions for the composition and role of the future Commission.

Some of these discussions have clearly gone rather better than others. In the matter of choosing the new Commission, Mr. Jenkins apparently fell foul of Chancellor Helmut Schmidt of Germany, who flatly refused the President-designate's request that Herr Wilhelm Haferkamp be replaced by a German commissioner of greater political weight and ability.

On the other hand, Mr. Jenkins was able to talk the British Prime Minister, Mr. Callaghan, out of nominating Mr. John Davies, whom he clearly did not want working with him in Brussels, in favour of Mr. Christopher Tugendhat. He also succeeded in persuading President Giscard d'Estaing to reappoint M. Claude Cheysson despite the fact that the latter has not endeared himself to the Elysee.

In his next task, supervising the distribution of portfolios, Mr. Jenkins will enjoy somewhat greater independence of national Governments, though by no means decisive control. The allocation of jobs is decided on by a majority vote of the whole Commission and which has slipped away from it in the process both the preferences and qualifications of the individual members and the sensitivities of member Governments must be respected.

It is for example an unwritten rule that one of the bigger portfolios, such as external affairs, economics, agriculture and competition, also that his real powers as



Count Etienne Davignon



Signor Antonio Gialliti



Dr. Henk Vredeling

should go to one of the commissioners from each of the larger EEC countries, but that no country should have commissioners occupying two key posts. Thus, since a British nominee will be occupying the Presidency, Mr. Tugendhat, the U.K.'s second commissioner, cannot expect to hold one of the weightier positions.

To some extent, the business of assembling the jigsaw puzzle can be made easier by changing the shape of the pieces, and Mr. Jenkins no doubt has ideas of his own about how the portfolios themselves should be composed. There is a strong case, for example, for merging the Commission's moribund industry directorate with another department, such as internal market. Conversely, some of the larger portfolios, such as external affairs, might be divided up between more than one commissioner.

But while the Commission's general efficiency would undoubtedly benefit from internal reorganisation, a good deal of other areas if it is to regain the political authority which has slipped away from it in recent years, notably under the Presidency of M. Francois-Xavier Ortoli.

Mr. Jenkins will discover—if he has not done so already—that much is expected from him personally in Brussels in this regard. But he may well find also that his real powers as

President of the Commission house and has a firm grasp of the surprisingly limited, all the the running of the Commission, more so at a time when to do this, he will not only European Governments are have to establish a mode divided and uncertain about the course which the Community will also have to prove that he should follow in the future. As President, he will bear the brunt of responsibility for determining the all-important relationship which the Commission enjoys with member Governments. His reputation as a politician of stature who can talk to heads of Government on equal terms will give him an advantage denied to M. Ortoli, though—as his unhappy dealings so far with Chancellor Schmidt have demonstrated—it will be far from a decisive one. The weight which Mr. Jenkins carries in national capitals will also depend to a large degree on his ability to show that he is truly master in his own

In the view of many people in Brussels, Mr. Jenkins's arrival represents the last chance for arresting the progressive decline in the Commission's standing. It is a formidable task, and if he succeeds in it he will have given a new sense of direction not only to the Commission itself but to the Community as a whole, at a time when its future development is perhaps more uncertain than at any time during the past 20 years.

Guy de Jonquieres

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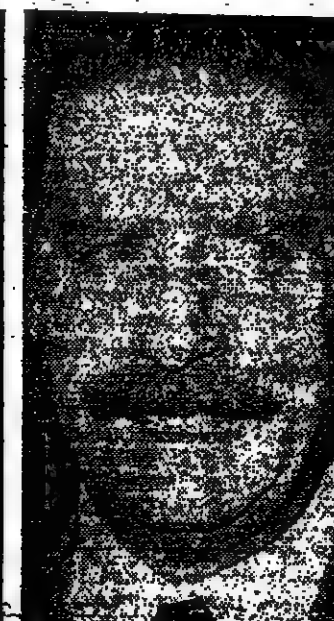
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# DIRECT ELECTIONS

# EUROPE V

## Many questions to be settled

THE PAST year has not been a particularly fruitful period for new joint initiatives by the EEC. But it is possible that the agreement in principle reached by EEC heads of government last July on a formula for direct elections to the European Parliament will go down as one of the most important steps taken to further political integration in Europe since the Community was enlarged from six members to nine.

To committed Europeans the prospect of a directly-elected Parliament, increased in size to 410 seats from 198 at present—holds out the hope of a new force for change which will reinvigorate the Community at a time when its other principal institutions are showing some signs of fatigue.

This hope, it must be said, rests largely on the assumption that the future Parliament will draw its initial authority from the grass roots of the European electorate rather than from any lofty responsibilities conferred upon it by national governments. As things stand to-day, indeed, there are no provisions for granting it any powers beyond the essentially symbolic ones with which the present assembly has had to make do.

But, it is argued, parliaments have often succeeded in the past in creating their own power. Thus, once the new European MPs are seated, they can be expected to start agitating for a bigger role in the running of the EEC's affairs and to use their popular mandates as a weapon with which to extract concessions from national capitals.

Much remains to be done, however, before this vision can become a reality. To begin with, there is no firm deadline for the first set of elections, merely an understanding among member states that they will make their best endeavours to be in a position to participate by May or June of 1982.

This less-than-iron-clad commitment was the result of a heavy vote against direct elections at the last Labour Party

Conference is not an encouraging omen and raises longer-term questions about how fully the party will be prepared to participate in the European elections themselves. If Mr. Callaghan is to secure ratification by the House of Commons next year, he may well have to rely on some support from the Conservative ranks to offset opposition from his own left wing.

By an unavoidable accident of timing, the direct elections Bill will have to compete for Parliamentary attention with the Government's devolution proposals. Though the line-up on the two Bills will doubtless look very different, it will hardly improve the election scheme's chances of passage to be put before Parliament at a moment when controversy over questions of national sovereignty and power-sharing will already be on the boil.

By contrast, Denmark seems to be on the way to solving its problems. These stem principally from the fact that its constitution at present would allow it to hold European elections only in conjunction with national elections, and there is obviously no certainty that the two will coincide. But Denmark's Prime Minister, Mr. Anker Jorgensen, appears confident that he can push through the necessary constitutional amendment before the mid-1978 target date for the first European elections.

In Germany, Holland and Luxembourg, ratification looks like being a straightforward affair. In Italy and Ireland, though there is no strong political opposition to direct elections, there is a risk of ratification delay due to the sluggishness of parliamentary proceedings. In Belgium, the Government's main task is to satisfy the French- and Dutch-speaking populations that both will get fair representation in the new Parliament.

Internal arrangements for the elections have been left largely up to national governments to decide (and also to finance). This reflects a recognition both

that it would be difficult to harmonise the Nine's widely differing election systems and also that a number of governments must pay close attention to regional considerations in distributing their allotted number of seats.

It is obviously impossible to predict with any accuracy the likely political composition of the future Parliament. However, the Parliament's own secretariat recently made an attempt which came up with some interesting—even surprising—results.

Taking the last U.K. general election results as a basis, the

Parliament study found that if Britain's traditional "first past the post" system had been used to decide results for the European Parliament, the Conservatives would have won 42 seats, Labour 30, the Scottish Nationalists six, the Ulster Unionists three and other parties (including the Liberals) none.

By contrast, the use of proportional representation would have given Labour 32 seats, the Conservatives 30, the Liberals 15 and the other parties four. Finally, if the present system in nominating European M.P.s according to party strengths in Westminster were followed, Labour would get 41, the Conservatives 36, the Liberals two and other parties two.

On a Europe-wide basis the study found that of the major political groups, only the Communists would increase their share of the seats in the future Parliament under a system of proportional representation by comparison with the present system of nomination. The other beneficiaries of PR would, not surprisingly, be the fringe parties.

A further question yet to be settled is where the new Parlia-

ment should be sited. This might seem a trivial point, but it is apt to arouse national sensitivities and is unlikely to be settled without a good deal of controversy.

The Treaty of Rome does not stipulate any particular venue for the Parliament, and at present it meets both in Strasbourg and Luxembourg, with its secretariat based in the latter city. Moving staff and documents from one city to the other involves considerable inconvenience and expense, and many parliamentarians would like a decision taken on a single, permanent site.

At present Strasbourg is the only city with facilities large enough to house a 410-member assembly, though the Luxembourg Government recently authorised the start of design work for a new Parliament building in the Kirchberg complex. In the view of many people, Brussels would be the most logical compromise. But unless a final decision is taken soon, the new Parliament may be condemned to start out life ill-housed and inadequately equipped.

greater access to Western markets to even out the large imbalance in trade which has grown up in recent years.

The first sign of movement was Romania's decision to negotiate with the EEC under the multi-fibre agreement. Although this was essentially a GATT rather than an EEC framework, it still showed that Romania was prepared to deal with Brussels when it came to securing access to West European markets at a time when local opposition to its products was growing.

A similar approach could follow from Poland and Hungary, both GATT members who are having trouble with their textile exports to EEC markets. But whether the recognition of Brussels by only three Comecon members for the purposes of trade in just one type of goods would constitute even a minor breakthrough is doubtful.

A more interesting possibility has loomed with the decision by the EEC to extend its fishing limits unilaterally from the beginning of next year. If the East Europeans—and in this case it means mainly the Russians—want to benefit from special phasing out arrangements or bargain for whatever surplus quotas are available, they will have to come to Brussels. If they do, it could open up a new chapter in East-West relations. If they do not, but continue to fish within the new limits, they would be subject to policing by the EEC member whose boundaries they had transgressed—though individual members would probably try hard to avoid a confrontation with the Soviet Union. The third, and most likely, possibility is that the East Europeans will quietly leave the disputed waters, thereby keeping the whole EEC Comecon question open.

are now pressing questions between East and West which need a solution, and this could speed up the tempo of the ritual EEC Comecon courtship which has already earned itself the name Moscow Minuet.

One factor that does not appear to be having much effect is the Helsinki declaration. There is certainly no feeling in Brussels that the CCP should be diluted with Helsinki spirit to make rapprochement easier. The East Europeans, on the other hand, never cease to brandish Basket Two (the part of the declaration dealing with commercial relations) in order to extract concessions without, in the EEC's view, offering any concessions of their own.

### Quality

Brussels, however, revealed the quality of its position when one of its spokesmen criticised Comecon proposals for relations with Brussels as aiming to make Basket Two legally binding. It is true that one of the attractions of the Helsinki declarations is that it places no legal obligations on signatories. But Brussels' attitude makes it difficult to believe it takes Basket Two seriously.

With the first review conference in Belgrade only seven months away, both sides are preparing their positions for what is already in danger of becoming a slanging match. While it is hard to detect more than token concessions by the East Europeans to the principles laid down at Helsinki (sale of more newspapers, easing of travel restrictions, etc.), the West Europeans are not beyond reproach either. They have done little to speed up visa procedures or encourage the sale of East European newspapers, films and TV programmes in their countries.

While such activity is beyond normal Western government competence, the failure to take even token action like establishing a committee to examine ways of implementing Helsinki, leaves them open to criticism and adds ammunition to East European propaganda. It also makes it easier for Comecon countries to blame Brussels for failures in East-West talks.

The situation is therefore still fraught and uncertain. The coming months will bring new developments in East-West relations, but these could be either good or bad. Leaving aside the whole military question, it is still hard to say whether the situation in 12 months' time will be any better than it is now.

David Lascelles  
East Europe Correspondent

## EAST-WEST RELATIONS

## Detente loses some of its steam

FEW PEOPLE will look back on 1978 as a year when divided bilateral trade relations between the individual members of Europe took a decisive step towards East-West rapprochement. There have been no breakthroughs over the main military and economic issues that separate the two halves. In such things as trade, transport and the environment.

The East Europeans have frequently demanded such exchanges and are bound to welcome at least this part of the EEC's reply. But on the main issue of precisely where relations are to go they are in a bit of a fix.

Cast as they are in the role of demandeurs (though they deny this, their official position being that they are trying to improve East-West co-operation for the good of all) the main compromise will have to come from them. This would be the political step of recognising the

competence of the Brussels Commission, and thereby the integration of West Europe.

Until quite recently there was no urgency about this. Trade between East and West Europe if anything accelerated over the past two years—a period when there were no trade agreements whatsoever between EEC and Comecon members. But this was often achieved only at the cost of postponing decisions in the absence of machinery to take them. This cannot go on for ever. Some issues will have to be faced soon.

The East European countries have all been affected by the economic crisis to some extent and are keen for two things: the establishment of their Western relationships on a long-term footing which would help cushion the sharp ups and downs of Western fortunes; and

### Explosive

In an effort to defuse this potentially explosive situation, President Giscard d'Estaing last month took the unusual step of asking the Constitutional Council to judge whether the principle of direct elections is compatible with France's Constitution. The Council is due to hand down its opinion—which is not binding—very soon, but even if it is favourable to direct elections the Government is still likely to face a stiff fight to win legislative approval.

On the other hand, a negative opinion by the Council could well rob M. Giscard d'Estaing of any real chance of securing the majority which he clearly wants in the National Assembly. In this event, he might be left with little option but to call a referendum on the issue, which would, inevitably, also be seen as a test of his own popularity in the country at large.

The British Government faces problems which are only slightly less formidable. The commitment was the result of a heavy vote against direct elections at the last Labour Party

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## MIGRANT WORKERS

# First victims of recession

EUROPE'S POOL of migrant labour has diminished, is still (host for some 2m. foreign workers last year) and France governments feel—ought to be (1.9m.). But the EEC as a diminished further. Inevitably, the migrant worker, so welcome in a boom and embarrassing in a recession, has been one of the first victims of Europe's economic slowdown. In all, the migrant employment from within and without the EEC fell last year to 6.09m., compared to 6.6m. in 1978.

Not surprisingly, it is those EEC migrant workers (nationals of one member state working in another member state) that have proved the most willing to return home when out of a job. Between 1973 and 1975 10 per cent. of EEC migrant workers went home, while only 7 per cent. of those from third countries did so. The latter, who constituted 4.5m. of Europe's migrant force last year, are naturally reluctant, even when unemployed, to go home, partly because unemployment and other benefits may differ dramatically between the EEC and third countries, but also because they fear they may never get back.

Figures for the first six months of this year compared to the same period last year, showing a 14 per cent. reduction in non-EEC migrants obtaining new EEC work permits and only a 3 per cent. drop for EEC migrants, seem to lend substance to this fear.

Many EEC governments have drastically curbed or indeed put a stop on the recruitment of non-EEC workers, and would like to see more of those that remain within their borders repatriated. It has become harder to justify, at a time of squeeze on public resources, the costs of providing the necessary economic and social infrastructure for migrants. And there is indeed a school of economic thought that argues that the resources spent on migrants have been a major force fuelling European inflation—though there is also a rather better case that migrant labour has helped keep European wage rates down.

Obviously these factors do not concern Italy and Ireland—the main suppliers of migrant labour within the Community, nor really Britain (with its rather special case of a permanent immigrant Commonwealth population of British nation-

ality), as much as Germany's social problems that migrants face. But it has been mealy-mouthed about racial discrimination, a phenomenon that the vast majority of non-EEC migrants, coming from the southern and eastern rims of the Mediterranean basin, have come up against. Officials in Brussels are now facing more squarely the possibility that "we may be in for more Notting Hills," this time in the migrant ghettos on Europe's continent. It is not so much Europe's older racial problems, such as the Algerians in France or the Surinamese in the Netherlands but the situation in, say, German cities, where large concentrations of young Turkish workers, speaking perfect German and imperfect Turkish, are beginning to voice their grievances, that leads to this prognosis.

The number of migrant workers is likely to fall a bit further. But EEC Commission officials are not banking on it to remove all the social problems of integrating migrant workers into European society. Indeed the estimate in Brussels is that the level of unemployment will soon test out an estimate based partly on the natural birth rate of migrants in the EEC already (in Germany there are some 45,000 foreign-born workers coming on to the job market each year) and partly on the effects of enlarging the EEC to include probably Greece, possibly Portugal and conceivably Spain, all countries with surplus labour for export. The Commission has been

eloquent about many of the social problems that migrants face. But it has been mealy-mouthed about racial discrimination, a phenomenon that the vast majority of non-EEC migrants, coming from the southern and eastern rims of the Mediterranean basin, have come up against. Officials in Brussels are now facing more squarely the possibility that "we may be in for more Notting Hills," this time in the migrant ghettos on Europe's continent. It is not so much Europe's older racial problems, such as the Algerians in France or the Surinamese in the Netherlands but the situation in, say, German cities, where large concentrations of young Turkish workers, speaking perfect German and imperfect Turkish, are beginning to voice their grievances, that leads to this prognosis.

### Gloomy

If the British problem is seen in Brussels as the wave of a gloomy future, British experience in trying to deal with the problem is also seen as valuable. The Commission is not about to launch directives along the lines of the U.K. Race Relations Act, but that legislation is seen by some as a useful framework, setting the public tone against discrimination. The Commission will in any case be starting an in-depth study of discrimination in the

EEC in the new year. Part of the problem is that the present "action programme" for migrants, drawn up in 1974, contains only the most fleeting reference to British race relations experience because the U.K.'s "renegotiation" at that time put its continued membership in doubt.

If it is the very differing levels of education that lie partly at the root of discrimination, then some progress is being made. Most member states run reception centres and special courses in the language of the host country, for migrants' children. In some cases there has been money from the EEC Social Fund forthcoming for these purposes. For instance, the social fund gave the U.K. some 10.5m. units of account last year to help meet the cost of special courses for Commonwealth immigrant children. Equally important is the growing recognition that migrants' children should also get some education in the language and culture of their origin. But several countries, and particularly Britain where, for example, in one London school some 36 different language groups have been found, want this left to the discretion of the individual country, and are resisting attempts by the Commission to make teaching of language of origin a uniform requirement throughout the EEC.

Despite the row with Turkey, of work might mean the something has been done to regularise benefits and conditions of non-EEC migrants with those accorded their luckier EEC brethren. In particular, this year's EEC Mahgrob agreements, while not promising the sweeping freedom of movement that the Turks want, does assure Algerian, Tunisian and Moroccan nationals that they will not be discriminated against in any single member state.

There is, however, a hidden tenth that gives migrants a bad name. The Commission's rule of thumb estimate is that there are some 600,000 illegal immigrants (not including families) in the EEC or 10 per cent. of the legal migrant population. They are the ones most exploited by employers, for obvious reasons. The Commission feels that steps to curb illegal immigration should be harmonised, if only because it also has plans for an eventual European passport union.

It has therefore produced last month a directive on this which it hopes will be soon adopted by member states. It may well be. Its final plan answers objections, particularly in the U.K. to its original features of its proposals. First, only those who knowingly employ illegal immigrants will be liable to sanctions: Britain had felt that employers might otherwise be put off hiring migrants altogether. Second, the directive allows checks at frontiers as well as places of work: Britain had feared that checks at places

of work might mean the

As for the rights of migrants, two major areas now covered by legislation, in addition to the automatic rise in the Treaty of Rome of its movement and employment, EEC migrants are eligible for social security benefits paid at the level prevailing in the country in which the migrants are working. The exception, France, which not wanting to squander its historically high level of family benefits, pays the rate obtaining in the migrants' country of origin.

Second, EEC migrants are allowed to belong to, and office in a trade union in another member state, and to work in representative bodies of individual companies. Generally these rights are extended to the public sector. And there are some restrictions again. In France, for instance, workers are not allowed to be more than a third of union members (which would be exceptional in any case) or to join coalitions.

What is conceded nowhere in Britain (with its long tradition of migrant workers) is the right to vote. The Commission's programme voices the hope that by 1980 EEC migrants might be allowed to vote in municipal elections. In fact the holding of direct elections to the European Parliament in 1979 may lead to earlier action. It seems likely that EEC migrants may be at least given a ballot here.

David Buchan

## WORKER PARTICIPATION New proposals may aim too high

WORKER PARTICIPATION has become one of the fashionable subjects of the 1970s. Whether it is seen in sociological terms as giving the worker a feeling of identity with the society he lives in (the philosophy inherent in the Common Market's ideas) or simply as a way of improving industrial efficiency by improving industrial relations, the past few years has seen a flurry of activity. In France the Sudreau Report and the subsequent Government proposals set a framework for a modest set of reforms based on voluntary co-surveillance. In Britain the Bullock Committee was set up to give the U.K. its first taste of worker participation in any form, while in Germany the already relatively advanced system was extended to the big private sector companies.

As well as to establish at the onset what in practical terms worker participation means. Essentially there are two levels, the consultative level and the decision-making level. The machinery of participation at the first level revolves around a works council, although variously in Europe other bodies supplement this—health councils or union delegation, for example. Normally both blue collar and white collar workers elect representatives to the council on separate lists, and the council meets management to discuss broadly "social" questions covering organisation of work, job definition, holidays and the like and, in some cases, the implementation of national or sectoral agreements. The works council does not have any role in the main decision taking process of the company, and it consists essentially of a workers' delegation with certain specific rights and powers.

At a higher level participation operates through joint membership of the governing Board of the company—normally the supervisory board. This clearly introduces worker representatives to questions of allocation of resources, investment and a general supervision of the management board, which, under the two-tier board system, is in charge of the day-to-day affairs of the company.

Within this level there is enormous variety. Broadly the system works either through a supervisory board whose membership is divided equally between worker representatives (a third), shareholder nominees (a third) and a jointly nominated final third. Alternatively the board is divided 50-50 with the casting vote remaining in shareholders' hands.

The system of electing worker representatives also varies. At one extreme is the union nomination—normally in the form of lists of candidates carrying union sponsorship—in a ballot of all the workers in the enterprise itself. In many cases the practice is a compromise between these two: in France, for example, the Government's proposals permit a part of the workers' delegation to be elected from union lists but also insist on a higher proportion reflecting broader shop-floor preferences.

An important point is that the implementation of a system of worker participation at the senior level involves the existence or the creation of a two-tier board system, since the supervisory board at the top of the pyramid exercises control over the management board which is actually charged with the daily running of the company.

In the old countries of the EEC works councils or their equivalents are universal. But the move to the second level of participation has taken place in relatively few countries. West Germany is certainly the most advanced, partly reflecting the important role assigned to trade unions in the post-war reconstruction of Germany as democratic watchdogs.

The latest move in Germany has been the extension of the system of 50-50 supervisory board participation from the coal and steel industry to the big private sector companies. About 650 companies with 2,000 plus workers were obliged to draw up schemes for equal participation, though the insistence of the smaller partner in the German ruling coalition, the Free Democrats, saw to it that ultimate control would remain in shareholders' hands in the event of deadlock.

Hostile In France, where the employers have been bitterly hostile to greater participation, partly because of the strength of the communist CGT unions in the factories, the proposals from the Government have been much more dilute. It is left to shareholders of companies employing more than 2,000 people to decide whether to introduce full participation at board level, while the electoral system is designed to try to prevent the workers elected being union mouthpieces.

Other measures extend the powers of the workforce to be informed of the financial condition of a company in the event of difficulties and also provide for the establishment of a new sort of company which would boast equally powerful assemblies of shareholders and of workers.

The desire of the unions to proceed to full participation also varies strongly. On the Continent the unions are more strongly ideological than in the U.K., and the socialist unions have been suspicious of moves which could be interpreted as a willingness to co-operate with capitalism. Thus, in Belgium, Italy and France the unions have been in two minds compared with the clearly social democratic sentiments of the German unions, which suffer no psychological or ideological hang-ups about their role in a mixed economy.

At the Brussels level the Commission has decided to try to co-ordinate the various European moves so as to arrive at the end of the day at a common system, albeit by different routes. It has produced a long discussion paper on worker participation, and hopes for a decision in principle to adopt a common form of worker participation within the next few years, but with a transitional period of perhaps two years to allow everybody to work out their own methods of co-opting.

In concrete terms its main proposals are for a two-tier board system with worker representation (probably a third of the membership) on the supervisory board and works councils at plant level with limited powers but needing to be consulted about the major economic decisions taken by an enterprise.

How far these proposals will get remains to be seen. For those countries with well-established systems they contain nothing new and hence are really of rather academic interest. For the others they represent a jump into the dark much more radical than the modest ideas being put together on the local scene and the instinct may well be to play for time to allow national attitudes to mature.

David Curry

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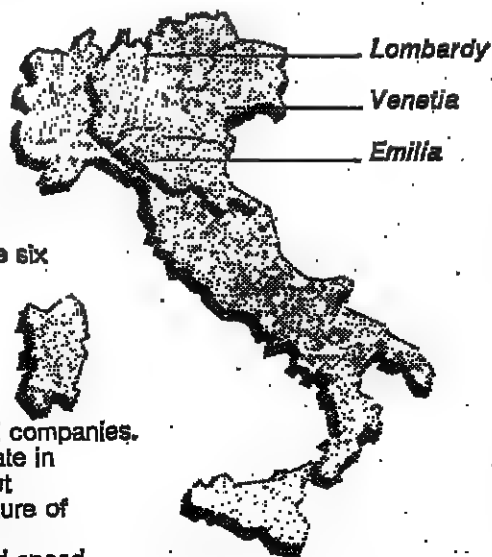
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AGRICULTURAL POLICY

EUROPE VII

# CAP a monument to previous attitudes

IT MAY seem trite to say that the Common Agricultural Policy (CAP) faces an uncertain future. It is partly a reflection of the general economic isarray in which the Community finds itself; partly a reflection of the questions raised by the prospect of Community enlargement towards the Mediterranean; and partly a reflection of its increasing inability to deal with specific problems, notably dairy surpluses.

But it is perfectly reasonable to wonder how much longer the CAP can survive as a monument to the days when European integration meant what it said, the period when member countries were prepared to compromise immediate national interest to what they conceived as the longer term common or Community interest and lock themselves into a Brussels decision-making process.

The EEC's failure to develop common policies of comparable nature, policies which involve major transfers of financial resources from one EEC member to another, is giving the CAP an increasingly exposed appearance. It looks more and more vulnerable to the economic pressures which are giving governments less and less room to manoeuvre. The CAP now seems to be held together more by fear of the unknown, the repercussions which would reverberate far beyond agriculture if it were to collapse, rather than by European conviction.

The highlight of the past year has been the impact of the renewed bouts of currency instability on the working of the CAP—a symptom of the deeper malaise of growing economic divergence in the Community. The farm policy has

long learned to live with fluctuating exchange rates. It began to evolve its now immensely complicated green currency system in response to the French franc devaluation and D-mark revaluation of the late 1960s. But this year the problem assumed new dimensions, first with the collapse of the lire in the early part of the year, and more recently with the plummet in sterling and the further revaluation of the D-mark. The net result is that Brussels now looks like having to spend over \$1bn. in the coming year on import and export subsidies to bridge exchange rate differences and maintain the pretence of common prices and a unified EEC market in farm products.

**Windfall**

The windfall benefit the green currency system has brought to Britain is by now well known. The effective subsidy from Brussels funds has been running at the rate of up to £15m. a day and, in the absence of a sharp recovery in the pound or, alternatively, a large green pound devaluation, the bill to the Community budget on U.K. food imports alone could amount to some £800m. in 1977.

This fact alone would be cause for serious concern in an increasingly cost-conscious community. Nobody in Brussels, or most other EEC capitals for that matter, is happy to see a sum equivalent to 25 per cent of the total farm budget, and even 15 per cent of the total Community budget devoted simply to keeping the CAP afloat—for the increasingly distant day when the EEC achieves economic and monetary union, which would allow the restoration of truly common prices.

But the problem has been given an additional and more controversial dimension by the decision of the U.K. Government to regard the green pound rate as an instrument of economic policy rather than something offering welcome but temporary shelter from the immediate impact of sterling's decline on food prices.

The Government has been attacked from many quarters for its attitude, most recently at The Hague summit of EEC heads of government, where President Giscard d'Estaing of France added his voice to those EEC countries which find the situation "unacceptable."

Mr. Callaghan was forced to resort to the argument that any green pound devaluation, by putting up food prices, would undermine the social contract with the unions, which in turn would add to Britain's economic difficulties.

Quite where this conflict will end up is as yet unclear. The Brussels Commission has tabled proposals for the gradual but automatic adjustment of green currency rates, in line with market exchange rates over a rolling two-year period. But the U.K. Government is evidently relying on the Bonn Government to help to block their adoption in the Council of Ministers. Although obviously unhappy at the cost, for West German farmers the system provides protection from low price imports in the form of border taxes. Automatic adjustment would mean lower real prices for German farmers over a period.

On the other hand, there are other anomalies. There is a great deal of sympathy in the Community with the position of Ireland, for example, which is having to pay large sums into

the EEC budget in order to export its beef and dairy products to Continental EEC members with hard currencies. The Irish Government claims that unless something is done, it could become a net contributor to EEC funds next year and, by implication, to U.K. food subsidies.

**Proposals**

The whole issue seems likely to come to a head in next spring's annual EEC farm price review. The proposals from the Commission seem certain to rely heavily on adjustments in green currency rates as the only way of providing sufficient flexibility to allow the ministers of agriculture of the Nine to reach some kind of agreement. Furthermore, Britain's Minister of Agriculture, Mr. John Silkin, may be obliged to adopt a more conciliatory attitude, given that he will be presiding over the price negotiations.

Even so, the EEC farm price negotiations promise to test Community solidarity deeply: even more so if, as seems increasingly likely, they become tangled up with ministerial efforts to solve the CAP's biggest embarrassment—perpetual milk product surpluses.

The most noteworthy achievement of the year was the agreement last March for restoring equilibrium to the surplus-ridden Community wine market, after nearly a year of seemingly intractable argument and dispute, including the im-

position of an illegal import duty on Italian wine by France. Resolving the problems of the dairy sector, however, is a far harder nut to crack. The Commission has produced a package of proposals carefully weighted politically as well as economically aimed at cutting milk production by 5 per cent and boosting consumption by 5 per cent over the next four years. Ministers are planning to try to hammer out an agreement based on the Commission's package before Christmas, and certainly it would make a fitting tribute to Mr. Pierre Lardinois, the outgoing Dutch Commissioner for Agriculture, who must take a great deal of credit for keeping the CAP on the road during the past years.

Nevertheless, it is far from certain that the political will and spirit of compromise is there in sufficient force to ensure a successful conclusion. At the same time, failure to deal with the dairy problem must eventually be the death of the CAP. Dairy market support accounts for some 40 per cent of total CAP expenditure. Butter and skim milk surpluses are also responsible for giving the policy a bad name. If the problem is not solved on a Community basis, sooner rather than later, this must lead to national milk production quotas. And a return to national agricultural regimes would not be far behind.

## FISHERIES POLICY

# More questions than answers

THE SPECTACLE of EEC member governments genuflecting to the idea of building the European Community while, in reality, hanging on to as much national sovereignty as possible is a familiar one. With the imminent move to 200-mile fishing limits, however, EEC governments have found themselves with little option but to place their eggs in the Brussels basket. In doing so, they are opening up a whole new area of Community competence, the consequences of which are as yet far from clear.

Brussels' involvement stems above all from the Common Fisheries Policy (CFP), which the original six chose to trust through in 1970. Its emphasis on equal access for all EEC fishermen to all EEC member waters—eventually right up to the 200-mile limit—caused a good deal of irritation among the countries negotiating for membership at that time: namely Britain, Denmark, Ireland and Norway. Indeed, in Norway's case, unhappiness over the possible inability of the country to protect its northern fishing communities tipped the balance against joining the EEC in the subsequent referendum.

For better or worse, the CFP established an undisputed role for the Brussels Commission in the management of fisheries: its competence was, moreover, reinforced by a ruling of the European Court, which declared that national governments (in this instance the Dutch) had no right to impose internationally agreed fishing quotas on its fishermen. By virtue of the CFP, only the Commission, with the agreement of the Council of Ministers, was entitled to do so.

**Driving**

When the CFP was first instituted, few people envisaged that, before the end of the decade, there would be a world wide move to 200-mile limits and that fishing would have to be transformed from an essentially hunting activity to one that needed to be carefully managed and controlled.

Technology has, of course, been the driving force. Modern fishing techniques, combined with the sheer weight of fishing effort has brought fishing stocks in the North East Atlantic in particular, to the point where some species are seriously threatened.

An even more compelling reason for bringing a much larger area of the high seas under national jurisdiction has, of course, been the recently acquired ability to exploit the oil and mineral wealth under the sea bed.

Despite the increasing pressure on fish stocks, there was an initial tendency on the part of EEC member countries with the small coastlines and nothing to gain from 200-mile limits to avert their gaze from the inevitable. They clung to the hope it could be accomplished in a slow, orderly fashion within the UN Law of the Sea Conference. As a result, it was not until October of this year that Foreign Ministers of the Nine took the plunge and finally locked themselves into Community solutions to the far-reaching consequences of the adoption of 200-mile limits from January 1.

The decision set in motion a mammoth series of negotiations over fishing rights, both inside and outside the waters which will become the Community "pool" after January 1 and which promise to go on well into the middle of next year.

Externally, the Commission is now deeply involved in the process of negotiating a patchwork of reciprocal fishing agreements with non-EEC countries. Initially they will be framework agreements: the amount of fish involved will be negotiated later. There should be little difficulty in reaching agreement with a country like Norway, whose waters have been traditionally fished by EEC boats, and whose own fishermen have traditionally fished in Community waters. The basis for a deal satisfactory to both sides exists.

Island is more difficult. Iceland feels it has little if any fishing to offer EEC trawlers without endangering its stocks, which are the lifeblood of the country's economy. However, the Brussels Commissioner for External Relations, Mr. Finn Gundelach, has made a good start at trying to turn over a new leaf in relations between the Community and Iceland, a task secured by the succession of "cod wars." A long-term agreement which will allow British trawlers to continue catching limited quantities of cod in Icelandic waters remains a possibility.

For countries presently fishing inside 200-mile EEC limits,

but which have no fishing to offer Community boats, the Commission is seeking a gradual phasing out. The list of such countries is long, but it almost certainly includes the Soviet Union and other Eastern European countries. There are legal difficulties since the Soviet Union does not officially recognise the Community. However, the signs are that this will be overcome. The negotiations will be conducted either by Dutch or the British Government in their capacities as either President or President Elect of the Council.

The incentive for the Soviet Union and others to negotiate is simple and compelling. Unless they show willing before the end of the year, their boats will have no rights to fish at all in the Community pool after January 1.

**Quotas**

Internally, the Commission is planning also to regulate fishing by a series of quotas negotiated annually in the Council of Ministers. Legally, it felt bound by the treaty to limit exclusive national offshore zones to no more than the 12 miles provided for in the EEC accession treaty.

The quota system would be policed by a system of fishing boat licences and checks on landings at ports. As is well known, the Commission's proposals have been given a hostile reception in Britain and Ireland, who are clearly contributing most of the waters involved. Their demand is for zones of up to 50 miles to be reserved exclusively for their own fishermen.

It remains to be seen how this dispute will be resolved. So far, Britain, have only managed to squeeze an assurance out of the rest of the Community that areas in their countries especially dependent on fishing will receive special treatment. In Ireland's case, EEC arrangements will allow for an expansion in their fishing catch. But most EEC fishing industries face the prospect of a cutback over the next five years in order to allow a recovery in North-East Atlantic fish stocks. In these circumstances, the battle over the internal regime is inevitably one which will test Community cohesion to the limit.

Robin Reeves

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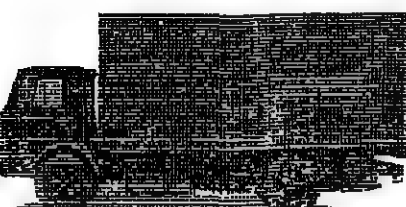
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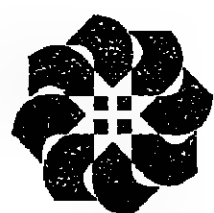
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### EUROPE... THE BASIC STATISTICS

	Population (m.)	Year	Gross National Product		Trade 1975*		Period	Trade 1976*		Trade with U.K. 1975		Trade with U.K. 1976		Exchange Rate
			Total (billions)	Per capita	Imports (billions)	Exports (billions)		Imports (billions)	Exports (billions)	Imports £m.	Exports £m.	Imports £m.	Exports £m.	
U.K.	55.96	1975	£103	£1,840	£24.1	£19.9	Jan.-Sept.	£22.4	£19.5	—	—	—	—	—
France	52.91	1974	Frs.1,325	Frs.25,233	Frs.231	Frs.238	Jan.-June	Frs.146	Frs.134	1,664	1,628	1,630	1,548	Frs.136
West Germany	61.83	1975	DM1,040	DM16,520	DM154	DM222	Jan.-June	DM167	DM123	1,272	1,287	1,288	1,235	DM123
Italy	55.61	1974	L.97,182	L.1,75m.	L.23,990	L.22,750	Jan.-June	L.16,847	L.12,795	363	410	388	383	L.168
Netherlands	13.65	1975	Fls.354	Fls.14,945	Fls.88.5	Fls.89.9	Jan.-June	Fls.51.2	Fls.51.0	1,113	1,873	1,836	1,741	Fls.168
Belgium and Luxembourg	10.2	1975	Frs.2,403	Frs.235,590	Frs.1,185	Frs.1,135	Jan.-June	Frs.670	Frs.620	820	931	955	896	Frs.168
Denmark	5.06	1975	Kr.227	Kr.44,862	Kr.39.7	Kr.50.0	Jan.-June	Kr.36.3	Kr.27.2	443	623	476	569	Kr.168
Ireland	3.13	1974	£2.91	£942	£1.70	£1.44	Jan.-June	£1.11	£0.81	906	921	853	686	£168
Turkey	39.18	1974	TL403	TL10,530	TL20.1	TL65.3	Jan.-June	TL18.2	TL7.9	113	34.6	155	44.6	TL168
Yugoslavia	21.35	1975	407 dinars	19,077 dinars	134 dinars	70.9 dinars	Jan.-June	53.4 dinars	44.5 dinars	94.2	24.4	88.4	24.7	50.49 dinars
Greece	9.85	1975	697 drachmae	77,016 drachmae	172 drachmae	74.2 drachmae	Jan.-Sept.	151 drachmae	60.8 drachmae	117	65.2	110	45.5	61 drachmae
Spain	35.47	1974	Pts.4,943	Pts.140,346	Pts.441	Pts.332	Jan.-June	Pts.359	Pts.289	293	278	260	233	Pts.168
Portugal	8.76	1974	Esc.342	Esc.38,932	Esc.97.5	Esc.49.3	Jan.-April	Esc.25.2	Esc.12.6	158	201	153	147	Esc.168
Sweden	8.20	1975	Kr.288	Kr.35,121	Kr.74.9	Kr.72.2	Jan.-June	Kr.39.8	Kr.39.6	826	886	712	850	Kr.168
Norway	4.01	1974	Kr.127	Kr.31,829	Kr.56.6	Kr.37.8	Jan.-June	Kr.29.1	Kr.20.6	291	593	328	462	Kr.168
Finland	4.71	1975	Fmk.96.2	Fmk.20,425	Fmk.28.0	Fmk.20.2	Jan.-Sept.	Kr.30.1	Kr.17.0	261	400	205	443	Fmk.168
Iceland	0.22	1975	Kr.185	Kr.845,000	Kr.75.0	Kr.47.4	Jan.-Aug.	Kr.51.2	Kr.35.2	24.9	16.2	17.6	19.8	Kr.168
Austria	7.5	1974	Sch.617	Sch.32,267	Sch.163	Sch.131	Jan.-Sept.	Sch.160	Sch.122	184	204	149	161	Sch.168
Switzerland	6.4	1975	Frs.145	Frs.22,658	Frs.34.3	Frs.33.4	Jan.-June	Frs.17.5	Frs.17.4	710	711	713	661	Frs.168

\* Source: IMF Financial Statistics and national statistics. † Source: Department of Trade.

# Year of uncertainty ahead

AS THE EEC enters 1977 the economic outlook is one of great uncertainty, both inside and outside the Community. The most immediate question mark hangs over the level of next year's oil prices, due to be decided by OPEC Ministers in Doha, Qatar, later this month.

A price rise of only 10 per cent, the Brussels Commission has said, could throw out all the Community's growth estimates for next year—even if Herr Helmut Schmidt, the West German Chancellor, somewhat to the annoyance of Brussels, has predicted that his own country could absorb a 15 per cent increase. A rise of that scale would clearly be extremely worrying to the Community's weaker economies, particularly the British and Italian, but also now the French.

The second major uncertainty is over the economic policies of U.S. President-elect Jimmy Carter. There has been some relief in Europe at Mr. Carter's statement last month that he hoped to achieve a real economic growth rate of 6 per cent in 1977, compared with the OECD's latest estimate of 5 per cent or under for the U.S. next year. In recent weeks the weaker European economies have been increasingly looking to the U.S., as well as to Japan and Germany, to help steer the world out of the renewed economic downturn that the OECD

is now expecting. But most governments are suspending final judgments until they see whom Mr. Carter appoints to the key policy-making posts in his Administration and have a chance to judge the policies themselves in action.

### Renewed

Nor have the OECD's predictions gone uncontested. Some economists doubt whether the risk of renewed recession is as serious as the Organisation's experts believe, and inside the Community two Governments, the French and the German, have challenged the specific forecasts made for their own countries. While the OECD is now forecasting a GNP rise of no more than 3.5 per cent for Germany, with the decline continuing throughout the year, the Bonn Government is still officially expecting an increase of 5 per cent, only half a percentage point down from the 1976 figure. France is also much more optimistic than the OECD, with a growth forecast of 4.8 per cent for 1977, against the Organisation's 3 per cent. Although the U.K. is not disputing the secretariat's estimate of a 2 per cent rise in the British growth rate next year, the precise direction of British policy will remain unclear until the Government's letter of intent to International

Monetary Fund is published later this month. And while Germany has told the OECD that it will stick to present policies for the time being, it has also indicated that it could take re-evaluatory action if the OECD's predictions rather than its own look like proving correct.

Against this background, it is hardly surprising that the Commission has not thought it worthwhile to revise its own initial forecasts for next year until the picture begins to clear—particularly on the oil price front. These were for an EEC growth rate of 4 per cent, next year—down from 5 to 5.5 per cent, in 1976—with the possibility of an inflation rate of around 5-6 per cent, if member states pursued appropriately austere domestic policies. This Ministers have undertaken to do in principle at last month's meeting of the Finance Council in Brussels, at which the Nine made renewed commitments to vigilance with regard to their budget deficits and monetary growth. But the Minister decided against a proposal that they should lay down specific monetary growth targets, in view of the uncertainty over oil prices and the general difficulty of precise economic forecasting.

The level of oil prices and the momentum of the world economy and international trade will also clearly have a decisive influence on the Commission's

longer term aim of reducing EEC inflation to 5 per cent, by 1980—an objective set forth earlier in the year in its Strategy for Full Employment and Stability. With the expectation of continuing high levels of unemployment, the Commission wants the member states to go for a sustained annual growth rates of 4.5 to 5 per cent, a year not "snake" members (France, Britain, Italy and Ireland) should undertake to restrict movements of their currency to target zones linked to the "snake" in return for pledges of medium-term financial support from Community resources.

The immediate British reaction to the plan, which resembles past, unsuccessful French initiatives, was negative. In addition to the U.K. Government's traditional aversion to democracy and profit-sharing, anything smacking of economic Commissionism was not realistic. It was just not realistic to try fixing a target zone for sterling in the foreseeable future. More recently, however, in the wake of the pound's latest plummet, there have been signs that Britain may be nibbling at the bait. The Government still believes that immediate priority is an arrangement for the sterling balances. But last month Dr. David Owen, Minister of State at the Foreign Office, went so far as to describe the Duisenberg Plan as "the most promising line yet put forward for economic policy guidelines should be made in any way binding."

This hesitance, though not shared by the stronger partners such as Germany and the Netherlands, is bound to mean a difficult passage for the so-called Duisenberg Plan, a simple monetary device launched by the Dutch Finance Minister at the Nine's Brussels summit in July and reviewed inconclusively last week in The Hague. Mr. Duisenberg's idea is that the Nine should set weak and strong economies, overall Community targets for whatever Germany's growth

medium-term budgetary and rate turns out to be nearer to the zero growth target. The move to OECB is now predicting that inflation rates will be coupled with measures to limit exchange movements centred on the existing joint European float, the "snake." His proposal is that the EEC countries who are not "snake" members (France, Britain, Italy and Ireland) should undertake to restrict movements of their currency to target zones linked to the "snake" in return for pledges of medium-term financial support from Community resources.

So far there is no sign of the richer countries, and in particular Germany, are prepared to agree to the kind of transfer of resources to weaker countries as an essential part of the Community's instruments such as the Regional Fund, have had little impact, and Anthony Crosland, the Foreign Secretary, has also stated that when the Regional Fund comes up for renewal must be replaced by a more substantial mechanism redistributing wealth inside the Community. But if past experience is anything to go by, it can only be a remote possibility and the chances are rather the problem is going to be with the entry of new Mediterranean countries with even less developed economies of the present Nine, which reacted with outrage when Tindemans Report on European Union appeared to advance "two-speed Community," the stronger members moving faster than their weaker partners towards economic and monetary union. But at Greece, followed by Portugal and then perhaps Spain, the danger is that it will become not a "two-speed" but a "three-speed" community.

Reginald De

## THIRD WORLD

# A continuing dialogue

THE PAST 12 months have seen the virtual completion of what can be best termed the European Community's institutional relations with the Third World. So long as there remains so sharp an international division between rich and poor countries it will never be possible to say that the Community's Third World relations are a cut and dried affair. The Paris Conference on International Economic Co-operation, the UNCTAD meeting in

Nairobi last May and the threatened oil-price rise by OPEC, all demonstrated that the Nine are now involved in a continuous dialogue with the Third World in which its relations are constantly evolving.

But the Community's achievement of the past year has been finally to slot into place the institutional relationships with the Third World which were first conceived during the negotiations to enlarge the Community in 1970 and 1971:

namely the Lomé convention and the global Mediterranean policy.

Lomé represents the bringing together of a large number of developing countries in the Commonwealth and the mainly Francophone countries, which used to be associated with the Six through the Yaoundé conventions. But whereas these countries started out together in 1973 as associates and associates, the process of negotiating a new trade, aid and co-operation agreement with the enlarged Community over 18 arduous months moulded an impressive, and, from the EEC's point of view, formidable, unity among the 46 countries eventually involved, and in the process they became christened the ACP (African Caribbean and Pacific), reflecting their geographical spread.

The new convention, although signed in 1975, actually came into force on April 1 this year. This means that 46 developing country members—and another six are due to join shortly—now enjoy duty free access to the EEC for all industrial goods and many agricultural products. The convention also provides the vehicle for the Community's aid programme, but its novel features are the Stabex Fund—allowing payments to be made to offset the ACP's foreign exchange losses stemming from price fluctuations of a selective list of commodity exports—and an industrial co-operation protocol which, it is hoped, will encourage the transfer of technology and the building up of an industrial base in these countries.

For all its virtues, however, the Lomé Convention is no more than a framework or blue print for the development of harmonious political and economic relations between the Community and the ACP.

CONTINUED ON NEXT PAGE

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# Scramble for business

FOR MOST OF European industry 1978 has been a year of hope disappointed, of an expected recovery which seemed to run out of steam in the latter part of the year or, in a few sectors, never materialised at all. The result was intense competition, pressure on profit margins, and growing concern over imports into Europe, especially but by no means exclusively from Japan; efforts to correct the trade imbalance between Japan and the EEC are now being made, but with no great optimism about an early improvement. As the New Year approaches there is uncertainty about whether the upturn in the European economies and in world trade will be resumed or, as some recent OECD forecasts have suggested, another recession is on the way.

An exception to the general gloom has been the motor industry, especially in West Germany. Buoyant consumer demand in the early part of the year caused the German vehicle companies to re-hire many of the workers who had been laid off in the 1974-75 recession and to step up production to levels close to those of the 1973 boom. Car output in Germany in the first nine months of the year was about 28 per cent higher than in 1975; in France the corresponding figure has been 17 per cent. But in both countries the pace of recovery has slowed down. The U.K. industry has shown its usual weakness in the face

of strong demand—an inability to produce so that the share of imports in the home market has risen to 37 per cent. The recovery in the motor industry raised hopes among the steelmakers that the prolonged slump in steel demand would come to an end. There was a pick-up in orders as users took steps to replenish their stocks, but it was not sustained; apart from the motor industry, other customers—the capital goods makers, the engineering trades, the shipbuilders—remained depressed. There was talk of a "manifest crisis" which would oblige the European Commission to take protective action, both to set production quotas and to seek tighter control over imports. At the same time the companies themselves have taken steps to form what is intended to be a stronger industry grouping, known as Eurofer, to look after their own interests.

## Increase

The story in the chemical industry has been much the same. ICI's quarterly results accurately reflect what has been happening in the European industry as a whole—a very strong increase in the first half of the year, followed by a faltering start in the third quarter. The industry seems poised halfway towards full recovery. By far the worst-hit sector has been synthetic fibres,

where all the world's producers have been plagued by serious over-capacity and unremunerative prices; some companies (like Rohm and Haas in the U.S.) have pulled out of the business entirely; others have had to close down plants. With cheap fibre imports (some from Eastern Europe) adding to their woes, the fibre makers still see very little light at the end of the tunnel.

To some extent the problems of the fibre makers form part of a wider crisis in the European textile industry (their principal customer), which is likely to assume greater political and industrial importance during 1977. Whether because the terms were too generous or because it has been administered poorly, the Multi-Fibre Arrangement of 1973 has, in the textile industry's view, failed to achieve its objective of providing for an orderly growth in textile imports. There is particular concern over the future of the clothing industry, the last link in the textile production chain; being still relatively labour-intensive (unlike parts of the textile industry itself), the clothing sector is highly vulnerable to imports.

Forecasts have been published which suggest that, unless action is taken to slow down the increase in imports of textiles and clothing, more than 1m. European jobs could disappear by 1985; since the firms affected are often in areas where there is little alter-

native employment, the political and social implications are far-reaching. There appears to be some sympathy within the European Commission and within member Governments for the textile industry's case, and this will presumably become more evident as the negotiations get under way for a renewal of the Multi-Fibre Arrangement in 1977.

## Further

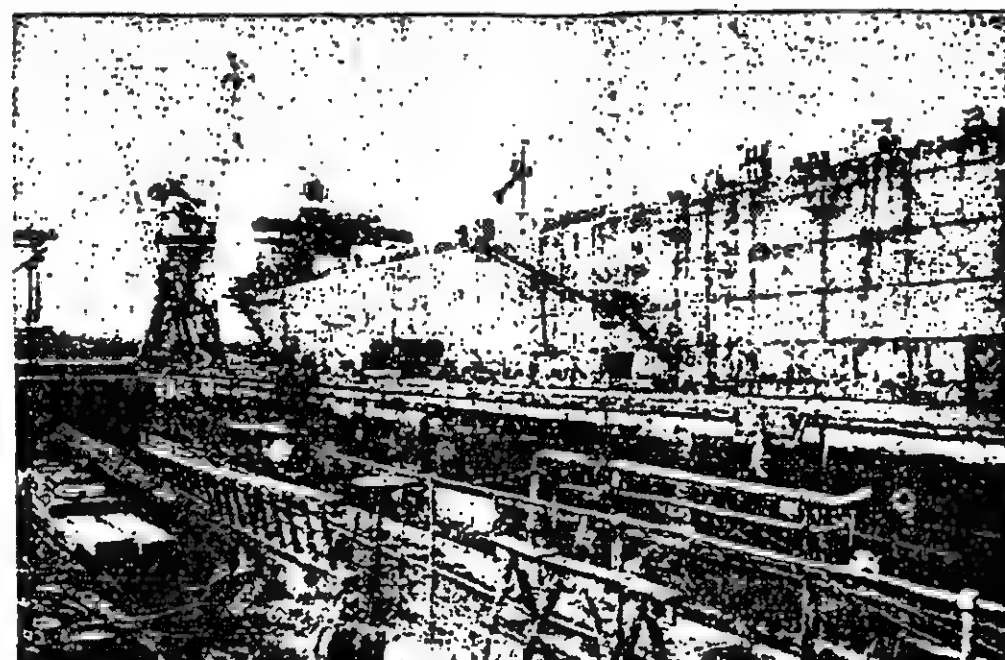
Dependence on imports of textiles has gone further in Germany than in any other member country, but there are some indications that Germany's traditional insistence on free trade and an "open door" for imports may be modified. The German Government has taken an active part in the negotiations over trade with Japan and is clearly concerned that certain key sectors of German industry, such as ball bearings, could be forced to contract in size to a quite unacceptable extent. This apparent softening in German attitudes is bound to influence the foreign trade posture of the European Commission, particularly in relation to anti-dumping where some industrialists have feared that EEC policy would be too soft.

The need for protective action at a European level is nowhere more evident than in shipbuilding, where the gap between order intake and the industry's capacity has remained alarmingly wide. The

major shipbuilding nations (with the possible exception of the U.K., preoccupied with the political fight over nationalisation) have faced up to the fact that capacity will have to be reduced, with a substantial cut in the industry's labour force. But how much each country should cut back is a matter of much dispute. Once again Japan is at the centre of the argument—shipbuilding is one of the main issues in the trade discussions between Japan and the EEC—but the situation is complicated by the emergence of new shipbuilding nations, such as South Korea.

Although the European Commission is acting for member Governments on a number of trade issues, there is no sign that it is exerting any greater influence over industrial policy. National solutions are being sought to what are still regarded as national problems.

Following its withdrawal from the Unidata computer consortium last year the French Government has continued the process of restructuring certain major industries, including telecommunications and heavy electrical equipment, without much regard for any possible "European" solution. Indeed, the French interest has seemed to lie more in co-operation with the Americans than with fellow Europeans. In the aircraft industry, for instance, which has been a major preoccupation for the European Commission for several years, the French



The B & W shipbuilding yard, Copenhagen. Europe's shipbuilding industry is a major factor in trade discussions with Japan.

Government has negotiated a preliminary agreement to co-operate with McDonnell Douglas on a new medium-range airliner.

There is still uncertainty as to whether this project will ever come to fruition, in the meantime the French are talking to other countries, including the British and the Germans, about co-operative ventures. The aircraft industry remains a test case where the industrial arguments for full-scale European collaboration have always seemed impeccable but where the political will has been lacking. There is, however, the important practical point that no major new airliner project is likely to succeed unless it finds a market in the U.S., and for that reason a partnership with an American manufacturer is practical steps limited to

essential. Less is heard these days about the elaborate plans for European co-operation in "high technology" sectors which were being advocated by the Commission three or four years ago. There are a number of areas, such as uranium enrichment, where there is co-operation for specific purposes, and these may well be extended. Discussions have been under way, for example, between the leading European makers of integrated circuits. It is also conceivable that if the U.K. decides after all to adopt the American-designed light water reactor for the next phase of the nuclear power programme, the idea of co-operation with the French may be revived. But these are

specific areas—a more promising way of developing collaboration on a European scale than the unrealistic blueprints which the Commission used to produce. In the short term, however, European industry's most pressing concern is the state of the world economy. Although there are still some buoyant export markets, notably the OPEC countries, competition for the available business is intense. With the Japanese scrambling for orders in most major sectors, prices have to be cut to the bone. Above all, there is little sign in the U.S. Japan or Western Europe itself of the recovery in industrial investment which is essential to a soundly-based economic upturn.

Geoffrey Owen

## THIRD WORLD

CONTINUED FROM PREVIOUS PAGE

community and countries many of whom were once colonies of France or Britain. From the outset the ACPs attached a great deal of importance to consultation procedures on matters of mutual interest, and it has to be recorded that for all the Community's pride in Lomé, the early months of the Convention's existence were marred by difficulties and friction.

This arose not only from the Community's clumsy treatment of certain key issues, in the implementation of the trade arrangements, but also, as a particular example of insensitivity, the Nine's last minute refusal to hold the first joint EEC-ACP Ministerial Council in Fiji.

The meeting ended up eventually in Brussels last July and two days of frank talking evidently did much to clear the air. These talks in turn led to a bilateral meeting between the EEC's presiding Council President, Mr. Max van der Stoep, the Dutch Foreign Minister, and the President of the ACP Ministerial Council, the Fiji Prime Minister, Ratu Sir Kamisese Mara, to hammer out specific problems.

Most prominent of these were sugar and beef. The majority of the Nine have never disguised the fact that they would rather do without the 1.2m. tonnes of cane sugar which used to enter Britain under the Commonwealth Sugar Agreement. The EEC has ample capacity to be self-sufficient in sugar from beet, and this led to some very hard bargaining from the Community's side this year when the guaranteed price for 1976-77 for the ACP deliveries came to be negotiated. Indeed, the ACPs argued forcibly that the EEC offer was in breach of the letter as well as the spirit of the con-

vention's Sugar Protocol. The issue is not entirely settled, but the talks seem to have contributed towards removing misunderstandings and improving the atmosphere for the next price negotiations.

On beef, the two Ministers agreed an arrangement which improves the terms under which beef of ACP countries, notably Botswana, enters the community.

The trouble with both commodities is, of course, that they run up against the beef and sugar regimes of the Common Agricultural Policy. However generous the Community may wish to be in its trading dealings with the ACPs and the Third World generally, it is bound by the Rome Treaty not to undermine the position of its own producers.

This has proved an even more difficult problem in relation to the EEC's dealings with the Mediterranean. This is a part of the Third World which the Community feels the need to establish more intimate links than elsewhere. The global Mediterranean policy envisaged during enlargement—the building of a matrix of preferential trade agreements with the countries bordering the Mediterranean, which will eventually lead to the creation of free trade areas from Donegal to Damascus.

The negotiation of these agreements was destined to take a good deal longer than anyone anticipated, in large part because of the difficulties of the Community in offering worthwhile trade concessions. It is an unfortunate fact of life that the main exports of the Mediterranean are agricultural products, like wine, olive oil, vegetables and citrus fruit, which compete with the agricul-

tures of Italy and part of France.

However, during the course of this year the Community finally assembled its global Mediterranean policy, signing agreements with the Maghreb countries, Algeria, Morocco and Tunisia, and more recently, the Mashraq countries, Egypt, Syria and Jordan. A similar pact will be concluded with Lebanon as soon as the Government there is in a position to do so. The agreement with Israel was tied up last year, but more recently a financial protocol has been added.

Of the other countries of the Mediterranean, Greece, of course, is negotiating for full membership and Spain is expected to do so as soon as it has a democratically elected government.

## Integration

The Mediterranean agreements are more far-reaching than Lomé, in that besides providing preferential aid facilities and arrangements covering the needs of migrant workers in the EEC, they also envisage the progressive economic integration of the Mediterranean into the European economy.

But as M. Claude Cheysson, the energetic Brussels Commissioner for development affairs, likes to stress, unlike the U.S. and the Soviet Union, the Community's development aid policy towards the Third World makes no attempt to dictate the kind of society its recipients should build. The Community merely offers a range of development instruments—trade, aid and financial and industrial co-operation—which they are free to utilise in any way they wish.

The gap in the Community relations with the Third World which has now been thrown into sharper relief is the absence of any meaningful policy towards the developing countries of Asia. This was something which the U.K. Government, in particular, was very keen to develop from the moment it joined the Community, and under the stern prodding of Mrs. Judith Hart, during the period of renegotiation there was a proposal for a steadily expanding aid programme towards what are termed in Brussels parlance, "non-associates."

However, with enthusiasm distinctly lacking in other parts of the Community for giving a global dimension to its special relations with the Third World, all that has been left of this British initiative has been sanctioning of aid expenditure to "non-associates" of 20m. units of account or some £8m. this year and the possibility of a little more next year.

Defenders of the Community's position will point to the EEC's scheme of generalised tariff preferences, which offers preferential access for industrial goods from developing countries and which, inevitably, tends to benefit Asia and Latin America. The scope of the scheme has been considerably enlarged for the coming year, with the value of industrial and agricultural products accorded preferential treatment planned to rise from some \$5.5bn. by value this year to \$8bn. in 1977.

In addition, the Community has tabled a list of tariff concessions on tropical products in the GATT multilateral trade negotiations, yet another element in the EEC's dialogue with the Third World.

Robin Reeves

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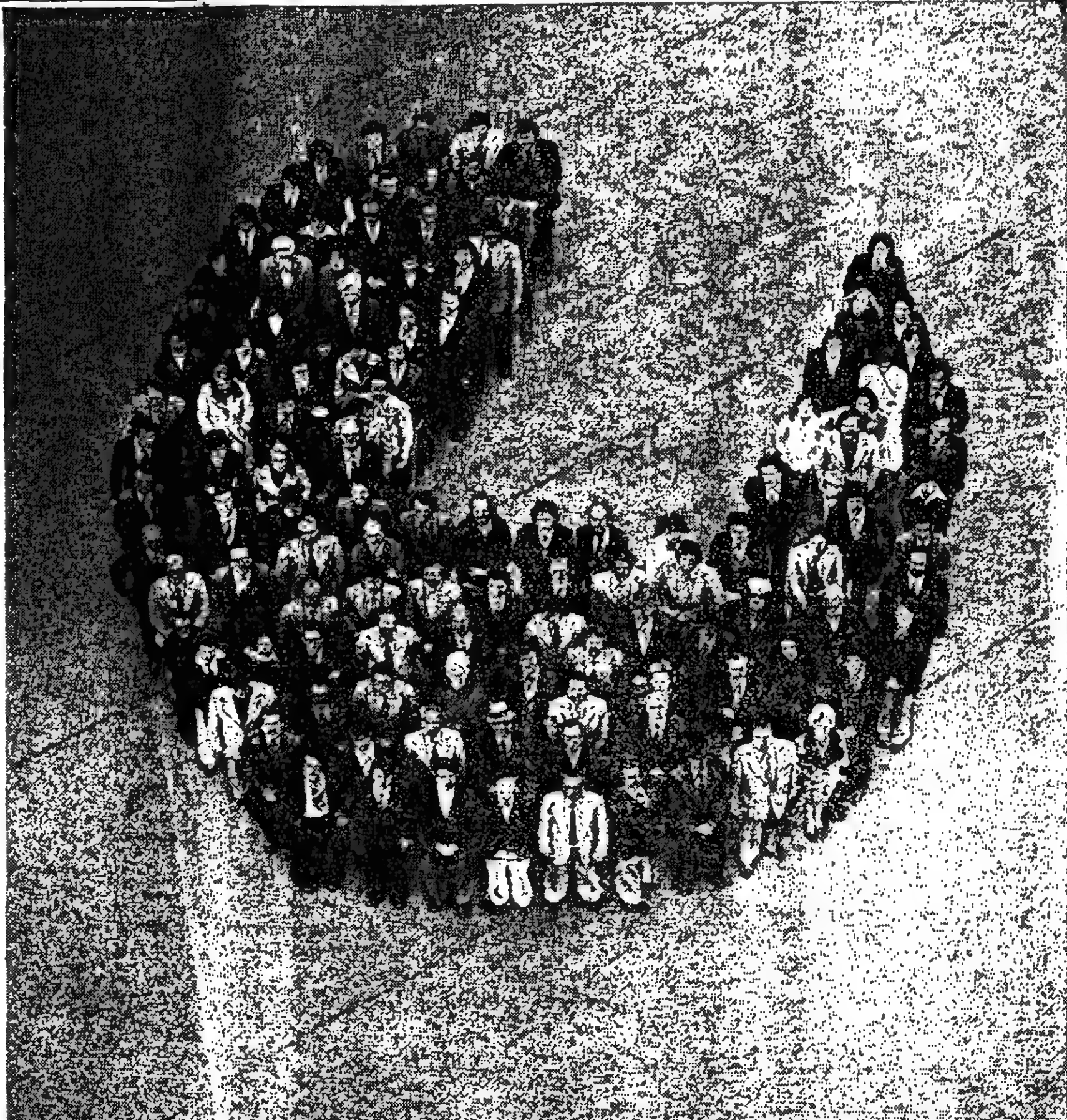
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# A justified wave of pessimism

THE FRENCH have a tendency either to be cocky about their country or to view its performance and prospects as leading them straight into the deeper dungeons of hell. Neither attitude normally reflects the real situation, but the events of the past year and the prospects for 1977 and 1978 are a greater justification than usual for the current wave of pessimism which has engulfed the country.

Excluding presidential and parliamentary election years, few periods in recent times have seen a more striking turnaround in both the political and economic situations than 1976. Since the beginning of the year, President Giscard d'Estaing, whose election in 1974 raised such great hopes of a wind of change, has suffered a progressive erosion of his authority and prestige, and the phase of rapid expansion during the first nine months of 1976 risks being nipped in the bud by the Government's latest anti-inflationary measures.

The Government's failure on the economic front—inflation is currently again running at an annual rate of between 11 and 12 per cent., unemployment is rising the 1m. mark and the rapidly mounting trade deficit is expected to reach about Frs.20bn. (about £2.5bn.) this year—has naturally undermined its popularity. But economic factors, important as they are, have merely contributed to the general malaise, the origins of which are mainly political.

## Support

If France, to-day, is on the verge of a political crisis which could well shake the country to its very foundations, the reasons are to be found in a constitution which does not properly provide for the cohabitation of a president and a parliamentary majority of different political hues.

The first two presidents of the Fifth Republic, General de Gaulle and M. Pompidou, were always assured of the support of a National Assembly dominated by their own Gaullist Party. President d'Estaing, who comes from a different, if related, family, the Independent Republicans, has all along had a much harder time in winning the backing of the biggest coalition partner, which approves neither

of his loose liberal philosophy nor his methods of government.

Given the disarray of the Gaullists following the 1974 presidential election, in which their own candidate, M. Chaban-Delmas, was ignominiously knocked out in the first round, the party was initially obliged to support President d'Estaing. The President's astute appointment of a leading Gaullist, M. Jacques Chirac, as his Prime Minister, and their own fears that the party might not survive if it remained outside the Government, gave them little choice. But the marriage was always one of convenience and was bound to engender severe strains in the longer run.

The tension between the President and the Gaullists has built up progressively throughout the current year, beginning with disputes over President d'Estaing's more Nato-oriented defence policy and his proposals for a capital gains tax, which were finally watered down heavily by the National Assembly. Gaullist irritation with the political manoeuvres of the Independent Republican and Centrist parties, who have been striving in vain to oust them as the leading political force in the Government's camp, culminated in the dramatic resignation of M. Jacques Chirac in August and his replacement by a non-party technocrat, M. Raymond Barre, a former vice-president of the European Commission.

The replacement of a Prime Minister by a French President whose term of office lasts for seven years, is nothing unusual. But this was the first time in the 18-year life of the Fifth Republic that a premier had resigned of his own volition and, what is more, had made public the reasons for his step. M. Chirac explained in the clearest possible terms that the President had refused to give him the authority and powers which he considered the Prime Minister should have. What he was referring to specifically was the authority to organise the coalition parties into an effective force which could beat the Socialist-Communist opposition at the municipal elections next year and in the general election due in the spring of 1978. And implicit in his demand was that the Gaullists should form the

spearhead of the united coalition.

President d'Estaing felt that he could neither tolerate the tactics proposed by M. Chirac, who had also demanded the calling of early parliamentary elections, nor the weakening of his own authority which acceptance of his Prime Minister's "ultimatum" necessarily involved. President d'Estaing has always considered—and the point is again forcibly emphasised in his book "Democratie Française," published in October—that the French people want to be governed from the centre. His whole reformist strategy has been geared to preventing a polarisation of French politics and to winning the support of both moderate right-of-centre and left-of-centre opinion.

## Tactics

His original hope was that the Socialists could be weaned away from their Communist partners in the union of the left and be persuaded to join a M. Chirac's criticism of President d'Estaing's political laissez-faire attitude appears to be supported by the impressive progress which the Socialists, though not the Communists, have made both in the public opinion polls and the by-elections which have just been held. I. two of the Constituencies, Socialist candidates ousted the Independent Republican incumbents from their seats, and their overall support in the country is now believed to exceed 30 per cent. of the electorate. The likelihood of a left-wing victory at the 1978 general election is therefore growing all the time, and with it the prospect of a constitutional crisis caused by a much greater incompatibility between the President's policies and those of a left-wing parliamentary majority than exists even today.

The President's policy, meanwhile, is that it is much too early to embark on a political campaign and that priority should be given to the most important problems facing the country, those of inflation, rising trade deficit and unemployment. In a sense, of course, these problems are also political because President d'Estaing realises that the present coalition stands an even smaller

chance of winning the general election while they remain unsolved.

Though France's economic recovery, thanks to an improvement in the world economic climate and the massive reflationary package adopted in the autumn of 1975, was only just gathering pace, the new Government of M. Barre, appointed in September, decided on an immediate change of direction. The depreciation of the franc after its withdrawal in March from the European currency "snake" and the long summer drought had given a sharp new twist to the inflationary spiral and was producing chronic monthly trade deficits, due in large measure to the higher price in terms of francs of imported oil.

Encouraged by their relative success in recent by-elections, including the re-election of M. Chirac to his old parliamentary seat, the Gaullists have accepted with alacrity the former Prime Minister's proposals to give the party a new more universal image, while remaining true to the old Gaullist precepts of national independence and grandeur. They look upon M. Chirac as their saviour and as the only man who can bear the Left and, eventually, win back support for them the Presidency of the Republic.

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## THE NETHERLANDS

# Little to enthuse about

WHEN THE Netherlands hands over the EEC Presidency to Britain at the end of this year, it will look back on its six month term with mixed feelings at best. Normally the most communautaire of the Nine, it had hoped to give the stagnating unification process some fresh impulse. Instead, the economic recession has forced the member countries

produce the hoped for breakthrough and did not go far enough for the Dutch, who were readier to meet the poorer countries' demands than many of the other industrialised countries. At one stage, it was even threatened that Holland might grant concessions on a bilateral basis.

The Dutch Government had also hoped that the current period of apparent slowdown in the economic recovery would have forced the European Government leaders to consider joint action on the financial-economic side, for which Dutch proposals had been submitted. The Duisenberg Plan, named after the Dutch Finance Minister who had drawn up the proposals, which aimed to achieve greater monetary co-operation received a fairly favourable response during the talks in The Hague, but, significantly, no decisions were taken on them. The Duisenberg Plan was regarded as Holland's most important piece of work during the presidency period.

## Familiar

Domestically, Holland's problems are familiar: a high unemployment figure, a still too high rate of inflation and general pessimism about the economic prospects. The picture is made more complicated by the fact that general elections will be held next spring, and election manoeuvring started a couple of months ago. The country, contrary to assumptions abroad, has recovered remarkably quickly from the downfall of Prime Bernhard over the Lockheed payments scandal. Concerted action by almost every political party has managed to keep these traumatic events out of local politics.

The outcome of May's elections is as unpredictable as ever, but one thing is a certainty—the new Government will again be a coalition, as every Government has been since the war. The current Centre-Left coalition of three Left-wing parties and two Christian democratic parties has been in office since 1973 with socialists from the PVDA Labour Party holding the main cabinet portfolios. Prime Minister Joop den Uyl, Foreign Minister Max van der Stoep and Finance Minister William Duisenberg are all members of the Labour Party, the dominant force in the Left-wing bloc, and so is Defence Minister Henk Vredeling, who has just been nominated to the European Commission in Brussels. Holland's controversial Defence Minister, once a member of the European Parliament in Strasbourg, is an agricultural specialist by training and his roots are in the trade union movement. It is widely expected in The Hague that Mr. Vredeling will succeed his countryman Pierre Lardinois who is resigning as Agricul-

ture Minister. The Dutch Government had also hoped that the current period of apparent slowdown in the economic recovery would have forced the European Government leaders to consider joint action on the financial-economic side, for which Dutch proposals had been submitted. The Duisenberg Plan, named after the Dutch Finance Minister who had drawn up the proposals, which aimed to achieve greater monetary co-operation received a fairly favourable response during the talks in The Hague, but, significantly, no decisions were taken on them. The Duisenberg Plan was regarded as Holland's most important piece of work during the presidency period.

Continued on next page

## Organization of the Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany



### Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The business of a savings bank is directed by its managing board. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts; execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media caring for the need of customers in the field of foreign trade transactions.

At the end of 1975 there existed in Western Germany 700 savings banks head offices with more than 16,000 branches.

### Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

### Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include

foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralen participate in international money and capital transactions, and, in particular, in the business of international financing.

The Landesbanken and Girozentralen assist the savings banks in their foreign business, for which purpose the maintaining of relations with foreign banks is of particular importance. On the other hand, the extensive network of branches of the German savings banks organization is utilised by foreign banks through the Landesbanken and Girozentralen.

The standard DM travellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee, Deutsche Girozentralen-Deutsche Kommunalbank, Berlin and Frankfurt am Main.

### Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building societies. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societies grant loans to their customers at favourable rates of interest with which to finance the building or purchase of their own home and land.

### Deposits and basic Capital Resources

In the Federal Republic there is a well-balanced structure of private commercial banks, co-operative banks and credit institutions operating under public law, with special and general functions. The biggest group among the credit institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girozentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banks is the respective local administration. The deposits of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federal Republic and the respective savings banks. The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capital resources from the allocation of their profits to reserves and from the allocation of the guarantors, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capital in different ways (issuing of new shares, participations) the savings banks are prohibited by law from doing so. The basic capital resources of the Landesbanken/Girozentralen and of the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions because the guarantee provided by the cities, communities and states have a net worth function which cover the liabilities of the Landesbanken/Girozentralen and savings banks.

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# WEST GERMANY

# EUROPE XI

## A change of direction

WEST GERMANY, always one of the staunchest proponents of the European ideal, appears to be losing heart in the wearying process of putting Europe together. The commitment in the remains: Germany still it is willing to surrender national sovereignty in the European cause. There are still a lot of people in Germany's mind on direct elections for the European Parliament and its ruling commitment in terms of old cash. But Germany's sights are elsewhere.

In recent speeches and interviews Herr Genscher and his Minister of State at the Foreign Office, Hans-Jürgen Wischnewski, have spelled out the areas in which West Germany would like European progress to be made. The list reads:

1. A co-ordinated fiscal, economic and monetary policy;
2. The reinforcement and democratisation of Community institutions;
3. The expansion of European political co-operation—that is, the development of a Community foreign policy;
4. Speedy negotiations for the accession of democratic Greece.

### Espoused

West Germany has consistently espoused the idea of economic co-ordination but it has been slow to make any suggestions in this direction. It has turned down a French plan that was certainly rather extreme. It has reacted icily to a more reasonable looking suggestion by the Dutch Finance Minister, Willem Duisenberg, calling for target zones for non-sneak exchange rates. The sad fact is that 1978 has been a year of increasing economic divergence within Europe and that Ger-

many, the strongest member in economic terms, can no longer envisage a European solution to the problem. Germany cannot because it finds the collective political will in Europe too weak for any formal proposal for more co-ordination to be worth making. It cannot because the most tangible effect of such proposals tends to be yet another German pay-out. It cannot because any German initiative seems fated to raise talk of bullying, schoolmasterish Germany.

So the Germans, while still preaching co-ordination and economic discipline, have really resigned themselves to the view that the solution to the problem of divergent economies can only be found within the larger community of industrialised nations. Hence they regard the IMF and not any European institution as the most suitable economic referee. They look to the U.S. for the lead in keeping faltering economic recovery alive. Europe waits for Schmidt. Schmidt waits for Carter.

The West German government certainly makes financial sacrifices for Europe and has said it is willing to make more. It has paid a certain price to keep the currency snake alive as a remnant of the ideal of monetary union and as a source of economic discipline for its members. Yet there has been growing resistance to this snake within Germany because of the way in which its support has clashed with Germany's aims in economic management.

Germany is ready to pay more for Europe and for Third World aid, but is it ready to compromise its economic principles as part of the loss of sovereignty? Or does economic and monetary union really mean "Europe German-style"? Any suggestions out of Brussels that have a scent of European dogmatism about them—the proposal, for instance, that large industrial investments should be centrally registered to keep track of industrial capacity—have been received with frowns in Bonn.

Then there is the democratisation and strengthening of Community institutions. Chancellor Schmidt was one of the founders of the European Council, the meeting of European heads of State. The hope pinned to this idea was that European momentum would be generated at the highest level. Another symbol of the same hope was the telephone line between Helmut Schmidt and Valéry Giscard d'Estaing.

**Different**  
It soon became apparent that what Giscard could say down the telephone and what he could get away with in Paris were very different things. The same proved true of the Council. So having taken its hopes all the way to the top, West Germany has gone right back down to the bottom. It is putting its faith in a slow kind of European political will through the democratisation of the European Parliament. This has been the area of the outstanding contribution by Germany to Europe this year. Bonn has applied relentless pressure to get direct elections to this Parliament.

Germany's frame of reference have succeeded. The success has been achieved by suppressing the larger realms of NATO and all speculation over the powers of European MPs. The import-

ant thing was to get them elected and arguing. Bonn's attitude towards the Brussels Commission has been the subject of a bitter exchange of comments in the European Press in recent weeks. Helmut Schmidt told Parliament quite categorically in April that "the Nine governments must for the first time grant the new-President designate influence in the decision to appoint members of the Commission." Yet when the new President-to-be, Roy Jenkins, tried to replace one of the German commissioners with Hans-Jürgen Wischnewski, it transpired that Herr Wischnewski was too valuable to the Bonn Government and could not go.

The irony in this was that at the beginning of November Herr Wischnewski had denied in an interview that the closeness of the outcome of the recent German general election would make the Schmidt Government more introspective and less European-minded. The fact that this able politician was then judged to be indispensable was a piece of evidence to the contrary.

In the development of European foreign policy West Germany has played an active part as any of the Nine. The Foreign Minister, Hans Dietrich Genscher, whose loyalty to the European idea is hard to fault, often stresses the common European stance on CSCE in Helsinki and the high degree of commonality reached in the UN as important outward signs of Europe's cohesion. It is clear, however, that in considering the really important foreign policy decisions West Germany's frame of reference expands beyond the EEC into the larger realms of NATO and all speculation over the powers of European MPs. The import-

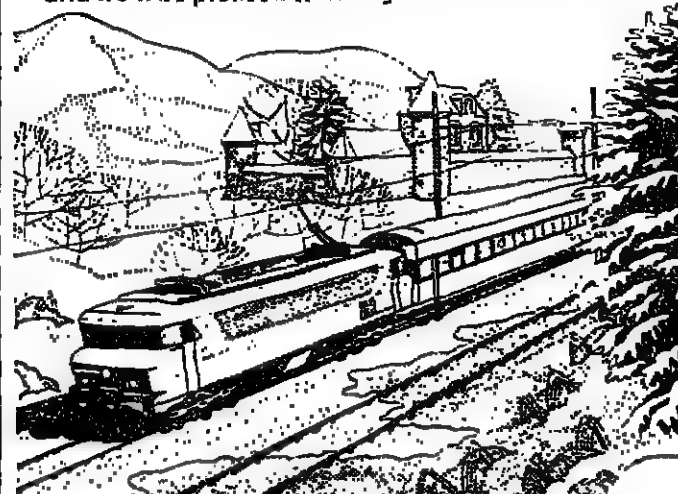
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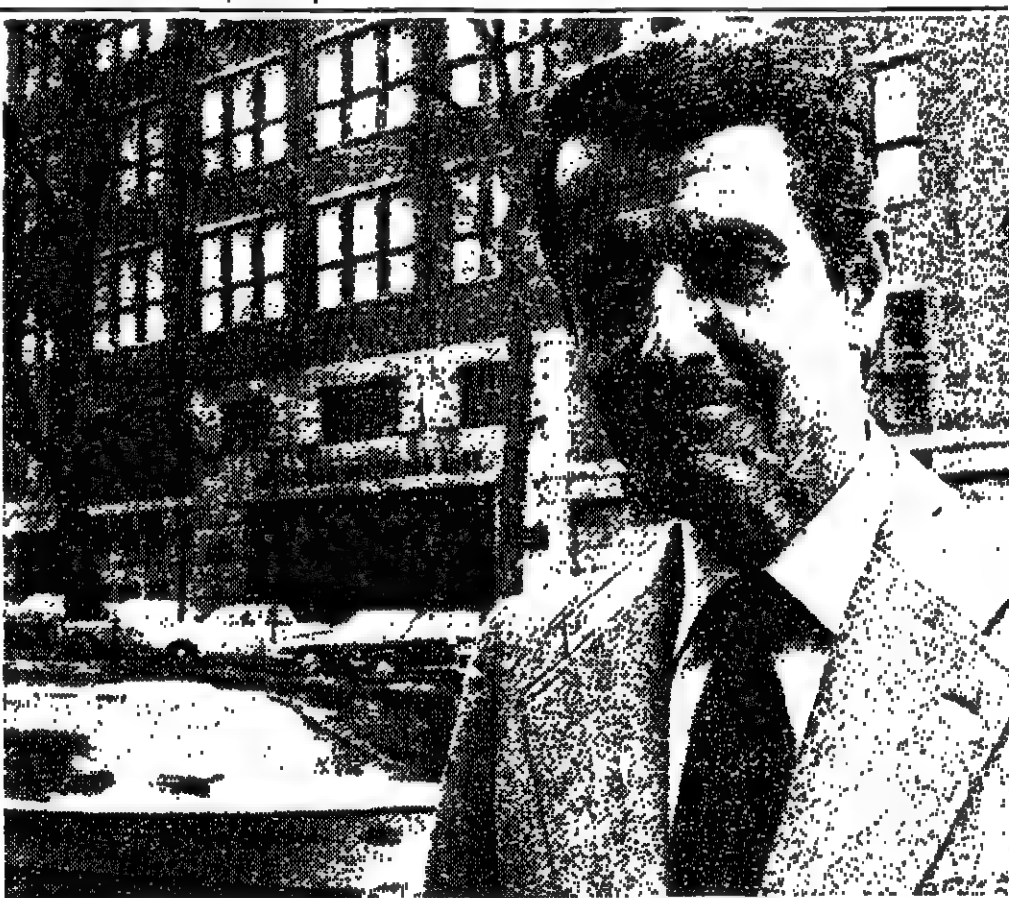
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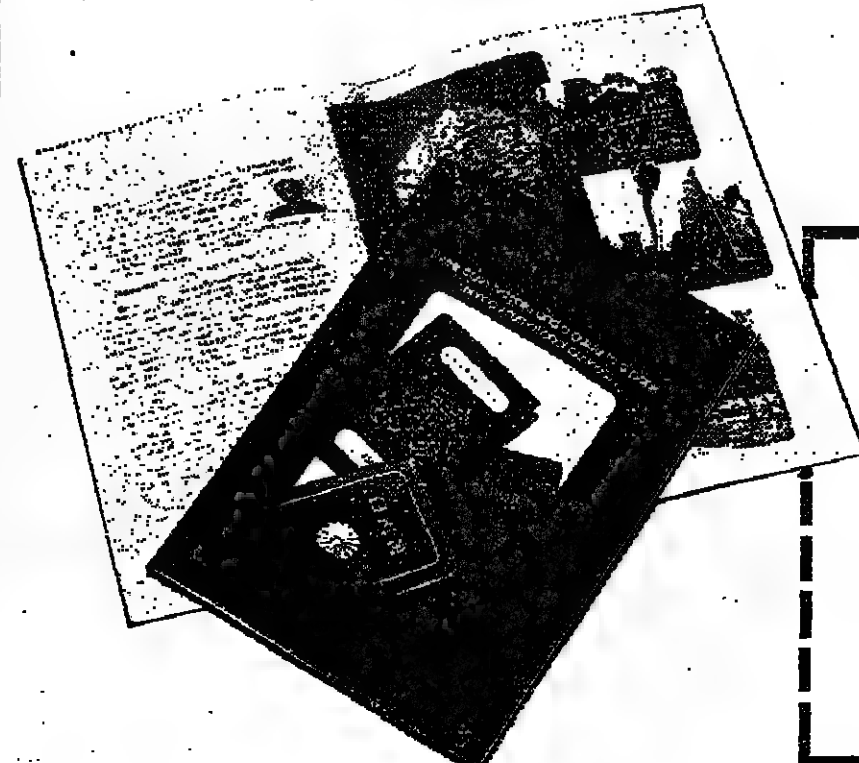
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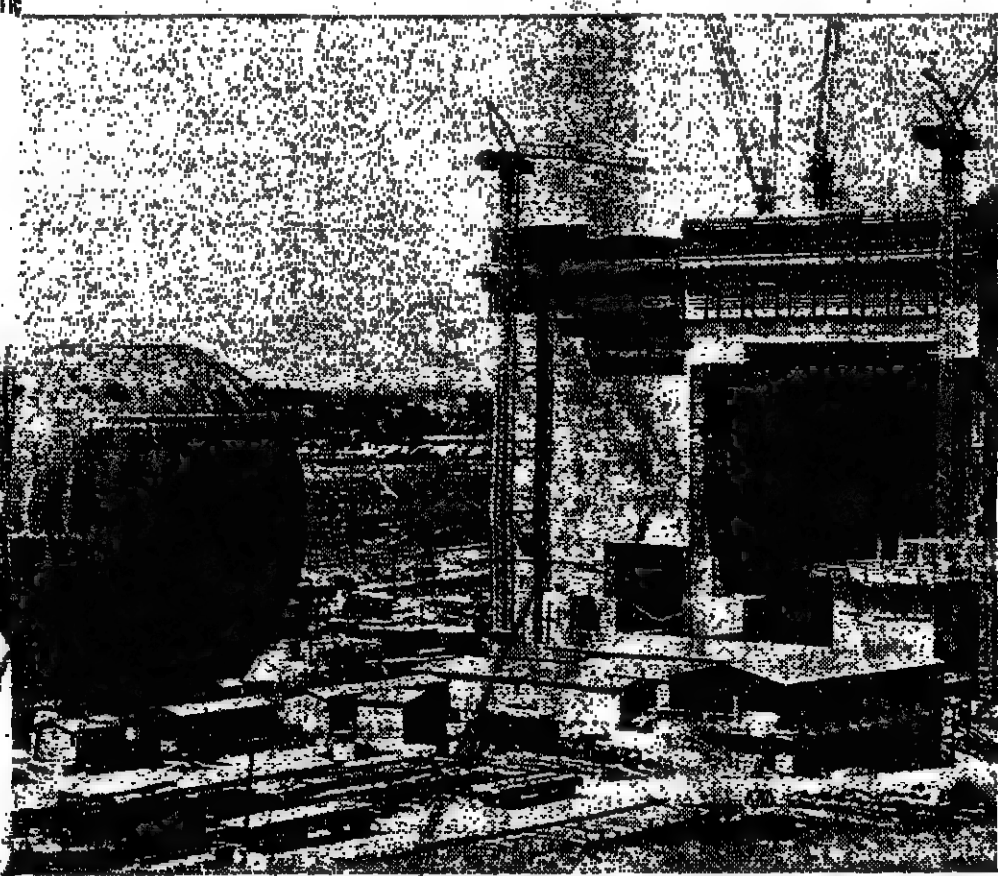


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Construction in progress of a nuclear power facility at Geesthacht on the Elbe near Hamburg. The plant is expected to be operational in 1978.

## THE NETHERLANDS

CONTINUED FROM PREVIOUS PAGE

al Commissioner to become Right. In the meantime, it continues to be a matter of speculation which bloc the party will side with should it become the largest party after the elections.

And there are voices within the Labour Party that advocate a return to opposition should it be reduced to a minority partner, unable to direct policy as it has done in the recent past.

### Forefront

Economic issues will be to the forefront of the elections, which come at a time of wide-ranging debate in Holland on the country's social and political future. The country has built up a reputation as a super-welfare State but this has become enormously expensive at a time when Dutch unemployment is at a historic high of over 5 per cent. The reduced rate of economic growth and, equally important, the prospect of a gradual reduction in the vast income from natural gas sales as supplies have reached their peak, have already forced the acceptance of a cut-back in public spending. Even the sensitive subject of the linking of social security pay, minimum wages and pensions to the cost-of-living index is now under discussion.

The economic picture is of a strong external position with a number of serious internal problems. With the aid of natural gas income, the balance of payments position continues to be as healthy as ever. The Central Planning Bureau (CPB) estimates a current account sur-

plus of Fls.5.5bn. for 1978, which will rise to Fls.6bn. next year.

Though many of Holland's problems are familiar to those in other countries, worries are often expressed about the level of wage costs which have made Dutch produce very expensive. The relative strength of the guilder in export markets has also been a handicap for a country so dependent on trading for its prosperity.

Although inflation is being tackled and progress has certainly been made, it is still estimated that prices will rise about 3 per cent this year, well up on the rate of inflation in neighbouring West Germany. Major competitor in business and a country whose economic performance Holland would like to match. For 1977, however, the CPB expects prices to rise at a substantially lower rate of 6.5 per cent, though the Bureau has proved to be somewhat optimistic on more than one occasion in the past. Wages are expected to increase by 8.5 per cent this year and by 8.5 per cent in 1977, the CPB calculates.

Another problem is the controversy caused by the growing pressures from the trade union movement for social reforms in return for wage restraint. As might be expected, these efforts, which are supported by the majority of the Government, are disliked by companies who are already reluctant to step up investment. Examples of social reforms are the efforts to introduce some sort of an "excessive profits" sharing system, plans to step up industrial democracy by revamping the works council system, and the so far timid attempts by the Government to try and win some control over investment in the private sector.

Michael van Os  
 Amsterdam Correspondent

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## ITALY

## EUROPE

# Manoeuvring on two fronts

ITALY FACES 1977 with two fundamental priorities—restoring competitiveness to the economy and ensuring the survival of the present minority Christian Democrat Government led by Prime Minister Giulio Andreotti until such time as a more broadly based alternative is in sight. Both are highly problematical.

On the political front both Prime Minister Andreotti and Communist Party leader Enrico Berlinguer have adopted policies which are fraught with uncertainty. The elections last June, called in the immortal words of Italian politics "to clarify the situation" did nothing of the kind. The Christian Democrats retained their post-war position as the largest single party, but the Communists gained over 3m. votes and now have 34.5 per cent. of the popular vote behind them compared with 38.7 per cent. for the Christian Democrats. The Socialist and the other intermediate parties, with the exception of the Republicans, lost ground. A bitterly disappointed Socialist Party rejected its leader and brought in the 49-year-old Bettino Craxi, who declares that the party would intensify its search for an "autonomous" role between the two majors of Italian politics and in the meantime would refuse further cooperation in Government with the Christian Democrats.

This meant that, in spite of the continued existence of a numerical majority for the Centre-Left coalition (under which Italy was governed between 1963 and 1974) the real choice of potential Governments lay between a shaky minority Government of Christian Democrats or some form of that broad coalition of all democratic parties (that is to say, including the Communists but excluding the neo-Fascist MSI), for which both the Communists and Socialists, with differing interpretations, had campaigned during the elections.

### Strides

But the basic fact of Italian politics is that there can be no inclusion of the Communist Party into the Government at a national level without the consent of the Christian Democrat Party. Not only did the Christian Democrat Party continue to refuse its assent after the elections, but internal developments since have reinforced this refusal in a way which makes the prospect of an eventual "historic compromise" rather more remote than before.

This has not, however, prevented the Italian Communist Party from making great strides in local politics, where eight out of ten major Italian cities are now run by local authorities in which the Communist party plays a major role; the same goes for six of Italy's 20 regions and thousands of smaller towns and villages throughout the country.

This has reinforced the duality of the Italian political scene. Clear dividing lines are not, however, a feature of Italian politics, and nowhere can this be better seen than in the form of the eventual compromise which led to the formation of the present Government last August.

The agreement hammered out after weeks of over and under-the-counter bargaining led to the formation of a Government without a majority in Parliament and dependent for its continuing survival on the abstention of all the other democratic parties, including the Communist Party. A large part of the price paid for this compromise was the abolition of the former convention under which Communists were barred from the chairmanship of the parliamentary institutions and the parliamentary legislative committees which draft and prepare laws. Thanks to this agreement Signor Pietro Ingrao, a veteran Communist, is now the equivalent of "speaker" in the Chamber of Deputies and seven out of 22 parliamentary committees of both houses have Communist Chairmen.

The Communist Party made no secret of its intention to use both its increased share of seats (it now has little signs of momentum. On 228 out of 630 in the lower house against the Christian Democrats 263) and its new long-term faces difficulties in price controls while the Parliamentary situation has been made precarious by the disintegration of one of the coalition partners. Meanwhile, although the situation has been somewhat clarified, it is difficult to see any sustained momentum being generated to tackle the perennially difficult problem of the economy, which is how to work out a form of Government which will induce the Dutch-speaking Flemings and the French-speaking Walloons to remain Belgians while at the same time arriving at a formula to give the city of Brussels a status and economic base to

parliamentary policy, budget priorities, the Montedison saga and many other topics. It is a development which has started to keep politicians of all parties more on their toes—even though many of the debates and committees have in practice still been poorly attended.

Yet it is a situation which has not pleased many influential sections of Signor Andreotti's party—who fear that it gives too much importance to the Communist Party—or many Communists either. The PCI, after all, fought the election on the basis of either joining a future Government or continuing its opposition. By opting for abstention it has done neither. In exchange for a greater direct and indirect influence over Government policies it has agreed to keep the Christian Democrats in power. What is more this has entailed lending its support to the Government's austerity economic policies and trying to convince an increasingly restive rank and file that in the present circumstances the public enemy number one of all Italians, including Communist voting Italians, is inflation. That is not the message of 30 years of class war rhetoric to which the party has been accustomed, even if increasingly in the attenuated Gramscian form.

### Ritter

For many Christian Democrats, however, the acceptance of Communist abstention, the reallocation of parliamentary posts and the Communist Party's advance locally are bitter and ultimately unacceptable pills. Significantly the Christian Democrat Party at the grass roots level has reacted most strongly in areas, particularly in Milan, Turin and the north generally, now under Communist local administration. The new radical catholic movement Comunione e Liberazione, young right-wing leaders like Massimo de Carolis in Milan and Rosal di Monteleone in Turin have all taken a radically anti-Communist, conservative line and are making life difficult both for Signor Andreotti and Party Secretary Benigno Zaccagnini.

Fears that Signor Andreotti might prove too successful in obtaining all-party consensus for an effective austerity and renewal programme and so create an overweening power base for himself similar to that held in the immediate post-war period by Alcide de Gasperi have also led to the all too familiar back-stabbing operations from both left and right wings in his own party.

Add to all this the internal problems of the Socialist, Social Democrat and Liberal Parties, who are all searching for their own identity, and a split between moderates and hard liners even in the neo-fascist MSI, and it can be seen that Italian politics is still very much the familiar kaleidoscope of unpredictability.

And yet, in spite of all the uncertainty the fact remains that, under the insistent prodding of Italy's international creditors and the preoccupied eyes of Europe and the American Administration—both only come from reduced confidence and new—a certain air of reason and urgency has permeated Italians' awareness of the nature and extent of their

economic and political difficulties. The fact that an anti-inflation Government has been elected in effect all-party consensus on the need for its 1,500bn. austerity package should not be underestimated. True, the bulk of these measures still have to be actually ratified by Parliament, but the underlying agreement is there. At the same time Signor Andreotti has also persuaded the unions and the employers' federation Confindustria to sit down together and hammer out ways and means of lowering the unit cost of labour—specifically by measures to increase productivity, reduce absenteeism, reduce mid-week public holidays from 17 days to ten, and agree on improved labour mobility to ensure more effective use of plant. A major area of controversy remains, however, over measures to limit the built-in inflationary effects of the automatic cost of living index system. Signor Andreotti is going to Washington early in December for talks on the overall political and economic situation, but the feeling among well informed economic and banking circles here is that the timing and amount of future loans to Italy will depend largely on the outcome of the Union-Confindustria talks.

These are the keys to restoring Italy's international competitiveness and reducing pressure on the lira, which at present is doubly protected. First by the import deposit scheme, which under EEC pressure has to be gradually eliminated by next April, and by the 7 per cent. foreign currency purchase surcharge, which also has to be eliminated by February. Over the last few weeks the lira has been helped by the inflow of Italian capital from abroad due partly to high domestic interest rates but mainly to Government measures obliging Italians to repatriate their illegally constituted foreign deposits and investments, and tougher laws against the illegal export of capital. But the real problem is that of raising productivity and lowering costs.

Without improved competitiveness and higher exports the 1,500bn. austerity package is expected to result in zero growth next year. This, it is hoped, will be accompanied by a turnaround in the balance of payments from this year's expected \$2.5bn. deficit to a current account surplus of around \$1bn. in 1977. Even a turnaround of this dimension, however, will not be sufficient to cover capital and interest repayments on existing foreign debt, which in the three years since the oil crisis of 1973 has risen from \$7bn. to \$17bn.

Italy's daunting economic task is to repay or re-schedule its existing debts, raise its exports and undertake a series of structural reforms aimed at reducing the public sector deficit and increasing public sector efficiency. It also has to finance its nuclear energy programme and an ambitious 1,600bn. industrial reconversion plan now under study in Parliament. The resources can only come from reduced confidence and new—a certain air of reason and urgency has permeated Italians' awareness of the nature and extent of their

be forthcoming in sufficient quantities if progress is to be made on the above. The fact that an anti-inflation Government has been elected in effect all-party consensus on the need for its 1,500bn. austerity package should not be underestimated. True, the bulk of these measures still have to be actually ratified by Parliament, but the underlying agreement is there. At the same time Signor Andreotti has also persuaded the unions and the employers' federation Confindustria to sit down together and hammer out ways and means of lowering the unit cost of labour—specifically by measures to increase productivity, reduce absenteeism, reduce mid-week public holidays from 17 days to ten, and agree on improved labour mobility to ensure more effective use of plant. A major area of controversy remains, however, over measures to limit the built-in inflationary effects of the automatic cost of living index system. Signor Andreotti is going to Washington early in December for talks on the overall political and economic situation, but the feeling among well informed economic and banking circles here is that the timing and amount of future loans to Italy will depend largely on the outcome of the Union-Confindustria talks.

Anthony Robbins  
Rome Correspondent

## BELGIUM/LUXEMBOURG

# Recovery loses momentum

THE ECONOMIC shadows are survive in a federal state.

The truths of economic life are dictated by the fact that Belgium exports 50 per cent. of its production, which is characterised by semi-finished and transformed materials in which steel plays a large role. This means that the costs of imported raw materials and the cost of industrial production are crucial to the competitiveness of Belgian industry on export markets, particularly so since West Germany, with its strong currency and relatively modest inflation, constitutes at once the most important market and a significant competitor.

A considerable part of Government energies over the past year have been devoted to trying to take the sting out of the system of automatic indexation of salaries to the cost of living on a monthly basis. Although some reforms have been introduced, and the basket on which the index is calculated has been tidied up, the index still reflects disproportionately seasonal items and workers and the like.

price elastic commodities gives far too little weight those elements in the budget—like mortgages, often rents—which represent a declining proportion of expenditure.

The freeze on certain professional fees, the rent freeze, modified price controls will reach the end of their term with the turn of the year. The Government's intention to what is to follow are clear. Its problem is that the persistence of very high levels of unemployment (the formal statistics alone exaggerate the situation because they are a percentage only of the non-civil service element of the workforce) the Government has no margin of tolerance in its relations with the organised in a Christian Socialist federation. The Government has been obliged to concede the demand for measures to stimulate employment in the early retirement, hitherto of the like.

CONTINUED ON NEXT PAGE



DENMARK

EUROPE XIII

# Wage confrontation produces a crisis

DENMARK has been plunged into a crisis of its members on what appears to be one of the most serious crises of recent years. To understand what is happening it is necessary to go back to the events of the week-long unofficial strike at the end of November by 1,200 members of oil and petrol tankers. The pattern of the strike was not a shivering Danish population, the strikers went back to work. But they had made their intentions clear: they could hold the country to ransom. But while the physical consequences of the strike were not serious, its political consequences were. It brought about a clash of authority between Parliament and the government on one hand and the unions and the mill-govern, but both the 1974

Liberal Government and the subsequent Social Democratic minority Government succeeded in compromising their way with immense skill to generally sensible and effective policies. The point now seems to have been reached, however, where the inherent weakness of a legislature in which there is no natural majority grouping—and its complement, a weak executive—has brought about a situation which it will be extremely difficult for the political authorities to control. The current crisis erupted against the background of an economic policy compromise in August between the Social Democrats, the Radicals, the Centre Democrats and the Christian People's Party. The compromise involved indirect

tax increases and public spending cuts to clamp down on consumer demand following a record increase in the current balance of payments deficit, but more important were the policy sections of the deal. This was incorporated in a parliamentary resolution enjoining the unions and employers to conclude a collective wage agreement next spring which would prevent incomes from rising by more than 6 per cent. a year in 1977 and 1978. This meant that there would be a 4 per cent. to cover automatic cost of living-linked threshold increases and only 2 per cent. for the unions to bargain for with the employers. The other incomes policy measure partially defused the threshold system. The parties agreed that if the cost of living gave rise to wage increases exceeding Kr.1.20 an hour (about 4 per cent.) in each year, the additional increases would be paid by the State to the National Pension Fund and not paid out as wages by the employers.

## Threshold

Both the intervention in the threshold system and in next year's collective bargaining process are a heaven-sent opportunity further to undermine the authority of the union "establishment". Throughout the autumn there has been a wave of unofficial strikes, of which the tanker drivers' strike was merely the most spectacular. The aim is to obtain large wage increases now on the grounds that they will not be obtainable in the spring—a policy which, if it were to succeed, would completely undermine the incomes policy. Politically the fat was thrown in the fire with a demand from the opposition Liberal and Conservative parties for a wage freeze to prevent the undermining of the incomes policy before it was even implemented.

The Social Democrats could not reject this proposal out of hand as they could easily have found themselves in a minority in the Folketing if they did. They therefore went into negotiations with the August compromise parties, plus the Conservatives, to find means of putting an end to the unofficial strikes. In the course of the negotiations, the Government apparently agreed to a plan to introduce civil court fines (in addition to existing Labour Court fines) for anyone who went on strike in breach of the collective wage agreements. It reneged on this deal—if there was a deal—when the TUC vetoed the plan.

The Government and Prime Minister Anker Joergensen were made to appear as the puppets of the TUC by this development, though the real mystery is why on earth Mr. Joergensen, a former trade union leader, put himself in a position where he was on the verge of making a criminal act to go on strike, by the State to the National Pension Fund and not paid out as wages by the employers.

Whether or not the Social Democratic Government rides out the parliamentary crisis this month without having to call an election, the situation is bound to remain extremely tense for several months to come. The clash between the Folketing and the union movement will not be resolved until the 1977-78 collective wage agreements are safely signed, and perhaps not even then. The unions are asking for wage increases in the range of 10 to 15 per cent. next year, and the militants have adopted a programme which involves demands of at least 30 per cent. Even if the TUC, which under the centrally-organised wage bargaining process is responsible for negotiating the collective agreements, accepts the Folketing's "two plus four per cent." formula, there is no guarantee that it will be able to get member unions, let alone the militant members, to accept such an agreement. A similar situation arose in 1958 when the unions refused to accept a wage settlement imposed by the Folketing after negotiations with the employers had broken down. On that occasion the Social Democratic

Hilary Barnes  
Copenhagen Correspondent

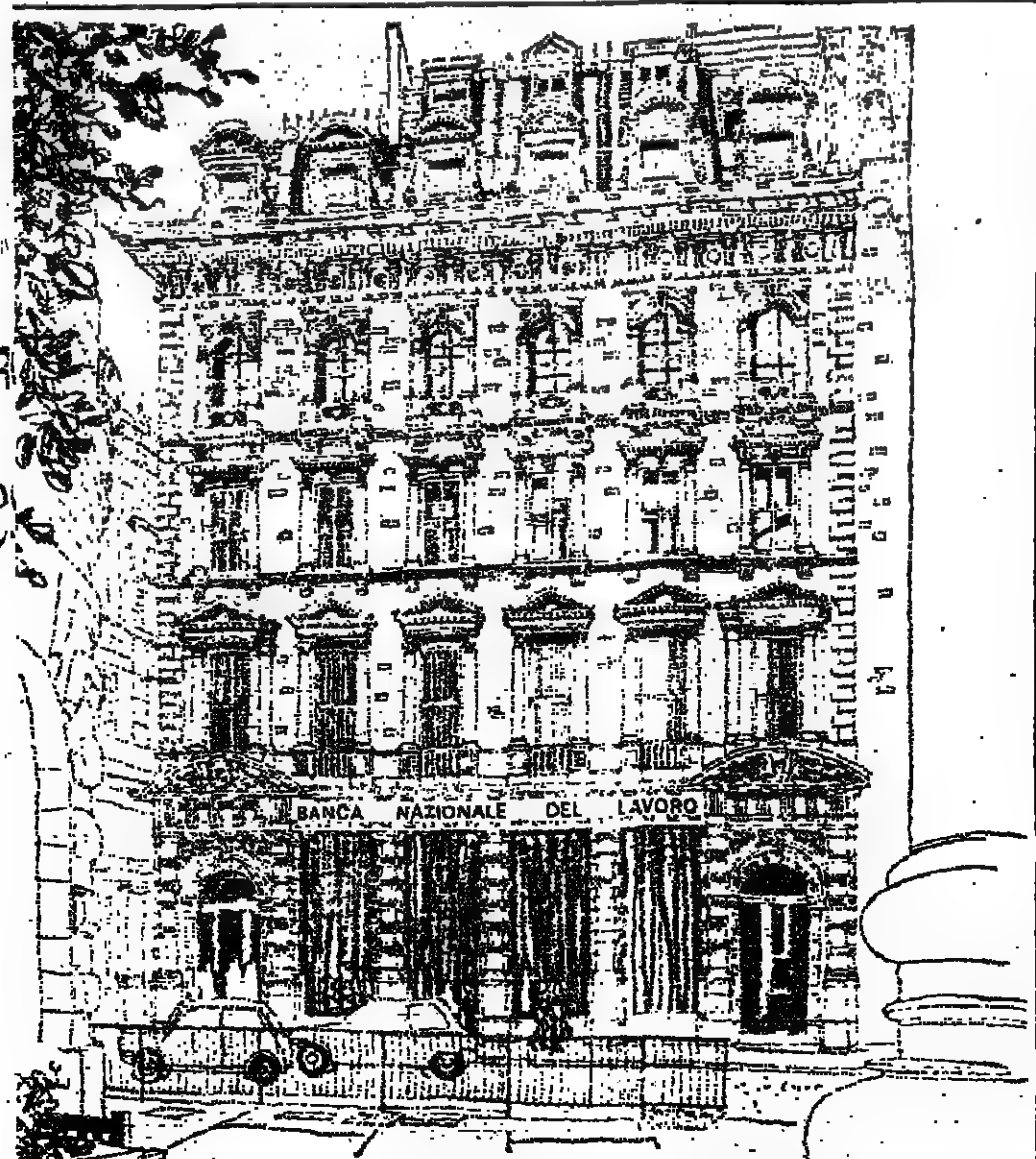


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## BELGIUM CONTINUED FROM PREVIOUS PAGE

which have loaded additional costs on industry, which has traditionally complained at the high level of its charges. This comes on top of a growing chorus of complaint about the declining profitability of industry over a long period and the growing difficulty in raising capital for expansion.

The belief that higher imported materials prices would very soon work through via the indexation system to higher industrial costs was the main reason for the prolonged defence of the Belgian franc over the first three-quarters of the year, a defence which cost the country heavily in reserves (which have since been reconstituted substantially). In addition the banks were subject to a series of draconian controls on liquidity to dry up the source of speculation and interest rates driven up to historical levels in the interests of defending the currency. In the event the two per cent. D-mark-revaluation was sufficient to remove the immediate crisis from the market place, though it fell well short of what had been forecast. Whether the pressure stays off the franc will ultimately depend on the resumption of economic growth and the control of inflation (running at 81 per cent. a year)—a precondition for the dampening down of the effects of indexation.

The period of fairly stable politics was brought to an abrupt end in November when the small Walloon nationalist party, the Rassemblement Wallon, fell apart. The R.W. had grown out of Socialism in the French-speaking part of the country, and its raison d'être was to press for a federal system in Belgium, permitting the backward Walloons—the region of coal and steel and traditional

heavy industry—to take its own salvation into its own hands. It joined the coalition of the conservative Social Christian Prime Minister, Mr. Leo Tindemans, on the condition that devolution would get under way, and its 13 seats gave the Government its majority.

But the party was never happy in its skin, with the moderate wing—broadly the bits of the party involved in Government—and the "country" wing leading it harder and harder to rub along. The local elections of October saw the R.W. badly beaten in Wallonia by the Socialists, and in November it came apart with its ministerial members seceding to the Walloon Liberals.

The feeling in late November was that there was little way of avoiding elections for Parliament in the early part of 1977 to resolve the impasse, with the likely result being a strengthening of the conservative hold on Flanders and a consolidation of the traditional Socialist control of Wallonia.

In other respects the local elections cleared the air. By establishing two big parties as the undisputed masters of their own bailiwicks (although the Flemish nationalist Volksunie maintained its representation in Flanders) it made it easier for the big parties to act as spokesmen for their linguistic group in the federalism debate. Brussels provided a turn-up for the book by swinging quite strongly towards a local French Democratic party, the Front Démocratique des Francophones, which, however, still lacks the muscle to represent the city at national level. Although the big parties have started to define their own federal plans (the Social Christians and Liberals are depressed and economically backward Walloons—the region of coal and steel and traditional

## Abrupt

The period of fairly stable politics was brought to an abrupt end in November when the small Walloon nationalist party, the Rassemblement Wallon, fell apart. The R.W. had grown out of Socialism in the French-speaking part of the country, and its raison d'être was to press for a federal system in Belgium, permitting the backward Walloons—the region of coal and steel and traditional

## Sagging

To some extent it did. At the cost of a sagging budget deficit, unemployment was restrained by public works, but the main problem of Luxembourg's was that it has no real economy of its own, the currency being linked to Belgium (with a Belgian rate of inflation rather than a German one) and the crucial market being Germany. Thus, except for what weight could be exerted through the EEC, Luxembourg has little choice but to react to other people's decisions.

Coupled to that the unique feature about Luxembourg is the country's heavy dependence on steel as the main visible export earner, employer, tax payer and general generator of GNP. But steel, which in the case of the Grand Duchy means to all practical purposes the single company Arbed, was the worst sufferer from the recession and seems unlikely to recover quickly, and Luxembourg has suffered badly in so far as it is a "single-crop" economy. The best hopes lie in the German economic recovery and in the stability measures for the steel market currently being introduced by Brussels.

David Curry  
Brussels Correspondent

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Further information is available on request from IASM — Institute for the Assistance in the Development of Southern Italy — a non-profit organization set up to promote industry and tourism in the Mezzogiorno and to provide consulting aid to companies already operating there or planning to do so.



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## SWEDEN

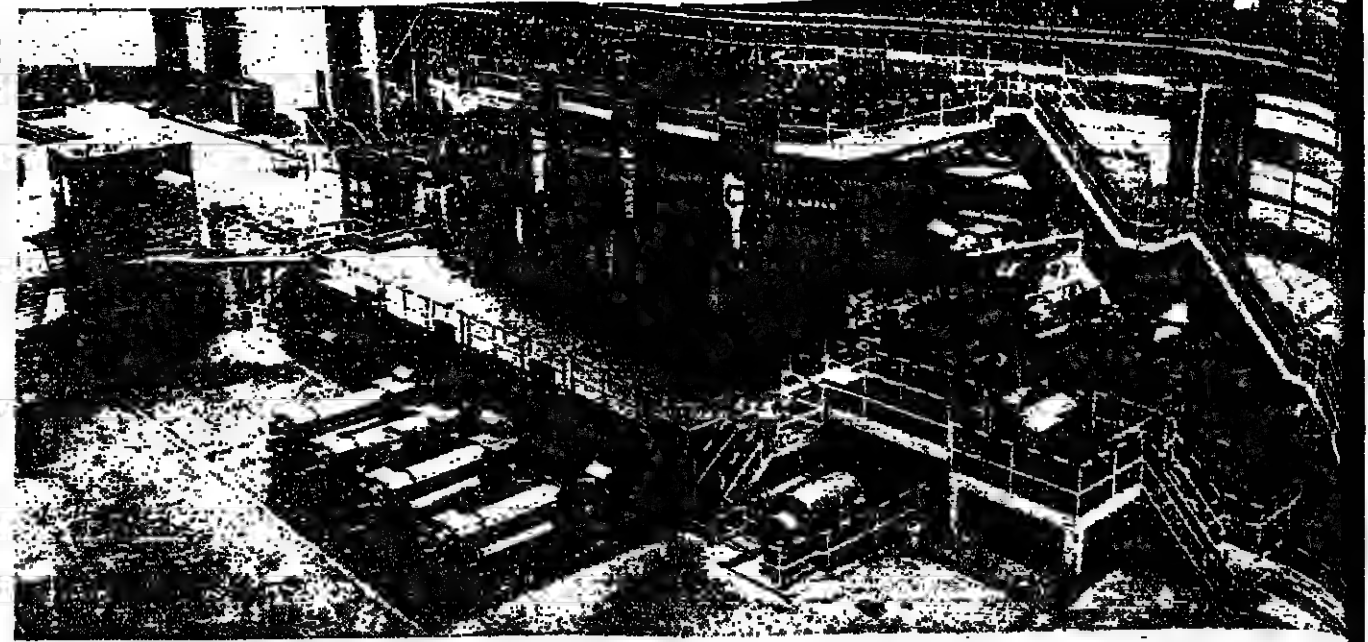
## Testing time for the new Government

THE MOST exciting development by far in Sweden in 1976 has been the coming to power of a non-socialist Government for the first time in 44 years. After barely two months in office, however, Mr. Thorbjörn Fälldin's coalition cabinet has had little opportunity to demonstrate whether it can shift Sweden's model social democracy on to a new course. Instead, the laid table, which the outgoing Premier, Mr. Olof Palme, said he was serving up, has proved to contain not a few bombs surprises.

The new Government has found itself dealing with crises in a number of industries and an unexpected sluggishness in the economy. At the same time, in negotiating the national wage package for next year, the employers and unions are heading for what threatens to be one of their sharpest confrontations ever. Finally, the unity of the three-party Government coalition is still suspect.

In the run-up to the September general election Mr. Fälldin stressed that the programme of a non-socialist Government would be based on the broad areas of agreement between his own Centre Party and the Liberals. The composition of his cabinet reflects this balance. Mr. Fälldin's party colleagues preside over industry, energy and foreign affairs, while the young Liberal leader, Mr. Per Ahlmark, combines the Labour Ministry with the title of Deputy Premier, and another Liberal, Mr. Ingemar Lundström, holds the vital budget portfolio, encompassing the bulk of the former Finance Ministry.

The non-budgetary functions of this ministry have gone to



A cold rolling mill at the Stora Kopparberg works at Domnarvret. Scandinavia's largest steelworks.

the Moderate (conservative) leader, Mr. Gösta Bohman, as Economy Minister, a post whose weight and scope have yet to become clear. Other Moderates command trade and defence.

A different alignment prevails within the cabinet over nuclear policy. Mr. Fälldin is committed to fulfilling an election campaign promise to halt Sweden's nuclear power programme. The Moderates and Liberals want to push ahead with it. The Prime Minister's credibility has already been slightly tarnished by his retreat over the fuelling of one reactor and an unsatisfactory compromise to allow building to start on reactor No. 11.

These decisions, however, were hedged in with reservations concerning safety requirements, which could produce at a later date the halt to the nuclear building programme sought by Mr. Fälldin. For the moment the only solution to the non-socialist dilemma seems to be to hold a national referendum on nuclear policy some time next year. The phrasing of the question to the electorate would be another test of cabinet unity.

So far economic problems have been the new Government's major pre-occupation. Mr. Bohman and even more so Mr. Nils Aspling, the Minister of Industry, have been consistently

in the public limelight. The Swedish problems would appear to be far more tractable than the British, but the Swedes set themselves high standards of economic management, and many of them now see in the current situation a real threat to the high level of prosperity to which they have become accustomed.

The immediate problem is the delay in the export-led economic recovery which the Swedes have expected in 1976. The current account deficit was budgeted to decline to Kr3.5bn. (\$310m.) this year. It is now likely to remain over Kr. 8bn.

The foreign borrowing, which in a departure from traditional practice the Government and Riksbank (central bank) have been encouraging companies and local authorities to undertake, will reach some Kr20bn. by the end of this year without seriously affecting Sweden's high credit rating. But the debt repayment will further hamper plans to get the current account in balance by 1980.

Inflation is also a source of concern. In its autumn report the Economic and Social Research Institute estimated that the average increase in consumer prices from 1975 to 1976 would be 10.4 per cent, or close to 2 percentage points higher than the average forecast for the OECD area as a whole.

The policy of combating unemployment by allowing factories and mills to produce for stock has effectively kept the percentage of unemployed below 2 per cent. of the labour force but has also left many companies with disproportionately heavy stocks of finished goods, which require further financing.

In the two months since he took over the Ministry of Industry, Mr. Aspling has had to consider crises in the shipbuilding, steel and textile industries, all calling for Government intervention.

The State is already involved in shipbuilding and Mr. Aspling has promised Kr2bn more of public money to help cut the industry down to an effective size. State participation is also substantial in textiles, but in that field as in steel Mr. Aspling has warned companies that they should think rather of shouldering their own responsibilities.

The trouble is that there are more and more warning redundancies, and Swedish employment record, which has praised this year from the OECD is being threatened.

These immediate difficulties are also seen as symptoms of more fundamental crisis: declining competitiveness in Swedish industry. A rise in roll costs of over 40 per cent over the last two years has contributed to the over-pricing of Swedish export goods. A relative change in value of per unit produced compared with that of West Germany has been estimated to be some 10 per cent in Sweden's disfavour over this period. The industry's share of foreign sales, principally in the US, has shrunk by 14 per cent according to one calculation.

## Theme

The Employers' Association chose to make declining productivity the central theme of an unusually fierce statement. In negotiations it is due to meet with the trade union federation this month. The employers have no margin for wage increases next year. They wanted to encourage absenteeism and encourage a joint study of productivity.

The unions and Social Democrat opposition have discussed this opening statement but on their side, too, they concern about the decrease in profit margins of Swedish industry. The Government, from announcing its tax package for 1977, has so far held back from the wage talks, but it reaches a settlement it could be its first crisis and test of unity in the spring. GNP is expected to rise 1 per cent in 1976. Most forecasts for next year predict a real upturn in exports, but in the second half, but an embarrassing sequence for a may well not be sharp enough to allow companies to raise their stocks to normal before 1978. Industrial production, which may be declined by 1-3 per cent year, will, it is hoped, pace again next year, leading the way to a rise of some over 2 per cent. in GNP.

William Dullin  
Nordic Correspondent

## FINLAND

## A recovery delayed

THIS TIME last year, Finnish economic seers were predicting that a real recovery of the economy could be expected after the middle of 1976. Some of them are saying the same to-day, except that the turning point given now is mid-1977. Others will not even go that far. They fear that the Finnish economy may well move straight from the deepest depression since World War II into another recession without really enjoying the intervening upswing that is the usual rule of cyclical fluctuations.

That may be unduly pessimistic, though at corporate level it seems to be a justifiable view in some branches of industry. Whatever may happen next year, two things are evident: Finland is very sensitive to international fluctuations; and the present business cycle has not been following the rule, particularly in Western Europe, which is the market for about two-thirds of Finnish exports. Its hiccupping upward course has had all economic forecasters baffled. This has not only complicated planning at both national and corporate level, but has had an adverse psychological effect on the attitudes of political and union leaders. They cannot or will not believe that things are still so bad.

## Problems

The main problems can be summarised by looking at the year-on-year real growth indicators for 1976 and 1977: the source is the Economic Division of the Ministry of Finance. The real growth in GDP is estimated at 0.5 per cent for this year, 5 per cent in 1977. For investment the respective figures are -11.5 and 3 per cent, for public consumption 4.5 and 3.5 per cent, and for private consumption -3 and 4 per cent. Exports should increase by 17 per cent in the current year, 23 per cent in 1977. For imports the estimates are -4 and 15 per cent respectively.

All in all, the picture that emerges has faint patches of brighter colour. But it must be remembered that the reference point for 1976 is a poor 1975 (except for investment which was unusually high because of the long tail-off from the preceding boom). The base level for the 1977 predictions is the deeply depressed current year. Nonetheless, the Jeremiahs may be overdoing their act. At least the decline has been arrested.

The recovery is very slow and weak, but it is there.

There are three more factors to be considered: inflation, with wages as the main component, the current account deficit and the foreign debt. Measured by the consumer price index (1970=100), inflation dropped from 18 per cent in 1975 to 14.5 per cent in 1976 and will fall to 10 per cent in 1977. But the estimate for 1977 is based on two assumptions which seem to be over-optimistic. The first is that there will be no sharp increase in global raw material prices, especially oil. The second is moderate nominal wage increases in 1977, indeed, no increase at all in real earnings.

The really hopeful indicator is the current account deficit. This was a whopping Fmk8.5bn. (£1.02bn. at the January 1976 exchange rate) in January this year, but this has now been halved. That is no mean achievement in one year. The forecast for 1977 is a further reduction to something over Fmk2bn., but that again may be over-optimistic. If the economy really gains more momentum next year and imports build up again, finally, the foreign debt, which is the traditional Finnish way of financing its current account deficit, will rise from Fmk20bn. at the end of 1975 to about Fmk24bn. at the end of this year. This is about 22 per cent of the GDP. But Finland's creditworthiness in the international capital market is still good.

The 1977 Budget Bill now before Parliament shows a real reduction in the growth rate of public sector expenditure. The Bank of Finland is keeping the domestic money market extremely tight and screening applications for foreign loans very strictly. The Government has promised to keep unemployment below 3 per cent in 1977, which is politically acceptable, though it will top 4 per cent seasonally. It has also promised to continue strict price controls.

Thus, belatedly albeit, the necessary action is being taken to restore economic equilibrium. Its success depends on the political sector, and that includes the trades unions. Can it go on taking the harsh therapy now being administered? Can it accept that the economic recovery now beginning is doomed to be slow and slight? Can it accept that the aim of an average yearly growth rate of around 5 per cent is no longer realistic?

Judging by the public pronouncements of party and union leaders to date, the answer to all three questions seem to be no. There is a malaise affecting the political health of the country. On the left wing, the Social Democrats and Communists are fighting for votes in the all too frequent elections of various kinds. In the labour market the same two parties are competing for union members. In the centre, two good crop years have reintroduced the old problem of agricultural surpluses and farm subsidies, which has set the Centre (formerly Agrarian) Party and the left wing at loggerheads.

## Ignored

In the heat of the fray, economic realities are ignored and urgent national business is often delayed. The five-party "popular front" coalition, commanded into office by President Urho Kekkonen in October, 1975, collapsed a year later because of the imminence of local government elections. The Social Democrats decided to abdicate Government responsibility and the Communists had simply exploited it. Both moved into opposition, leaving the three centrist groups, Centre, Swedish People's and Liberal parties, to soldier on unwillingly as a minority cabinet. It has the difficult task of pushing a tight, unpopular Budget Bill through Parliament and presiding over the present round of incomes policy negotiations.

The current labour contracts run out in January, 1977. The postures already being adopted in the negotiations for a new incomes policy settlement suggest that the future of the whole system of bargaining at central employer-union level is in jeopardy. The only alternative will be bargaining at individual union level, which could lead to chaotic conditions. It is the individual union leaders, in particular, who have suffered from past over-optimistic forecasts of the rate of economic recovery. The demands they are making just cannot be met. Attitudes are hardening on the employers' side, though they themselves are not blameless. The main problem seems to be whether the central federations of unions can keep their member unions under control, and whether at union level the leaders can keep discipline among the rank and file.

Lance Keyworth  
Helsinki Correspondent

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# Problems of wealth

LE MOST of Europe has falling pound. recovering only slowly. There are longer-term problems, moreover, in certain labour-intensive industries, such as textiles, clothing and footwear. As Norwegian wage levels rise, firms in these sectors are finding it increasingly hard to compete with imports from low wage countries.

## Domestic

On the other hand, industries producing for the domestic market, and not subject to serious foreign competition, are doing well—thanks in part to Government counter-recession policies which have stimulated home demand. Several traditional export industries—metals and fish products, for instance—are also enjoying good demand this year, and stocks built up during the 1975 recession have largely been sold off. Output from the continental shelf is forecast to reach 1.4m tonnes this year, compared with 8.3m tonnes in 1975. Overall, GDP is expected to rise by 5.5 per cent this year, or 4.7 per cent if oil and shipping are excluded. This is a marked improvement from 1975, when the rise from a year earlier was only 2.3 per cent. (2.2 per cent, without oil and shipping).

In the late summer and early autumn, as the world economic

upturn appeared to be gathering strength, the Government moved to prevent overheating of the domestic economy—mainly through a series of measures to curb private sector lending. It promised, however, that the branches of industry still needing Government assistance would go on getting it. This aid has included Government loan guarantees, liquidity loans and cheap credit facilities to finance production, plus increased public spending to provide jobs in construction and road-building.

Achieving the right balance between stimulating and curbing Norway's economy is no easy task for Government planners, given the country's high dependence on foreign markets. In a somewhat dejected comment recently, the chief of research at the Central Bureau of Statistics said that taking economic policy decisions now was largely a question of guessing what sort of strategies the leading industrialised nations would pursue. The stringent anti-inflation measures advocated by politicians in many of these countries were "worrying," he said.

A side effect of Norwegian Government spending to sustain economic activity has been an increase in the current account deficit—already high because

of heavy investment in offshore oil development and new ships. This year it is expected to reach a record Kr18.3bn.—Kr3bn. higher than earlier estimates—bringing Norway's total net foreign debt to Kr51bn.

To finance the deficit, foreign borrowing has been increased. This has been easy, since the prospect of steadily rising revenues from offshore oil makes Norway a good credit risk. Some opposition politicians are concerned at the extent to which the country is mortgaging its future oil income. They point to the delays being experienced in offshore development, and the way costs have soared, and suggest that the "oil adventure" may prove less of a windfall than first believed.

The Government appears unworried about the problem of offshore cost increases, however. It says costs in the British sector of the North Sea have risen just as fast or faster than in Norway's waters, and that all the projects now in hand are still very much worth while. Despite strong objections from conservationists, it plans to open up the waters north of the 62nd parallel for exploration in 1978. If petroleum should be found up there it will be even more expensive to extract than deposits south of the parallel because of the fiercer climatic conditions and the shorter operating season.

A major foreign policy event this year was the announcement in October that Norway would establish a 200-mile economic zone around its mainland coast from January 1, to protect fish stocks. When the EEC followed suit, a few weeks later, Norwegians welcomed the move as confirming the wide international acceptance of 200-

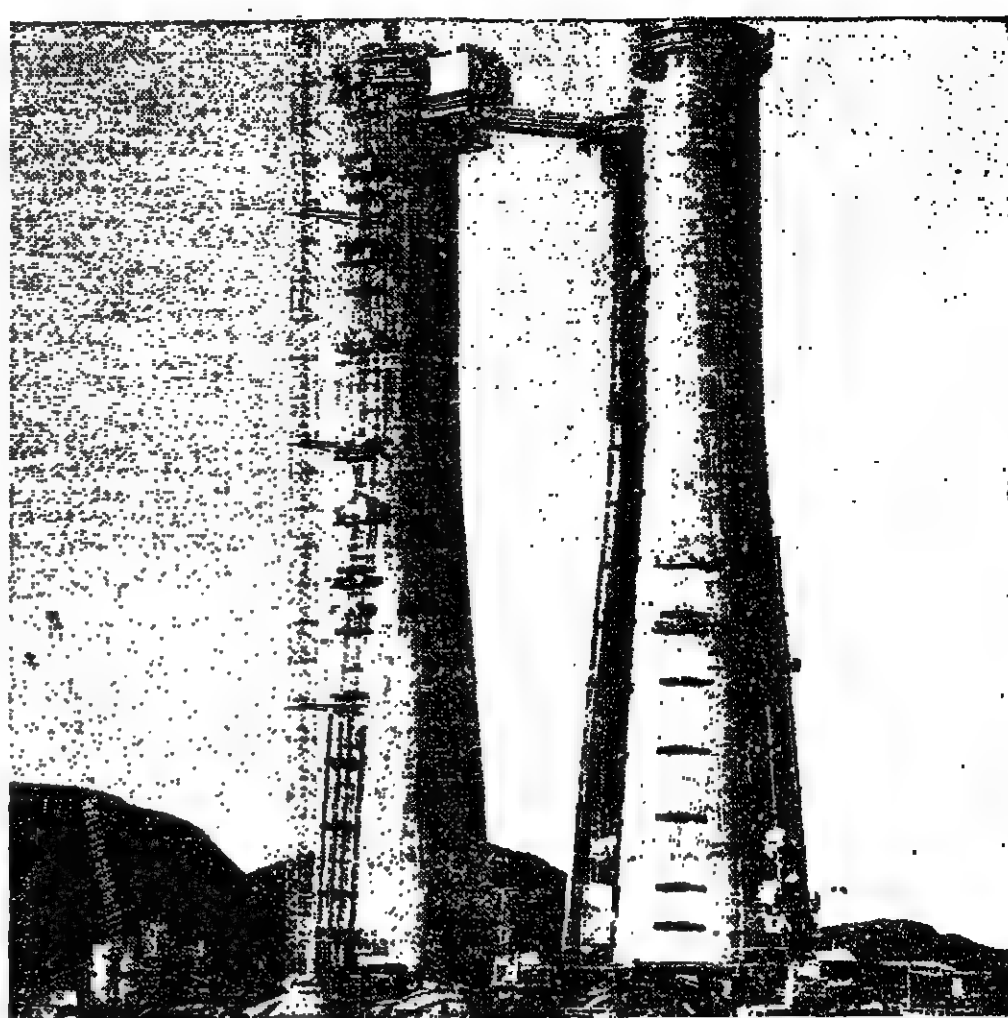
mile limits. Norway has already concluded framework agreements on reciprocal fishing rights with a number of States, including Sweden and the USSR. It hopes to reach a similar agreement with the EEC before the Xmas take effect.

An unsolved question in connection with the new zones is the delineation of Norway's boundary with Russia along the continental shelf in the Barents Sea, where the two countries have conflicting claims. Norway's Minister for Law of the Sea questions, Jens Evensen, is thought to favour ceding some of the disputed area in order to reach a settlement. He believes that Norway has unique problems, as the country with Europe's longest coastline and largest continental shelf, and that Norwegians will have to show more initiative—and independence of their allies—in seeking solutions to these problems.

## Trend

Norway can no longer consult others "on every detail" before it takes decisions, Mr. Evensen has said, and he thinks the country should be a bridge-builder between the Communist and non-Communist worlds. Time will show whether he can bring the essentially conservative Labour Party together with the more radical opposition parties.

On the domestic political scene, the year's outstanding trend has been the steady rise in popularity of the ruling Labour Party, and the decline in popularity of the extremist parties on the Left and Right. In a January opinion poll, only 39.6 per cent said they would vote Labour in a General Election, while the three largest opposition parties



The popular Norwegian Condeep design of concrete oil production platform—this one is at Stord near Bergen where it is being prepared for the Staffjord oil field.

together scored 45.9 per cent. At present, Labour holds only 62 of the seats in the 155-member Storting (Parliament), the Storting for the first time since 1961.

Fay Gjester  
Oslo Correspondent

## ICELAND

# Full economic control

ICELAND COULD—with a slice of luck—be heading for a period of both political and economic isolation next year. Having taken the third round of the Cod war with Britain, it is last but not least, it has taken control over its fishing funds, which are the basis of its economy, and can begin managing a more effective management of the fish stocks and fishing industry in the hope of evening out the fluctuations catches and prices.

This year, after two lean years which the Icelanders experienced two devaluations, the best rate of inflation in the OECD area and a significant fall in real incomes, export demand prices rose for both fish and mutton. The terms of trade improved by something like 11-12 per cent, after deteriorating by 11 per cent in 1974 and 15 per cent in 1975.

The current account deficit has been reduced from \$140m. a year to \$80-90m. or from 5 per cent of GNP to 4-5 per cent. Heavy foreign borrowing boosted the foreign exchange reserves, and with capital inflows declining next year prospects for a further improvement in the current account and in payments balance should be bright—provided export demand is at its present level.

The increase in export income this year came partly from an increase in aluminium stocks, which is unlikely to be repeated next year, but mainly from the rise in fish prices on the U.S. market and in fish meal prices returned to their 1973 levels. In 1976, with the withdrawal of British trawlers the Icelanders should now have more to offer, while the opening of the EEC market should provide them with new outlets. In practice the marine

## Blemish

There is one serious blemish on this relatively optimistic picture. Inflation has not been cut back effectively. Consumer prices, which rose on average by 5.3 per cent in 1974 and by 3.7 per cent last year, will have increased again by over 30 per cent this year. This has occurred in spite of attempts to apply a stricter monetary policy and considerably tighter control of fiscal expenditure.

A very strong pent-up demand for wage increases now prevails, manifesting itself in sporadic strikes. The present wage agreement between the employers and unions expires on May 1. If the Government is finally to get a stranglehold on inflation and reinforce the stabilisation of the economy, which appears to be underway, it will be essential to keep wage increases low in the new agreement. The Prime Minister, Mr. Geir Halldorsson, has recognised the importance of this exercise

by appointing a special commission, including representatives of all interests, to report by February on ways of combating inflation. This could prove to be an astute move if it succeeds in committing all sides to a policy. But there are some formidable political complications.

Rises in the fishermen's earnings always tend to spark off a wage demand spiral. The unions are unlikely to be moderate in wage claims as long as inflation is boosted by heavy State spending to subsidise exports of surplus farm products, principally mutton. The Progressive Party, which partners Mr. Halldorsson's Independents in the coalition cabinet, represents the farmers and the co-operative organisation. And the Independence Party itself has voting support among the farmers. Somewhere along the line compromises have to be made, but they cannot be of a kind which defeats the inflation-curbing objective.

There have been rumours of growing friction between the Independents and Progressives in government and hints that the Independents might be interested in changing the coalition formed after their election victory in 1974. Co-operation with the left-wing People's Alliance and the Social Democrats, who have a greater say in the unions, could be more advantageous in getting the right kind of income settlement, it is being argued.

It is most probable that Mr. Halldorsson will choose to soldier on with the Progressives until 1978, when the next general election is due. There is some important legislation in the pipeline, including a badly needed tax-reform and new regulations for trade union activity. With these on his Government's record and, possibly, an improvement in real incomes Mr. Halldorsson would be better placed to go to the voters.

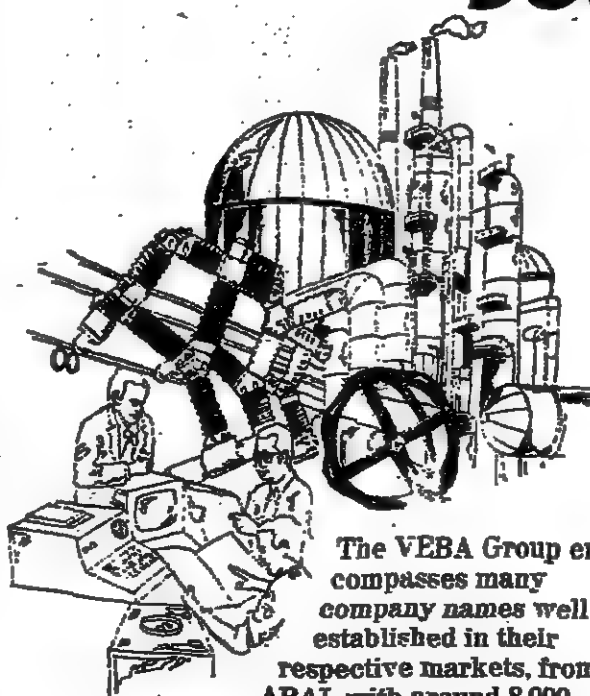
The Independence Party has advocated an industrialisation programme based on Iceland's largely unexploited hydro and geothermal power resources. The aim is to reduce the island economy's dependence on fish exports to half or less. The programme has run into opposition partly from environmentalists and partly from nationalist opinion objecting to the introduction of foreign capital. Now, however, it is beginning to gather pace.

Unfortunately, the first project to exploit the island's underground thermal power has run into difficulties. Drilling has so far failed to hit the steam needed to activate the expensive equipment installed.

Nevertheless, the second large hydro-power development is nearing completion and a Norwegian company, taking over from Union Carbide, should start next year to build a ferro-silicon plant. The Norwegians are also reported to be interested in a combined hydro/aluminium development in Northern Iceland, while the Swiss have undertaken to do a feasibility study into the development of hydro-electric power in the east.

William Duffforce

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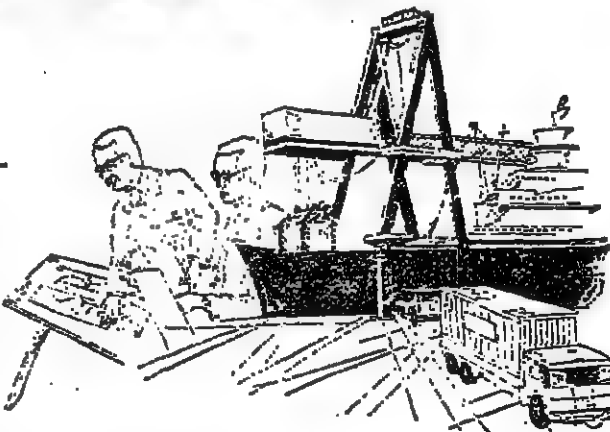
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## PORTUGAL

## Living with new rules

WITH THE local elections due on December 12, the process of building the institutions of parliamentary democracy in Portugal is complete. The Portuguese have this year elected their first freely chosen legislative assembly and president in almost half a century. Despite occasional clashes, the polling went off without any major hitches and the big turnouts pointed to a high level of political responsibility among a people who until two and a half years ago were living under a dictatorship.

Nevertheless, doubts still remain as to the survival prospects of the infant democracy, not least because the country has remorselessly slid closer and closer to the brink of economic collapse.

Trade figures for the first ten months of this year showed a deficit 13 per cent greater than the same period of 1975. The current account deficit for the year as a whole is provisionally estimated at \$1.65bn., an enormous sum for a country with a GNP of only some \$13bn. Mercifully for the Government the employment situation has not deteriorated as rapidly as other areas of the economy, despite the influx of hundreds of thousands of refugees from the former colonies of Angola and Mozambique. Unemployment is nevertheless running at some 15 per cent, and the only reason it has stabilised around this level is because the Government has not dared cut off financial support for the many State-owned enterprises, whose

life on the basis of any normal commercial criteria would be brief indeed. Although considerable feather-bedding is thus continuing, the minority Socialist Cabinet headed by Sr. Mario Soares has made a start at turning the economic situation round through a series of austerity measures. These have provoked a sharp response from the unions, not least because the Government has tried to break the Communist grip over the national labour confederation, long (something it was doing anyway before the coup which ended the right-wing dictatorship on April 25, 1974).

For a people long accustomed to being the poorest in western Europe the idea that even greater sacrifices are yet to be made is hardly the most market-

able of political commodities. In a sense this has been recognised by the President, General Antonio Ramalho Eanes, in his reluctance to sign into law a Cabinet decree under which Christmas bonuses this year would be paid in Treasury bonds. The President apparently believes that it makes more political sense to let the workers have their bonus—most of which is normally accounted for well in advance in the shape of Christmas presents and putting a little aside for the taxman—and then letting the austerity measures take their course in the shape of a wage freeze later on.

Part of the controversy surrounding the Government's decree was due to doubts concerning its constitutionality—a point which has been taken up by opposition parties in the National Assembly who claim that the Soares cabinet has shown a disturbing tendency to prevent important measures being fully debated by deputies.

It is this aspect of Portuguese politics which has provoked doubts concerning the future viability of the Parliamentary system. To put it brutally, the problems are so enormous that the Government, no matter what its political complexion, simply cannot afford any longer the luxury of prolonged debate as to the efficacy or otherwise of its proposed

measures. Hence suggestions that it really is just a matter of time before Sr. Soares bows to the inevitable and broadens his Government's base to take in the opposition parties on his right, the Social Democrats (formerly the Popular Democrats) and the Centre Democrats.

These two, along with the Socialists, have earned themselves the mantle of the "President's friends" since they all threw their support behind the Eanes candidacy for the Presidency.

The alternative to a coalition of this sort is reckoned now to be a kind of government of national salvation, which would include the three parties but would have a military man at its head.

Such questions will, however, only be resolved once the fundamental issue of rescuing the economy shows signs of being settled and when the military set up a \$1.5bn. international consortium which would be prepared to accept that while they cannot be excluded from the Portuguese political equation, at least for the time being, this does not give them the right of veto over most aspects of political life.

Sr. Soares, however, is needed in office for the time being, no matter how his party performs on December 12, only because he is still Portugal's most respected political figure overseas.

The United States, recognising how close to collapse the whole Portuguese political system really is, has granted an emergency loan of \$300m. just

to keep the Lisbon Government's credibility alive. In the meantime Washington's economy shows signs of being settled and when the military set up a \$1.5bn. international consortium which would be prepared to accept that while they cannot be excluded from the Portuguese political equation, at least for the time being, this does not give them the right of veto over most aspects of political life.

It is this knowledge that the gains of the revolution have proved so brittle that they really survive only on the wings of well-disposed allies hangs over the festive season which most Portuguese regard as the worst in years.

Paul Elton  
Lisbon Correspondent

A wall in Lisbon covered with political posters before last April's elections

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EUROPE XVII

SPAIN

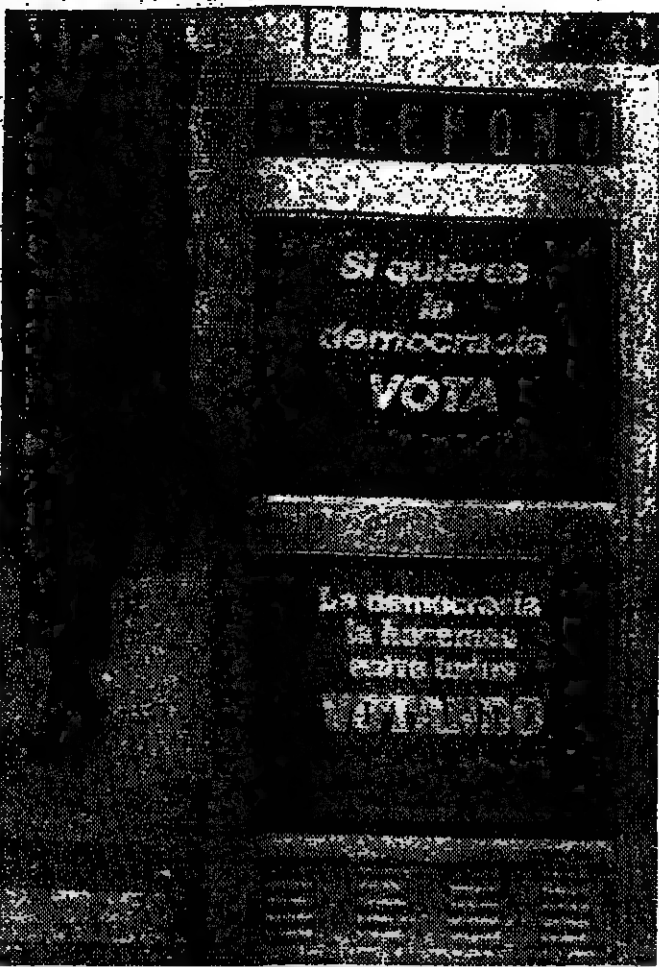
# Hazardous path to democracy

TWO most confident predictions made about Spain just before the death of General Franco have turned out to be largely accurate. A form of democratic government being sought and, despite only 40 political killings in 12 months, there have not been the violently civil eruptions of a few people, mostly outside Spain, predicted. While these achievements may be viewed with some satisfaction by most Spaniards and in western democratic nations, they should evoke too much praise. Just one man was not the apparatus with which he controlled the nation so long. Spain is also in any way a profoundly ancient country from the one apart by the Civil War, though the longevity of war's victor disguised for many years the significance of the changes.

Other aspects of the country have changed less, especially its tendency towards intolerance, a factor that makes even the most liberalised forecasting of future trends considerably more difficult. King Juan Carlos and new young Prime Minister, Adolfo Suarez, have deservedly in praise for the start they have made to dismantling the authoritarian structures of the past regime. It had long been thought that the most convenient and efficient method of removing the edifice was by playing the very men who worked so intimately within their understanding of the inherent stresses and strains of the crumbling pillars of power allowed them to nudge a squeeze with effect. A wily knocking piece of the most resilient European political structures of this century is a heady process, especially when there is a danger of undermining one of the floors on which you personally happen to be standing. No member of the present cabinet has much in the way of democratic credentials, so there is a justifiable fear that as opposition men they may turn out to be rather poor architects of buildings, wherein lies the danger for the country.

## Applause

Amid the recent applause for the old parliament, General Franco voted itself out of existence by a suspiciously large majority, it was perhaps understandable that rather less attention should be paid to what would replace it. In general terms, the Constitutional form Law, due to be approved by national referendum on December 15, provides for an upper house, or Senate, to be elected by majority voting, with the winner taking the other by a mixed form of proportional representation. Relations between the two houses are rather vague: nothing is said about the election of a prime minister or cabinet or their interaction with the parliament. General



Propaganda in Madrid urging Spaniards to accept the Government's Constitutional Reform Law in the national referendum on December 15.

Franco's Council of the Realm remains in being and still has the task of forwarding three names to the King from which Juan Carlos may select one as Prime Minister. There is no indication yet that this man will have to be a member of either house, and there is nothing more calculated to foster cynicism than the suggestion in Government circles that Senor Suarez will continue as Premier after the elections. In similar vein, one of the reasons for the capitulation of the Cortes was that many of its members saw themselves coming back to cosy niches in the new Senate. Only for the 50 members of the Cortes who voted "No" to the reform law was there the ideological self-righteousness of remaining true to their principles and not being weaned away by arguments that appealed to self-interest. And, anyway, very few Cortes members could convince themselves that, in the last resort, Senor Suarez and his men would create the conditions that would let in the Left. Furthermore, it was conceivable that the newly restored monarchy would seek to put its throne at risk by opening the door to political parties that are basically republican at heart?

These questions may also fairly occupy the centrist and left-wing parties, who essentially want the new parliament to become a constituent assembly. Indeed the Prime Minister frequently uses the

ing general elections. More probably they will be felt after Spain has tasted the vote and begins to believe it has some influence on government.

Many of the country's problems are structural and have been made worse by the failure of successive governments to react to the new world economic conditions that started to make themselves known three years ago. Inflation, running at an annual rate of over 18 per cent., is notoriously difficult to control both because of the domestic retarding system and the heavy reliance on imported goods. Exports, despite appearing to rally as a result of the peseta devaluation in February, have subsequently lost their upward impetus and will this year again pay for less than half of imports. This, coupled to a disappointing tourist year and a sharp fall in long-term capital inflows, is leading to private official predictions of a balance of payments deficit for the year of around \$4bn. as against just under \$3.5bn. in 1975. The inevitable result has been a sharp rise in foreign indebtedness that is bound to increase, a fall in reserves, and the eventual necessity of again adjusting the value of the peseta by roughly the difference between Spain's inflation rate and that of its principal competitors.

This situation has arisen against the background of a nil growth rate last year and little more than 2 per cent. expected for 1976. More sustained growth is going to be essential if unemployment (nearly 800,000) is not to become a critical problem in the next two years, but this is also likely to have an almost simultaneous effect of widening the current account deficit and providing a fresh spur to inflation.

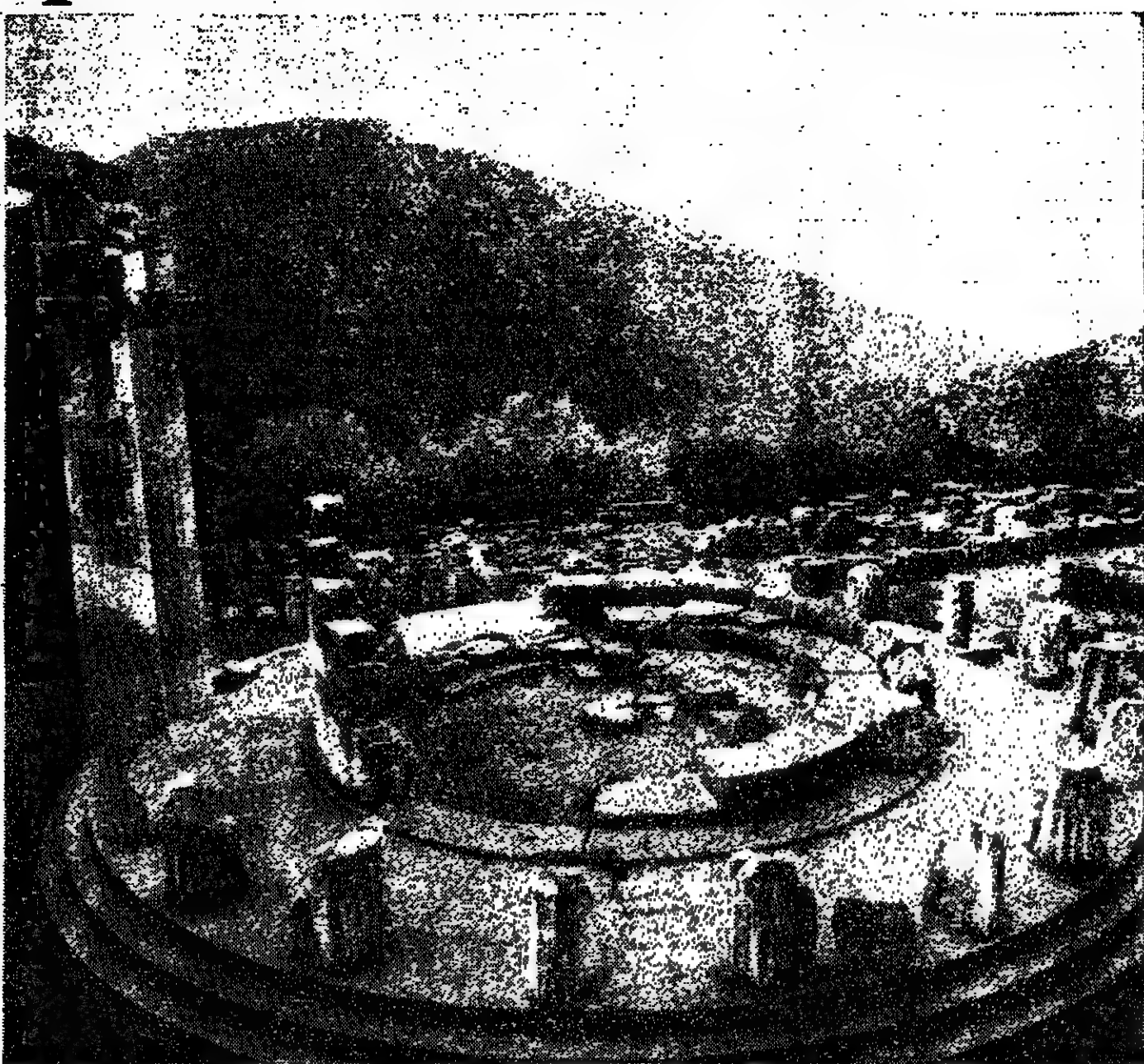
## Adjustment

Even with a none-too-likely increase in world economic activity and significant western financial aid, Spain is going to face serious difficulties of readjustment that will bear heavily on the labour force. The issue of trade union freedoms is another that will be left to the new parliament, but with the communists deeply involved and yet banned politically its resolution will not be easy. However, the economic changes, coming after so many years of strong growth, will probably demand the acquiescence, however reluctant, of the majority of wage earners, offering a huge task of education for the politicians and a stream of measures designed to promote greater social justice. Without a realistic test of public opinion in the promised elections and responsible left-wing leadership that is respected by the present regime, the chances of Spain being able to release its undoubted potential into productive instead of destructive channels will diminish.

Roger Matthews  
Madrid Correspondent

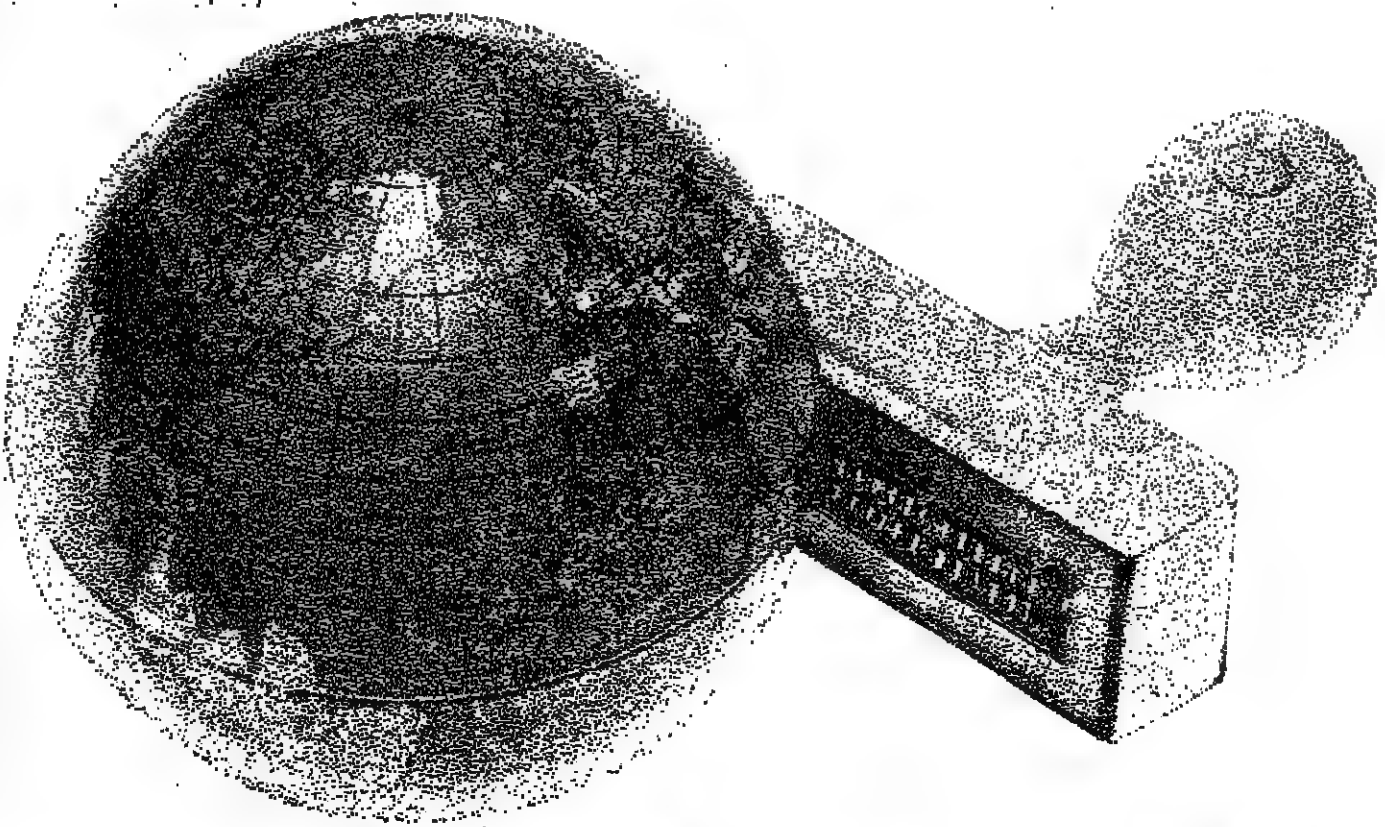
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## GREECE

CONTINUED FROM PREVIOUS PAGE

the profits can be fairly won a clear majority in the elections of November 1974, as well. But in future years there is a chance of other democratic parties recovering some of the ground they lost. Two of the opposition parties, the Panhellenic Socialist Movement and the Communists, are opposed to Greece's joining the EEC. They have expressed fears that the country might become dominated by foreign capital and that Community regulations would prevent real roughly exploited by the State control of such capital. Perhaps to regain its popularity with the people, the Government has recently adopted a peculiar economic policy which is causing concern in business circles. Greek industrialists, who last year accused the Government of allowing a "Socialist mania" to pervade its economic policy, have since seen the State gain control of the country's largest private business empire.

## Empire

The Government took over the vast business empire of Professor Stratis Andreadis, valued at \$800m., by passing a special law allowing various State-controlled trust and pension funds to obtain majority shares in three banks forming the nucleus of the group. Thus the State now indirectly controls about 85 per cent. of all banking business. Last month the Government pressed the shipping magnate, Mr. Stavros Niarchos, into re-examination of the military third share in a major oil ref. Mr. Karamanlis, after nearly three years in office, again stressed the need for self-governing democracy in Greece, which owned the other third

of the more general difficulties believed probable for European economies next year if, as expected, crude oil prices are once again increased.

Inflation, expected to be around 11 per cent. this year, is still a source of concern and the Government is taking measures to curb excessive liquidity. Currency circulation is estimated to have increased by 19.3 per cent. in January-September (against a targeted 12 per cent.) and bank credits rose by 30 per cent. (far exceeding the Government's safety ceiling of 18 per cent.).

## Influenced

On the political side Mr. Karamanlis's stance has dissatisfied several Right-wing factions which traditionally have been the backbone of his strength. Obviously influenced by his 11 years of self-exile in France, Mr. Karamanlis has been applying a Socialist-orientated policy which clashes with his previous conservative administration in the years 1955/63.

Many of his followers feel that he is too lenient with the Communists, while at the same time harassing the Right-wing in his efforts to obliterate junta remnants. He has legalised the Greek Communist Party, which had been outlawed for more than 25 years, has allowed former Communist guerrillas return from East European countries, and has made no move against Communist infiltration and control of the student and labour unions.

By Our Athens Correspondent



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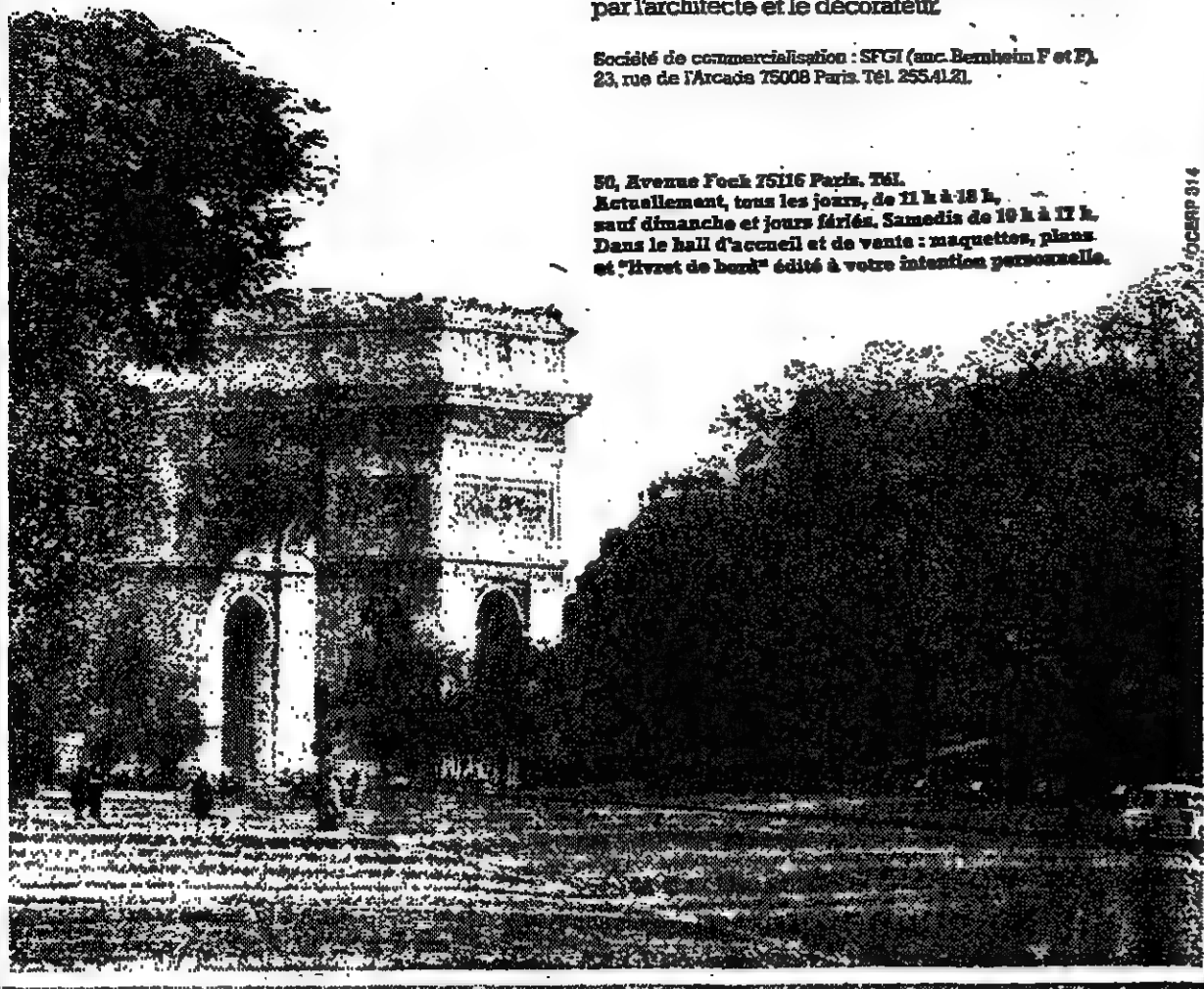
L'architecte et le décorateur ont voulu un style "pierre et ton bronze" qui respecte la tradition de l'Avenue du Bois, mais qui n'a rien de rigide, grâce à une conception très libre des espaces. Les pièces sont conçues pour recevoir, mais dans un esprit d'intimité et de chaleur tout à fait dans le goût actuel.

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# Relationships under threat

A PRE-ELECTION atmosphere will dominate Turkey between now and October 1977, when a new National Assembly will be elected for a period of four years. The starting gun for campaigning was fired a long time ago, setting off the race not only between Bülent Ecevit's main opposition Republican Peoples Party (RPP) but inside Prime Minister Süleyman Demirel's Right-wing coalition as well. More and more the outcome of this premature competition will be to decrease the effectiveness of the Government and lessen its competence to deal with the numerous domestic and foreign policy problems facing Turkey.

The four parties making up Demirel's coalition are all Right-wing, ranging from the neo-fascists to the pro-Islamic, but this does not make for consistency. They are deeply split on the main issues and jealously courting votes from the same quarters of Turkish society. Since all want to increase their electoral backing each is trying to drag the power of the Government to areas where they are most likely to make the most profit.

The structure of the Government too is conducive to confusion. The leaders of the three parties which are in partnership with Demirel's pro-private enterprise Justice Party (JP) are all deputy Prime Ministers with special powers in important fields such as the economy or domestic security. Each has branched into a government unto its own, evolving a curious phenomenon of a coalition of governments rather than a coalition of parties.

There is indeed growing speculation whether this severe atmosphere of competition and confusion may not cause the disintegration of the coalition before the elections take place. Ecevit certainly hopes so and has indicated willingness to replace Demirel as Prime Minister.

One could give many examples of the Government's inconsistency. Demirel, whose JP is the major coalition partner, wants an independent Cyprus, federated between the Turkish and Greek Cypriots. Necmettin Erbakan, the deputy Prime Minister whose pro-Islamic National Salvation Party is the second biggest partner, wants an independent State to be declared by the Turkish Cypriots.

Demirel, pragmatic economist, wants to keep industrial development within realistic limits. Erbakan, more of a dreamer, has unveiled a monumental development programme of 383 major industrial projects—the feasibility of which is seriously contended by the State Planning Organisation—and is demanding budgetary allocations for all.

Since many executive orders are carried out by government decrees, which must be signed by all Cabinet Ministers, even minor partners like Turhan Feyzioglu of the anti-communist Republican Reliance Party (RRP) and Alparslan Türkeş of the neo-fascist Nationalist Action Party can withhold their signatures and use them as bargaining cards with Demirel. Erbakan has used these cards extensively. One outcome was that it took months before the Government could appoint new ambassadors.

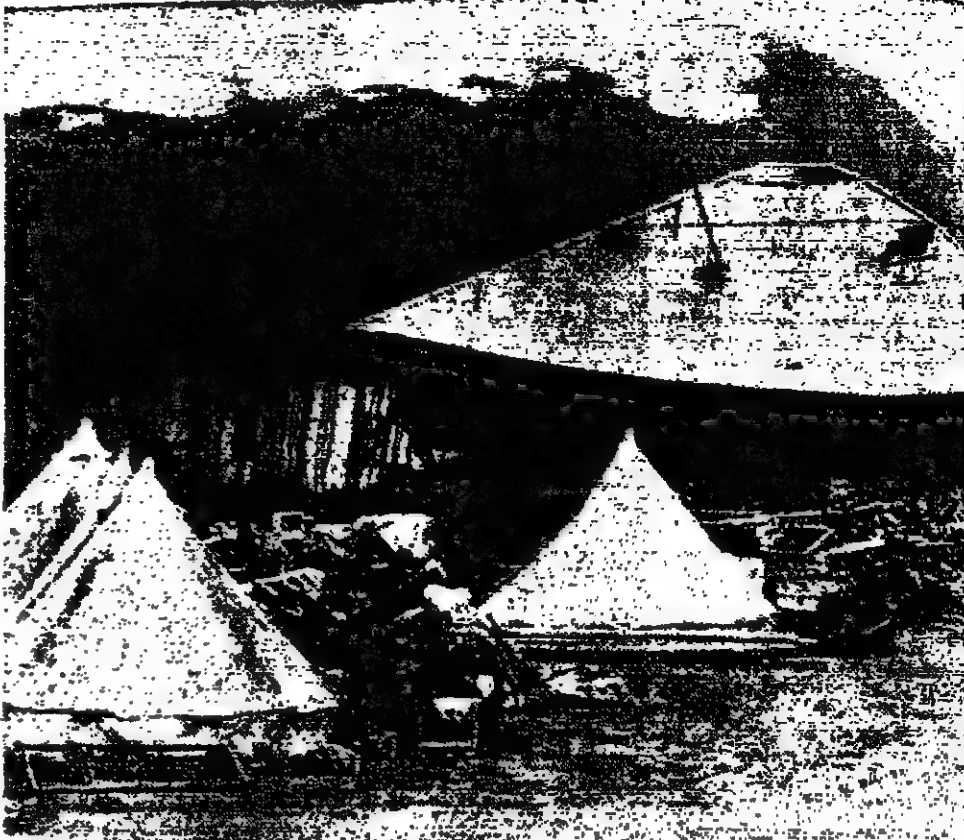
## Adverse

This state of affairs has naturally had very adverse effects. It has confused the civil service, which has been subjected to a "spoils system" similar to that of the U.S. It has discouraged foreign capital investment and demoralised the Turkish private sector. It has created general dissatisfaction at home and lack of confidence abroad. "Let's wait until after the elections," is a statement one hears more and more often nowadays, instead of decisions.

Ecevit, whose Social Democratic Party is the biggest in the country, is exploiting "this four-headed government" and hoping to come to power alone next October. "The country looks as if it has been raided by brigands," he said recently during a tour of the provinces.

Ecevit, who had been campaigning for early elections after resigning as Prime Minister in the wake of the Cyprus war, now wants elections on time, presumably hoping to give enough rope to Demirel to hang himself. But more recently he has been courting Erbakan, hoping that he splits from the coalition so that the two can come to power.

The voting for the budget in March should show whether Demirel or Ecevit will take the country to the general elections as Prime Minister. Erbakan too has been flirting with Ecevit but it is not certain whether he is seriously considering a split or merely blackmailing Demirel. This confusion comes at a time when the country is faced



Tents to house refugees stand by a wrecked building near Van in Turkey after the recent earthquake which made 50,000 people homeless.

with difficult problems both at home and abroad, ranging from about making foreign defence policy changes and such moves will certainly receive general backing from the Turkish public.

The economy is continuing to display significant potential for growth and official estimates show that the GNP grew at a real annual rate of 7.2 per cent during the first half of 1978. But very serious structural problems like unemployment (2.5m, and growing), inflation (averaging 20 per cent per annum in this decade) and foreign currency shortages (foreign trade deficit \$1.2bn. in the first half) continue unabated, with accompanying social ailments.

Student unrest has claimed five lives and about 200 wounded in the fortnight following the opening of universities in

November. Most of this is caused by Right-wing groups who enjoy the tolerance of the Government, to say the least, in a mopping up operation against Leftist elements in universities. The indications that higher education is seriously disrupted in academic year as it was last year are unusual. Ever since 1971, the Turkish generals have ruled by feeble governments of short duration, clinging with day-to-day pragmatism rather than taking the long-term measures which the country badly needs in virtually all fields. The present situation is only a bad situation made worse.

Metin M.  
Ankara Correspondent

## Privileged

Relations with the Common Market, of which Turkey is an associate, are not warm either. Turkey, feeling that it is entitled to a privileged status with the EEC on the basis of its commitment to become a full member, has demanded new concessions from the Community. These have not been forthcoming. There is strong evidence to believe that Turkey may freeze its relations with the Community, which has shown no inclination towards generosity.

There is not the slightest hope of finding a satisfactory solution to the Cyprus problem, not only because the Turkish coalition is split on the issue but because Jimmy Carter's election as President of the U.S. raised President Makarios's hopes of securing American muscle to put pressure on Turkey.

A similar lack of light at the end of the tunnel exists for the Turkish-Greek dispute related to the sovereignty of the Aegean Sea continental shelf, potentially a very explosive issue.

Within a few months when both Carter's and the Common Market's attitudes towards Turkey clarify—and neither looks like emerging in the form of clouds dispersing from a stormy sky—Ankara may be forced to review its foreign policy which has been heavily Western-orientated since the republic's

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IRELAND

EUROPE XIX

# Growing differences with Brussels

ALMOST UNIVERSALLY out of Ireland, Dr. Fitzgerald has been presented as being unduly stubborn, selfish, nationalistic and prepared to block every-thing to get agreement on safe-guards which, however important to Ireland, are very arguable in light of the situation that will face the Community countries from strains of the Common Agricultural Policy as much as any as not been reached. The Irish Government's mounting limes, correspondent in disagreement with Brussels over the treatment Ireland should be accorded as a country with "structural" disadvantages. Ireland wants cash aid and a ten-year programme of specific concessions giving it trade and economic advantages, while the EEC Commission seems far from convinced that Ireland's present problems are not attributable to the "Rural Development" Government's own economic policies.

## Slowed

Tension on this issue began almost exactly a year ago. The Irish economy had been slowed by the worldwide recession but not yet jarred off course. The EEC Commission, in advance of Ireland's January budget for 1976, gently advised, along with the OECD, against deflationary tactics and instead urged a serious wage freeze. Irish Finance Minister Mr. Richie Ryan, largely ignored the former, while Labour Minister Mr. Michael O'Leary, for reasons not entirely within his control, was unable to negotiate the latter. In February this year the EEC Commission insisted that Ireland implement the general directive on equal pay for women, overruling Dublin's protests that the Government itself could not afford the public sector pay rises involved. Ireland had told the Commission that it felt so strongly on equal pay it should bear the costs, but in the end all it received was a concession to a decision to send a special study

group from Brussels to examine ways in which existing Community resources could be used to help Ireland's declining economy.

By mid-summer the EEC team had made its report. The Irish economy, it evidently confirmed, was indeed in a serious position and the outlook was, if anything, more depressing still. The Republic heads the EEC in both unemployment, currently registered at just over 12 per cent, but widely estimated at nearer 18 per cent, and inflation. According to EEC figures, the rate for the whole of 1976 will be 18.5 per cent, bringing total inflation since 1972 to a massive 78.5 per cent.

Ireland's negotiating gambit at Brussels has been that in the interests of the Community's own integrity the aim should be to close the economic gaps between member countries. The latest projections suggest that for Ireland, now saddled with a major population explosion and consequently an employment crisis, would require an annual GNP growth rate of 9 per cent to match average EEC living standards by 1986. Alternatively, Ireland would need huge cash handouts.

To help with Ireland's immediate problems, the Commission indicated that it would look sympathetically at applications for EEC loans. The Dublin Government replied that it was looking for direct grants, not additional loans to the £300m. It had already borrowed in February. Given that Government borrowing is yet another EEC chart that Ireland tops, with a requirement that at 14.6 per cent of GNP is twice the U.K. rate and rising fast, the Irish are naturally cautious of loans as a solution. Rightly so, for by 1980 it is now calculated that 30 per cent of all Government spending in the Republic will be absorbed by debt servicing.

The Commission is reportedly willing to allow Ireland to borrow up to £700m. next year, but its direct aid for social and agricultural projects is not expected to exceed an extra

£5m. As Finance Minister, Mr. Ryan is more and more at the centre of these chilly negotiations with Brussels, and it remains to be seen whether he will succumb to the pressure to enlarge Ireland's debt burden. In a spirited flash of arrogance he recently branded Commission calls for a 4.5-5 per cent GNP growth rate between now and 1980 as "unacceptable." His Government's own growth target, he loftily replied, was 6 per cent.

## Exports

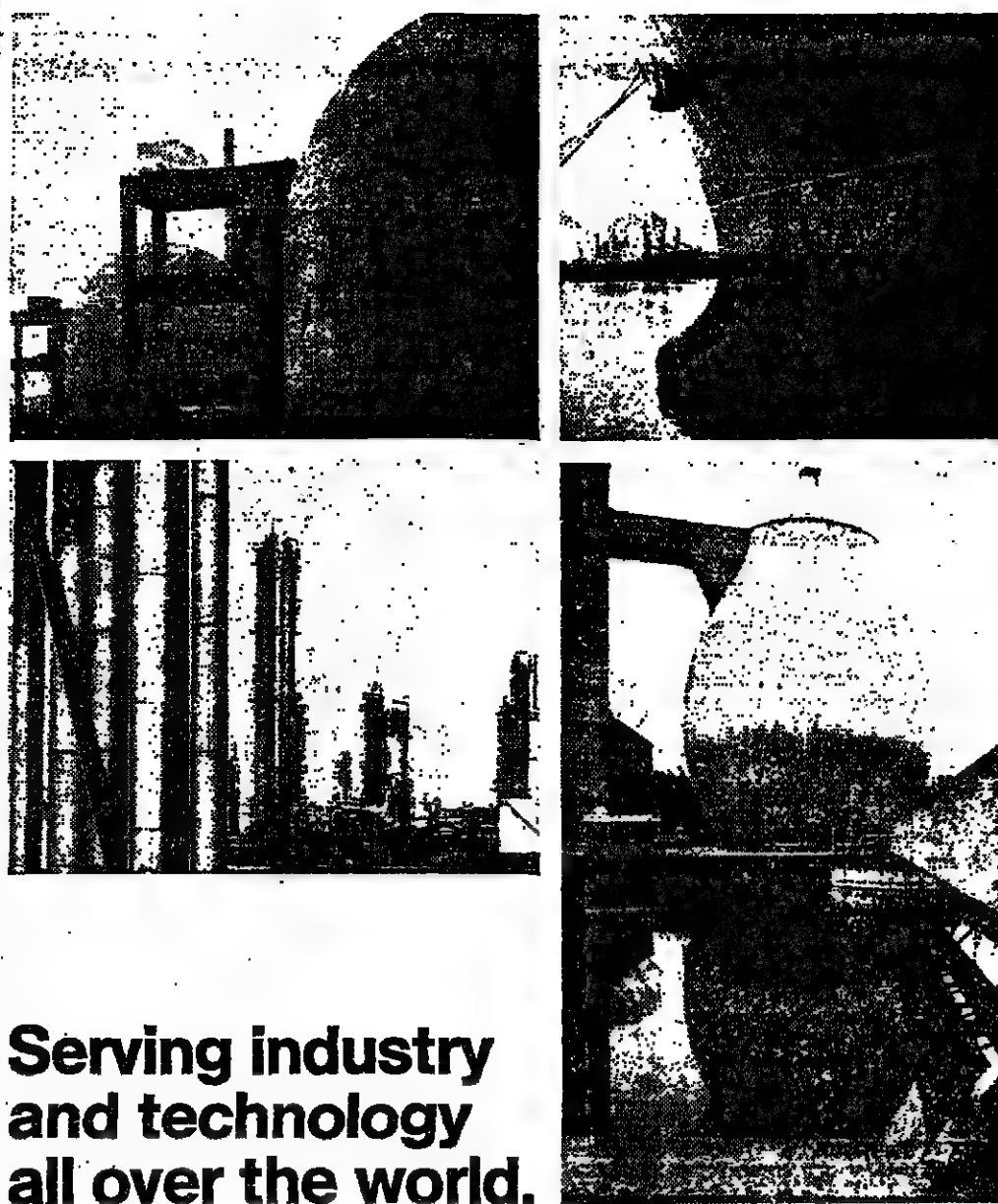
This year, thanks largely to booming exports, expected GNP growth has shot up from some early forecasts of 1 per cent to a figure nearer 4 per cent. Even if 6 per cent can be reached, and that would probably require a return to the boom conditions of the late 1960s, that would only be enough to keep Irish living standards at present levels in relation to a generally much richer EEC.

Ireland's future relationship to the EEC is clearly a long-term question of great importance. Although it might seem at first sight that the Irish Republic, already a major beneficiary of EEC funds, views the Community as a milk cow duty-bound to finance Ireland's economic shortcomings, it should be stressed that when the Six became the Nine almost four years ago the Republic's economy was booming and seemed set for continued rapid development.

But not all the friction between Dublin and Brussels is caused by Ireland's insistence on EEC support. There is currently understood to be resentment inside the Commission over the matter of Ireland's support of the EEC and its institutions; more precisely, Irish Premier Mr. Liam Cosgrave's decision to appoint as Ireland's lone EEC Commissioner a Minister from inside his own Fine Gael Party who is generally considered less suited to the post than Ministerial candidates who belong to the coalition Government's Labour Party.

The appointment of Mr. Richard Burke, Education Minister, to succeed Ireland's new President, Dr. Patrick Hillery, as Commissioner has aroused resentment in both Dublin and Brussels as an example of political patronage that runs counter to the European ideal. As a move it will probably cost the new Irish Commissioner a top portfolio, such as the Social Affairs job that Dr. Hillery held.

Giles Merritt  
Dublin Correspondent



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## YUGOSLAVIA

# European issues gain prominence

SAY that during 1976 Europe has ranked high among the priorities of Yugoslavia, and the former Zone B shall become part of Yugoslavia for similar reasons. There will be minor adjustments to the border. In addition, the two countries decided further to develop their economic and other co-operation including the creation of a free industrial zone comprising parts of the territories of both countries in the hinterland of Trieste.

The treaty will be ratified shortly by the two parliaments, since the majority of parties in Italy are in favour of it, and in Yugoslavia it is backed unanimously. Last minute efforts in Trieste to create a so-called integral free zone, which would comprise all of the Trieste province and consequently undermine the idea of a small free zone along the border, seem doomed.

Results with other neighbours have been less spectacular, due mainly to persistent problems over national minorities. Yugoslavia claims that Austria has not implemented its obligations under the state treaty signed more than two decades ago concerning the rights of the Slovenians in Carinthia and of the Croats in Burgenland (Graz), among them the use of their languages in courts and administration, schooling, road signs, etc. Chancellor Kreisky was in Yugoslavia and had talks with President Tito. But though a solution looked possible, Austria then proceeded with a special language census in spite of repeated Yugoslav protests. The census, the minorities and Yugoslav officials claim, was a farce and therefore useless. But the Austrian Government may make new contacts with the representatives of the minorities, so there is still hope for progress.

The Macedonian problem, as well as the exact role played by the Bulgarian army in the liberation of Yugoslavia continues to dog relations with Bulgaria. A Yugoslav delegation was recently in Sofia, but returned without making progress. Some observers in Belgrade believe that the key to the solution is not in Sofia but in Moscow, and Yugoslavia has been cool on Bulgarian proposals that co-operation should develop in all other fields and that disputes should be put aside.

Relations with Albania have also been slow to improve, though there is some progress in trade and cultural exchanges. The recent congress of the Albanian party proved that the basic positions of the Albanian leaders have not changed. There were attacks on Yugoslavia and its leaders, although at the same time there was talk of improving state to state relations. Belgrade has especially resented attempts in Albania to speak in the name of Albanians in Yugoslavia. There is no attempt here to deny Albania's legitimate interest in the Albanian people across its border. But it is felt that the lot of Albanians in Yugoslavia is first of all their own concern. Relations with Romania are good and the visit President Ceausescu paid to Yugoslavia last September will no doubt contribute to their further improvement, not least in the economic field. The decision to construct another Iron Gates power and navigational system on the Danube is a direct result of the visit. Greece is another neighbouring country with which relations have been improving, and rapidly, after a seven year freeze during the years of the military rule there. There are no problems in relations with Hungary.

The changes in Greece have created more favourable conditions for Balkan co-operation, never easy at the best of times. Yugoslavia supported Mr. Karanfilov's ideas on this subject and participated in the first meeting of experts, and will participate in future meetings as well. At the same time Yugoslavia is trying to ease tension between Greece and Turkey. Its special interest is in working out a viable solution for Cyprus, in the belief that the two ethnic groups there should co-exist equally in one independent and non-aligned state.

In the wider European context the basis of Yugoslavia's foreign policy is the final act of the Helsinki conference. As part of the June follow-up conference Yugoslavia has been in constant contact with other participants. However, as Yugoslav Foreign Secretary Mr. Milos Minic pointed out, the results in implementing the final act have so far been modest, and unless progress is made soon the conference will have meagre results.

Aleksandar Lebi  
Belgrade Correspondent



## AUSTRIA

## EUROPE

## Uncertain upswing

AUSTRIA HAS coped with the repercussions of the worldwide recession remarkably well, and towards the end of last year entered a period of renewed expansion. But there is now considerable uncertainty as to just how long the present upswing will last. While experts at the respected Institute for Economic Research still believe that the expansion will continue, the latest opinion survey at the beginning of October, organised by the Federation of Austrian Industrialists among 130 companies with a labour force totalling 160,000 has already reflected a distinctly more pessimistic outlook.

Before turning to the details of the economic situation, it is worth recalling that Austria is still a haven of stability compared to most other West European countries. To start with, the country is governed by a Socialist Cabinet under Dr. Bruno Kreisky which has a safe absolute majority of parliamentary seats. This follows the Chancellor's success in leading his party to a third victory in a row at the general elections in October 1975, which secured for the second time an absolute majority both in the popular vote and the seats—an unparalleled feat in modern Austrian history. Thus political reporting in Austria is mainly concerned with speculation as to whether the 65-year-old Socialist leader

currently favours the young Vice-Chancellor and Finance Minister, Dr. Hannes Androsch, or the popular Mayor of Vienna, Mr. Leopold Gratz, as his eventual successor. Meanwhile, the main opposition People's Party, under its able, young leader, Dr. Josef Taus, a former top banker, is carrying out personal and organisational changes in preparation for the next elections, due in 1979.

At the same time, the powerful OEGB, the trade union federation, has remained a major pillar in achieving peaceful labour relations and social stability. As the latest OECD report on Austria correctly pointed out, the success in mitigating the adverse effects of the worldwide recession can be partly attributed to "the traditional high degree of social consensus between major economic interest groups" which "made it possible to slow down the price-wage spiral without submitting the economy to a period of high and prolonged unemployment."

Last year was the worst ever year for the domestic economy since the Second World War. The Gross National Product fell by 2 per cent, instead of rising by 3.3 per cent, as had been predicted at the end of 1977. The recovery, however, began in the fourth quarter of 1977 with the GNP showing a rise of 0.7 per cent, followed

this year by a growth rate of 2.4 per cent, and 5 per cent in the first and second quarter respectively. The growth forecast for 1978 has had to be revised upwards and it is now expected to reach 4 per cent. The latest monthly report of the Institute for Economic Research still predicts a picture of sustained upswing. Thus industry in August produced 8.5 per cent, more per working day than in the same month a year earlier. The rate of unemployment on a seasonally adjusted basis has remained at 1.8 per cent, since June. Employment in September was up by 1.8 per cent, on the level a year ago. Meanwhile the inflation rate as expressed in terms of the consumer price index dropped to 7.3 per cent, on a year-to-year basis.

## Reduction

The forecast for 1977, as announced last September, was a GNP rise of 5 per cent, in real terms. The Institute also calculated a reduction of the inflation rate to 6 per cent, and an increase of net disposable incomes by 8 per cent, which taking into account the likely inflation rate would mean a 2 per cent growth of real incomes per head. The statistics now available do not show yet an appreciable slackening of the expansion. However, both

the latest opinion survey of the industry and the pessimistic forecasts of the head of the nationalised iron and steel concern, Vöest-Alpine have given rise to fears that the upswing will peter out much earlier than expected. At the time of writing no conclusive evidence is available, for example, whether the warnings of the industrialists will be borne out by the end of the year.

Meanwhile three major controversies dominate the economic debates between Government and Opposition: budget policy, the exchange rate of the Schilling and wages policy. While the Government claims that its fiscal and monetary measures, helped to cushion the recessionary influences from abroad, critics claim that the price paid for the "deficit spending" policy is excessive. The Finance Minister alleges, for example, that by more than doubling the voted deficit to Sch.37.2bn. in 1975 and exceeding it by 27 per cent, to an estimated Sch.48bn. this year, the Government managed to save 14,000 jobs and staved off an additional 1.5 per cent, drop of the GNP. The 1977 budget should promote "growth through stability and full employment through growth," according to the budget speech of Finance Minister Androsch.

The Opposition and some in-

fluenial economic commentators, however, stress that between 1974-76 alone the proportion of the national debt in terms of the GNP has risen from 9.9 per cent to 18.5 per cent. As expressed as a share of the federal budget, the proportion of the debt has jumped from 36.7 per cent to 60 per cent within two years. In the opinion of the former Finance Minister and leader of the parliament club of the People's Party, Professor Stephan Körner, the real dimensions of the budget crisis will emerge only in 1978 and afterwards, with the room for manoeuvre very limited and debt servicing costing more and more. The wage of price rises affecting officially regulated prices and services, coupled with the steep increase of various taxes and the rise in wealth tax from 0.75 per cent to 1 per cent, indicate the consequences of the massive deficit spending.

## Stable

The Austrian Schilling is and has been for many years one of the world's most stable currencies. Between the first quarter of 1970 and May 1976 the effective appreciation of the Schilling reached about 18 per cent. In July the National Bank announced a more flexible exchange rate management, that spending next year. This seems a widening of the margin by

which the Schilling is allowed to fluctuate against the Euro-snake currencies and in October Austria followed the slight upward realignment of the Dutch, Belgian, Swedish, Norwegian and Danish currencies. While this policy has contributed to a relatively good price performance, it has had a growing adverse impact on the important export industries. Critics of the exchange rate policy point out that Austria's participation in a hard currency bloc together with West Germany and Switzerland should prevent an appreciable increase of unemployment. The number of foreign workers in November, for example, fell to 187,000, a drop of 35,000 compared to the same month a year earlier.

All serious observers are of the opinion that wage restraint is a prerequisite for real economic stability. Lower inflation rates and more exchange rate and monetary measures are also necessary to reduce the structural deficit. It will depend on the consensus between the interest groups and the Government whether Austria will be able to cope with the forthcoming period of uncertainty as well as it did with the turbulence of world-wide recession.

Paul Lend

View of Correspondent

## SWITZERLAND

## Steady prosperity

THERE IS a general—and not unnatural—lack of sympathy in the outside world for Swiss complaints about their economy. The country has the highest standard of living and an unemployment figure equal to 0.4 per cent of the labour force. Visitors are hard put to understand what Switzerland has to worry about.

The fact is that everybody was badly shaken by the sudden setback of 1975, when Gross National Product dropped sharply by 7.3 per cent, in real terms. Industrial production fell by 13 per cent, and building activity by something approaching 19 per cent. For the first time in a generation there was widespread short-time working in the factories and an unemployment figure which had to be taken seriously—and would have been of "foreign" dimensions had not a large number of alien workers, married women and elderly persons left their jobs. Recovery after this period of recession has been only very gradual during this year and has not affected all branches of the economy. What looked like a springtime revival proved rather disappointing in later months and there has been nothing like a return to the sunny days before 1975.

In mid-1978 order books of the machinery industry were the thinnest for ten years or more, the watch industry has been seriously hit and the construction sector sees no improvement in domestic business until 1978 at the earliest. For this year as a whole, GNP is estimated as rising by only between 1.5 and 2.5 per cent, in real terms, meaning that the economy is a long way from making up for 1975. Indeed some observers believe that even at the end of next year business activity will still not have returned to 1974 levels. It is quite certain that Switzerland will come out of the post-boom period slimmer—and no undertaking or employee wants to belong to the fat which is shed.

At the same time, crises are only relative—and Switzerland is and remains a very prosperous country. Paradoxically, this very prosperity has been a cause almost as much concern as the deceleration of economic growth.

## Asset

The greatest problem here continues to be that of the overvalued currency. Switzerland remains so much more stable economically and politically that the Swiss franc remains a much sought after asset, despite all the Government and National Bank steps to clamp down on deposits, forward foreign exchange transactions, and the like. Since mid-December, 1971, the trade-weighted appreciation of the currency has been of the order of 60 per cent, and might have been higher still had the National Bank not intervened on the foreign exchange market during this year alone to the tune of over Sw.Fr.14bn., financing most of these transactions with capital export conversions.

The main worry has been that Swiss exports of visibles would suffer, perhaps irreparably, from this overvaluation. Astonishingly, this has not occurred. In October, 1978, indeed Swiss export values were the highest ever and the first ten months of 1978 show a totally untypical trade-balance surplus. However, an increasing number of export orders are apparently being placed at an uneconomic or even below-cost price, while not a few of the billings figuring in this year's export statistics are capital goods ordered in the happier pre-1975 era.

Be that as it may, Switzerland looks like having the best trade figures this year since 1953 and this, in turn, will make the balance of payment surplus on current account more or less comparable with—if not better than—the 1975 record figure of Sw.Fr.6.68bn. With few exceptions, it was the run of the economy which

has not the scene for so politics this year. The election held in October, 1975, in itself brought about very little change in the political landscape. Although the Socialists won nine seats in the National Council to retain their position as biggest single party in the Lower House, the conservative force, the Christian Democrats, Council coalition remained altered with two Ministers from the Social Democrats, Liberals, and Christian Democrats, and one from the People's Party.

Around election time, the had been a lot of talk about the Social Democrats of pulling through a really Socialist manifesto and possibly breaking traditions of the "collaboration principle" in the Federal Council but this came to nothing. In Parliament—and especially in the States Council, of which 44 members only five are Social Democrats and two from an coalition parties—opposition still not very large.

As always, developments in the political scene thus tend to be played out more on a direct-democracy level, through referenda. And this year Swiss voters have not been very gracious to the measures proposed. Generally, the end of the super-boom seems to have brought with it a reluctance accept changes—particularly when these are linked to a pendulum.

## Proposal

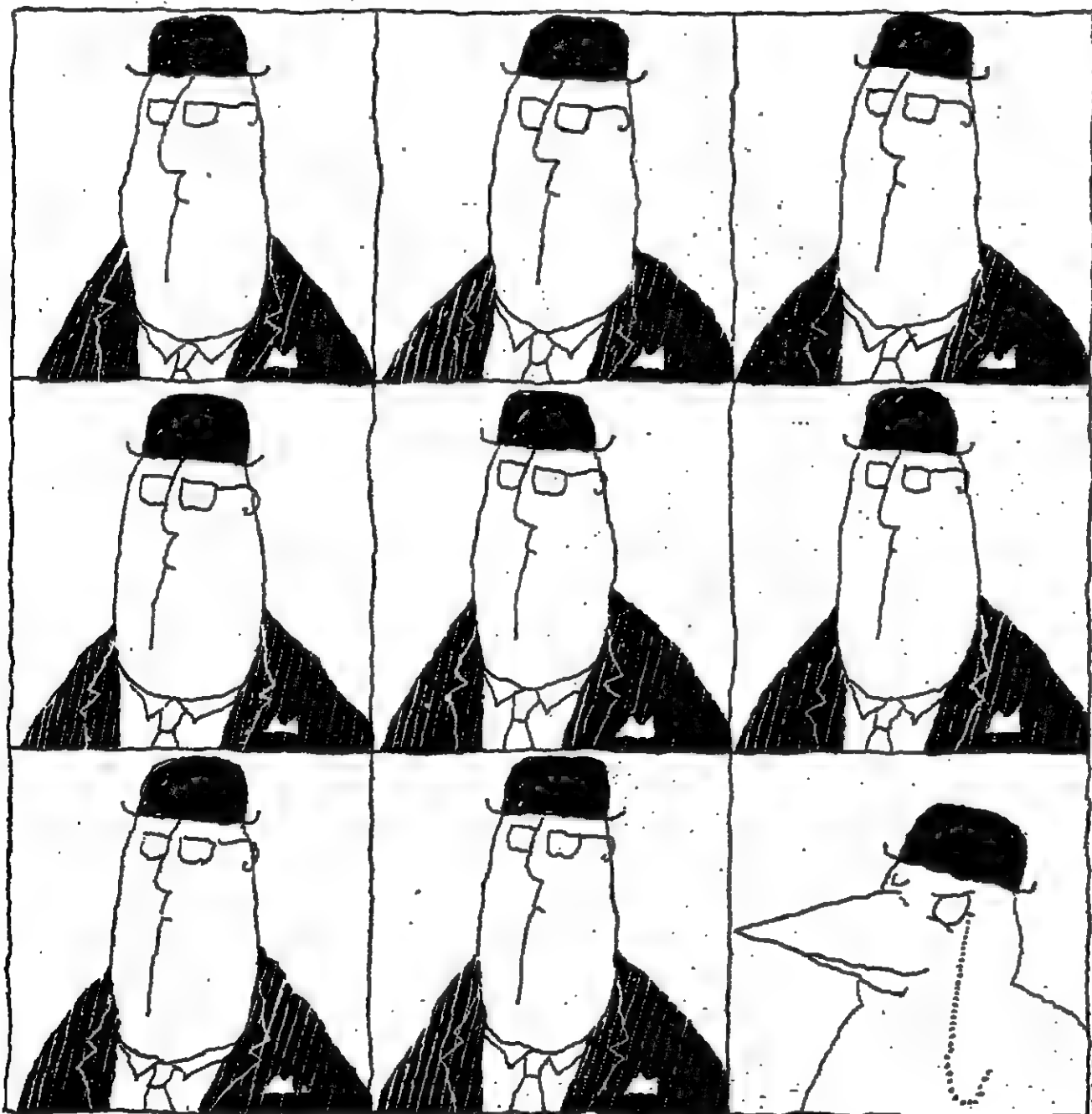
In March, for example, Government tax proposal foresaw much-needed boosts in the federal coffers was thrown out, as were both a trade union proposal and a Government-planned counter-proposal for the anchoring of co-determination rights for employees in the Constitution. In June, a town-and-country planning law on which the authorities had been working for years was rejected and so was a wholly to the voters' credit—Government loan to the International Development Association.

But, as a sign of the times, a plan for the statutory introduction of unemployment insurance got through. In September, motion to introduce a Swiss insurance scheme for the party monitor coverage was turned down at the same time as a proposal from the political camp to lay down certain constitutional guidelines for radio and TV programming. This is not just a list of yes and noes. Many of the major decisions in Swiss politics either have to go through a referendum process or are taken through it by the obtaining of sufficient signatures. And 1978 showing to date indicates that voters are playing hard on the political houses and keeping things as they were. Certainly it looks as though the Left-wing proposal on introduction of a year of the 40-hour week—move aimed at easing unemployment—has little chance of getting through at the referendum, despite the expected and highly controversial backing it received from the recent Social Democratic party congress against the wishes of the party leadership and the Trade Union Federation.

Apart from specific measures, the General political stance of the Swiss man and woman in the street seems to be unimpressed by no major change and labour relations also remain virtually untroubled. Party allegiances have not shown any dramatic swings in the past 30 years or so, the popularity of the xenophobic groupings with one section of the electorate in the early years have waned considerably and that Government regulation of the recession have gone towards solving the "foreign problem." The mood is one of conservatism and a desire for public shift—not least a result of the conviction that the banana days of the Swiss economy are over.

John Wicks

Zurich Correspondent



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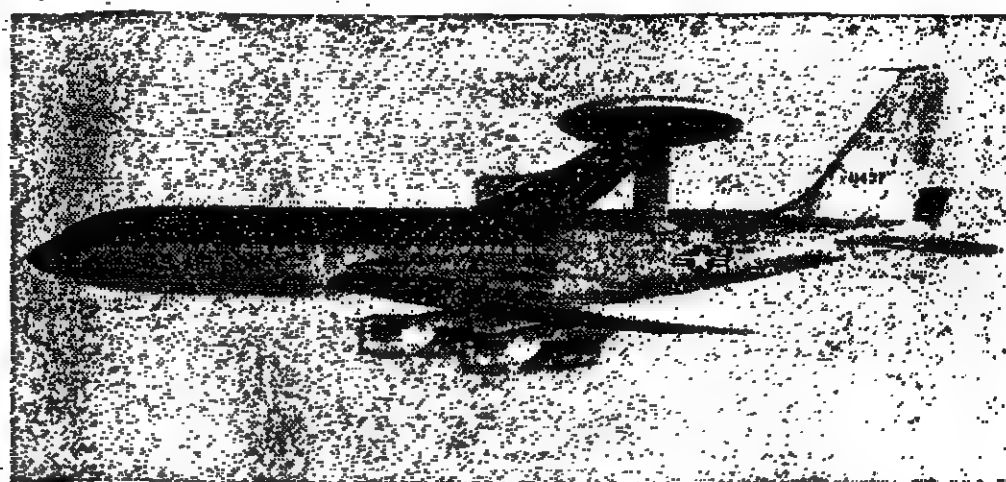
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مركز التمويل



By MICHAEL DONNE and MALCOLM RUTHERFORD



The domestic pressures against such a course remain considerable, both from Parliament and the U.K. aerospace industry, and it cannot be denied that the cost of AWACS is high. On the NATO reckoning, it works out at about \$60m per aircraft, plus essential ground equipment. It could be a severe national burden for several years, and how sophisticated the allies want the project to be. It is the sort of question Britain has faced before both in its civil and military sectors—whether to put the maintenance of a British project first or the wider interests of the Alliance. One way or another, AWACS could provide a decisive answer.

In effect, this places the onus on West Germany, easily the richest power at the European end of NATO. If the Germans were to say no to AWACS, would be without doubt a dead duck. There is no reason so far to believe that they would wish to do so, although the Government could have a problem in presenting the expenditure to a Bundestag which has already been highly critical of the rising costs of the Anglo-German Italian multi-role combat aircraft (MRCA). There would be almost no chance at all, however, of Chancellor Schmidt accepting AWACS as a basically U.S.-German project. To Her-

University's Council and former executive director. - Bank of England; Sir Eric Eastwood, consultant to GEC-Marconi Electronics; and Professor D. J. Finney, Professor of Statistics, Edinburgh University.

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## OVERSEAS MARKETS

## EUROBONDS

## A strong end to a record year

EUROBONDS are ending the year on a strong note with secondary market prices at new highs and heavy over-subscription of the most recent issues. The Morgan Guaranty Eurobond statistics show that with one month's figures still to come, 1974 new issues at \$13.1bn. are already more than 53 per cent above the previous record of \$8.6bn. established last year.

With a December Deutsche mark calendar exceeding DM1.5bn. and with a further more dollar issues expected by the year-end, the final outcome will be of the order of \$14bn.

What is more, issue managers expect this record level of new issues to be maintained—far not exceeded—during the first part of 1977, though with a new occupant in the White House and another rise in the price of oil no one is keen to look much more than six months ahead.

Certainly the fundamentals are very favourable. Eurodollar rates are at a four-year low, having fallen in the case of the six-month rate—half a percentage point in the last four weeks and nearly two and a half points in the past year.

The sharp fall in the U.S. money aggregates announced on Friday has fuelled speculation about a further easing of monetary policy in the U.S. The New York bond market moved strongly ahead last week in anticipation of a further monetary relaxation and the result has

been a widening gap between the yields available in New York and those on Eurobonds.

The net effect is to make some Eurobonds look an underprice that a further advance in secondary market prices would not come as any great surprise this week, despite the normal year-end clearing of positions by professional operators and a seasonal fall-off in client interest.

The Bondrage index for medium-term paper at 101.73 was

at a 1976 high on Friday, as was the long-term index at 93.44. Convertibles, however, are well below their best at 105.08 (1976 high: 108.00), reflecting the setback suffered by equity markets in recent months.

If there is a cloud on the secondary market horizon at present, it is the view of some professionals—though not at all others—that there is a substantial overhang of long positions in bonds on the part of banks, who are considerably underweight as a result of the continuing economic malaise.

Those who worry about this argue that as and when the interest-rate cycle turns and demand recovers, this overhang will come on to the market

depressing prices and deterring new borrowers.

The conflicting view is that memories are not so short as to allow a repetition of the bad days of 1974. In between these extremes are those who believe both that the overhang does exist and that it will find its way back into the secondary market, but probably not until 1978 and possibly in a sufficiently orderly manner to avoid a repetition of 1975/76.

New issues announced this week-end include the \$300m. 15-year Norges Kommunalbank offer on an 8½ per cent coupon, with an average life of 9½ years. Deutsche Kreditbank is lead manager. The company is certainly not new to the market with a 1964 issue and two 1972 issues quoted in the dollar sector as well as four Eurodollar issues.

A new dollar issue, managed by Deutsche Bank is expected to be announced this week. In the Swiss Franc sector, the latest borrower is Scandinavian Airways with an issue of Sfr.50m. over 15 years and 5½ per cent coupon with UBS as lead manager.

In the DM sector the DM100m. Finance of Bermuda (a wholly-owned subsidiary) on an indicated 7½ per cent coupon at par is expected to be well received. The average life will be about 9 years and the 7½ per cent coupon compares favourably with the 8 per cent paid

## BY TONY HAWKINS

## AUSTRALIAN WEEKLY LIST

By Beecham for a 7-year issue. The 1974-75 Budget borrowing, but none of the previous issues are strictly comparable, having— for the most part—longer maturities. However, the name and ICI's past record should ensure a successful issue.

The Banco Urquijo floating rate issue of \$25m. was well subscribed despite the unpopularity of Spanish paper, which depressed the prices of Renfe, Banco Popular and Banco Vizcaya. The notes were priced at par.

The two other issues currently running in the dollar market are the \$100m. Sandor package has been very good and it will be priced in midweek.

The 7½ per cent New Zealand devaluation had no effect on secondary market prices, nor, apparently, on the offshore mining issue, already over-subscribed and due to be priced in midweek.

The weakness of Spanish, Mexican and Canadian paper was a feature of the dollar sector, reflecting a combination of political (Mexico), currency (Canada) and currency (Spain) situations. But Canadian dollar paper, which took a knock from the currency's fall, staged a good recovery to end the week unchanged or even a quarter of a point better.

## AUSTRALIAN WEEKLY LIST

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Adelaide Newsprint	11.50	11.50	11.50	11.50
Adelaide Paper Mills	11.50	11.50	11.50	11.50
Adelaide Paper Mills	11.50	11.50	11.50	11.50
Adelaide Paper Mills	11.50	11.50	11.50	11.50
Adelaide Paper Mills	11.50	11.50	11.50	11.50

Source: Bank Leumi Ltd. Tel Aviv.

## TEL AVIV STOCK EXCHANGE

Company	Price	Change
Bank Leumi	100.00	+0.50
Bank Leumi	100.00	+0.50
Bank Leumi	100.00	+0.50
Bank Leumi	100.00	+0.50
Bank Leumi	100.00	+0.50

## HONG KONG

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00

## SINGAPORE STOCKS

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00	100.00

## CANADA

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00

## MILAN

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Italy	100.00	100.00	100.00	100.00
Bank of Italy	100.00	100.00	100.00	100.00
Bank of Italy	100.00	100.00	100.00	100.00
Bank of Italy	100.00	100.00	100.00	100.00
Bank of Italy	100.00	100.00	100.00	100.00

## SWITZERLAND

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Switzerland	100.00	100.00	100.00	100.00
Bank of Switzerland	100.00	100.00	100.00	100.00
Bank of Switzerland	100.00	100.00	100.00	100.00
Bank of Switzerland	100.00	100.00	100.00	100.00
Bank of Switzerland	100.00	100.00	100.00	100.00

## COPENHAGEN

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00

## JOHANNESBURG

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00

## INDUSTRIALS

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00
Bank of South Africa	100.00	100.00	100.00	100.00

## CANADIAN WEEKLY LIST

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00
Bank of Canada	100.00	100.00	100.00	100.00

## PARIS

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of France	100.00	100.00	100.00	100.00
Bank of France	100.00	100.00	100.00	100.00
Bank of France	100.00	100.00	100.00	100.00
Bank of France	100.00	100.00	100.00	100.00
Bank of France	100.00	100.00	100.00	100.00

## TOKYO

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Japan	100.00	100.00	100.00	100.00
Bank of Japan	100.00	100.00	100.00	100.00
Bank of Japan	100.00	100.00	100.00	100.00
Bank of Japan	100.00	100.00	100.00	100.00
Bank of Japan	100.00	100.00	100.00	100.00

## BRUSSELS/LUXEMBOURG

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Belgium	100.00	100.00	100.00	100.00
Bank of Belgium	100.00	100.00	100.00	100.00
Bank of Belgium	100.00	100.00	100.00	100.00
Bank of Belgium	100.00	100.00	100.00	100.00
Bank of Belgium	100.00	100.00	100.00	100.00

## STOCKHOLM

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Sweden	100.00	100.00	100.00	100.00
Bank of Sweden	100.00	100.00	100.00	100.00
Bank of Sweden	100.00	100.00	100.00	100.00
Bank of Sweden	100.00	100.00	100.00	100.00
Bank of Sweden	100.00	100.00	100.00	100.00

## COPENHAGEN

Company	Dec. 2	Dec. 3	Dec. 4	Dec. 5
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00
Bank of Denmark	100.00	100.00	100.00	100.00

## NOTES

Overseas prices shown below are for the week ending Dec. 27, 1974. All prices are in U.S. dollars unless otherwise stated. Prices are for the week ending Dec. 27, 1974. All prices are in U.S. dollars unless otherwise stated. Prices are for the week ending Dec. 27, 1974. All prices are in U.S. dollars unless otherwise stated.

## Indices

## NEW YORK - DOW JONES

Dec. 2	Dec. 3	Dec. 4	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Dec. 13	Dec. 14	Dec. 15	Dec. 16	Dec. 17	Dec. 18	Dec. 19	Dec. 20	Dec. 21	Dec. 22	Dec. 23	Dec. 24	Dec. 25	Dec. 26	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Dec. 31
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\* Basis of index changed from July 1.

## STANDARDS AND POORS

Dec. 2	Dec. 3	Dec. 4	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Dec. 13	Dec. 14	Dec. 15	Dec. 16	Dec. 17	Dec. 18	Dec. 19	Dec. 20	Dec. 21	Dec. 22	Dec. 23	Dec. 24	Dec. 25	Dec. 26	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Dec. 31
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# FINANCIAL TIMES SURVEY

Monday, December 6 1976

## Meat and Poultry

Britain's housewives have been taking a long and searching look at meat prices of all kinds in the shops. As a result there have been major adjustments in the domestic budget, most of which have led to a generally depressing prospect for farmers and processors.

LAST MONTH more than 100 representatives of all sections of Britain's meat industry met to discuss the future of meat promotion. They were told that with supplies dwindling, prices at record high levels and demand down in consequence the industry was facing a difficult time ahead.

In a nutshell this sums up the dilemma of Britain's meat industry over the past year. During a year when everyone has suffered from the effects of rising prices while incomes have been pegged, the steep rise in meat prices has meant that many families have decided to economise by cutting down on meat purchases.

### Switch

There has been a considerable switch from the more expensive cuts of beef, for instance, to the cheaper forequarter meat—a move which the trade has been urging customers to make for many years—with the inevitable result that the prices of the cheaper cuts have risen. Sales of meat pies, sausages and canned meats have also benefited, but the meat manufacturers have experienced serious difficulties of supplies and competition from other EEC countries, compounded by Green pound exchange rate anomalies.

Leading the field, as always, was the beef market, which sets the tone for the whole of the meat industry. With a 15 per

cent. drop in home-produced beef supplies in the present quarter, the total for the whole of 1976 is expected to be little more than 1m. tons compared with 1.2m. last year, and next year the figure is likely to be down to only 900,000 tons.

On the consumption side of the equation the total beef and veal consumed during 1976 is expected to be down to about 46 lb. per head or 9 lb. below last year's high figure. In terms of consumer expenditure the proportion of money spent on meat in the weekly food bill of the nation is expected to drop below 27 per cent for the first time in 18 years.

The estimates of production, consumption and expenditure were made by the Meat and Livestock Commission back in September. Since then the beef market has been through an even more dramatic period, when prices shot up to record high levels. In October the price of beef was running at almost 70 per cent higher than in October last year, which puts some of the more expensive cuts of beef above the £2 a lb. level, with proportionate increases in the prices of other beef cuts and of lamb and, to a lesser extent, pork.

Aggravating the supply situation this year has been the virtual halving of store cattle imports which would have been fattened for the U.K. meat market, while exports of British beef and lamb have been buoyant. On the longer term there is likely to be an appreciable

loss of beef from the domestic market in 1978 and later, caused by the huge rise in bull calf exports from Britain which have risen from about 100,000 in 1975 to 250,000 this year.

This international trade in meat and animals plus, to a

lesser extent, the EEC aid for strong representations to be made in Brussels to bring some easing of the EEC import ban. The result came last week when the EEC Commission announced that from the end of March 1977, the ban will be lifted. It will be replaced by another beef import regime yet to be decided which should allow continuation of the Common Market's virtual ban on imports of beef from third countries.

The ban has deprived them of plentiful supplies of reasonably priced meat and the absence of the supplies from the Community market has increased the pressure on, and the prices of, all types of meat they argue. Despite the gloomy prophecies of a few years ago, supplies of meat on the world market are

ample at present, with producers in North America and Australia facing particularly lean times with depressed demand and prices. Following repeated representations from the trade the U.K. Government accepted the need

countries such as Germany stand a better chance of attracting the supplies, but any imports will obviously help to ease the overall Community supply position eventually.

Against this background of falling cattle numbers and de-

clining meat consumption, the still relatively new Meat Promotions Executive will have its work cut out in the year ahead. If it is to be at all effective in preventing people from getting out of the meat eating habit it will have to promote meat even more energetically, although a fall in animal slaughtering inevitably means a drop in its income, which is based on a levy on slaughtered animals.

It has therefore put up two schemes involving either a 50 or a 75 per cent. increase in the levy. Not surprisingly it would prefer the industry to choose the latter, which would bring its budget up to £24m. for the 1977-1978 campaign year and would give it the confidence to launch

bodies to see how they react to the suggestions. If the producers and trade are willing to see the 75 per cent. rise in the MPE's budget, which would lift the levy on cattle from 20p to 30p a head, from 4p to 7p on pigs and from 14p to 44p on lambs, the MPE may get a go ahead in the new year. Consumers will have to pay for the extra cost eventually as the increase is carried on down the line to the retail end. But with retail sales worth £34m. a year the total levy of £2.5m. is equal to well under a 1p in every £1 spent on meat.

While beef and lamb supplies have fallen this year the fall in pork has not been so marked and the firmer carcass meat

market has enabled poultry meat producers to expand output without any great fall in prices.

The 100 delegates to last month's meeting are now reporting back to their various producer, trade and consumer

The industry itself expects the introduction of new hygiene regulations by the Government next year to lead to the closure of some 400 abattoirs over the following year or so—a considerable speeding up in the natural rate of rationalisation, which led to an annual reduction of around 80 slaughterhouses a year between 1968 and 1974.

It was because the industry put up such a well argued case for Government aid to spur the necessary investment in modernising the plants that the Government decided to make the grant aid available over the next two years despite the current financial difficulties facing the country.

### Overdue

Improvements to Britain's 1,600 slaughterhouses, which are currently handling meat worth £1.4bn. at farm gate prices, are overdue in the Ministry of Agriculture's view and the £20m. pump-priming aid was designed to prompt the industry into investing the £100m. or so needed to raise hygiene standards and to modernise the abattoirs.

Only 80 of the 1,600 measures up to the EEC's high standards, which have to be met to enable abattoirs to handle meat for intra-Community trade. The others, many of which are already perfectly adequate for domestic trade, include a lot of small, out-dated plants.

Equipment to ensure carcasses are not skinned on the floor will have to be installed and the grants will help abattoirs meet stricter effluent control regulations and to install equipment to make use of new techniques for cutting, storing and packing meat and for making better use of by-products, the proper disposal of which can make all the difference between a profitable and loss-making abattoir enterprise.

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### Decline

Unfortunately Britain's traders may not be in such a good competitive position to obtain supplies of third country meat if it does have to come in as expected, over a high tariff wall, because of the decline in sterling. Stronger bidders from

who produces, we can put the two together in an efficient and economic manner. We even put China and America together. In fact, 75% of our turnover is overseas. But we don't just deal with the big boys. We have been known to find a supply directly for a medium-sized restaurant chain. So if your business has an appetite for meat, whether it's wholesale, retail, trader, producer big or small, try the Great British Sanger.

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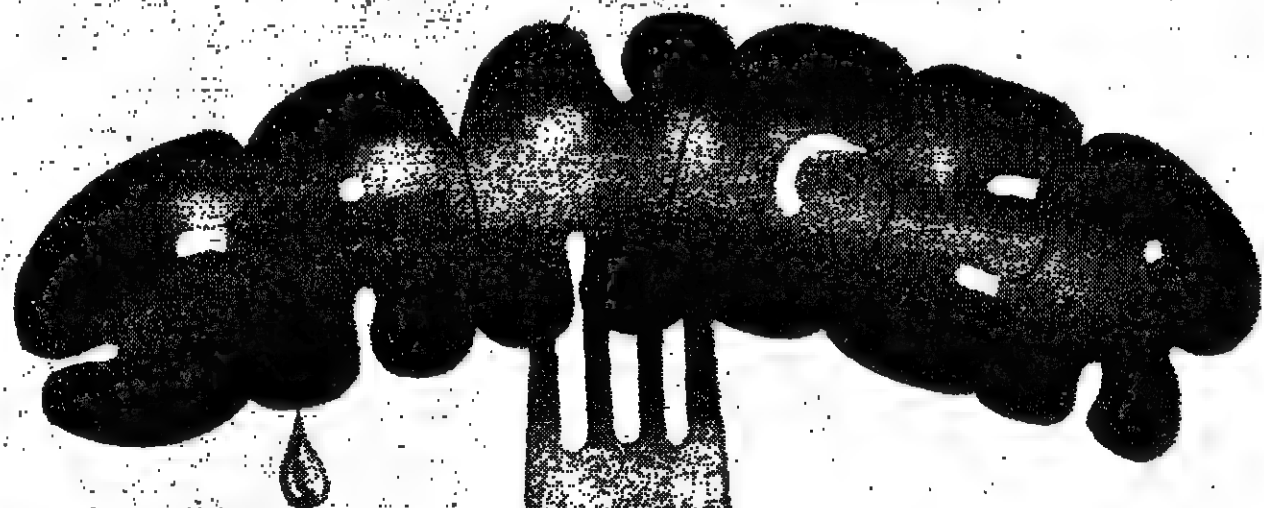
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## MEAT AND POULTRY II

# Good year for beef and lamb

IN A year which has seen the worst drought for centuries in Britain and much of Europe it is only to be expected that some unusual things would happen on the agricultural scene. As far as the beef and lamb market is concerned unusual happenings is almost an understatement.

A big drop in the size of the U.K. national beef herd, a fall in store cattle imports and a rise in exports of animals and meat from Britain have all contributed to a much firmer market.

But this firmer trade did not prevent the first consignments of U.K. beef from being sold into EEC intervention stocks for a time in the spring. When the trade built up suddenly from a few odd tons a week to well over 1,000 tons weekly in April the Government even had to step in to limit the selling into intervention by banning about 40 per cent. of the eligible cattle likely to be offered.

The sudden upsurge in selling into the EEC stockpiles followed increases in Common Market beef prices agreed earlier which made intervention more attractive at a time when the high market prices had caused a slump in demand leading to an easing in prices for live cattle to near the £26 a cwt mark.

### Shrivelled

Prices began their seasonal climb in mid-May but then came the long, hot summer which shrivelled pastures and forced livestock farmers into feeding expensive winter rations to cattle and sheep standing under a blazing sun.

The hot weather not surprisingly depressed demand for red meat but prices remained firmer than would normally have been expected.

Eventually the drought broke and the colder, wet weather brought a spurt in demand. As this coincided with low stocks in butchers' stores which they had been reluctant to fill during the previous hot weeks beef cattle prices rose sharply and prices in the shops jumped by an average 5p or 6p a lb.

Then, at a time when the industry was expecting the usual seasonal easing in prices the continuation in the demand for red meat and the reduced quantities available sent prices rocketing. Early in October the

average fatstock price soared to a record £31 a live cwt, £7 to £8 a cwt more than at the corresponding time last year.

In the lamb markets the same movement was taking place with the U.K. average price reaching a peak of about 55p a lb dressed carcass weight—a jump of about 5p in a week and almost 20p a lb higher than the equivalent 1975 figure.

Since then there has been some reaction from consumers against the high prices, but for beef future supply prospects are not encouraging. Total home production of beef will fall from last year's 1.2m. tons to 1.05m. this year and in 1977 the Meat and Livestock Commission forecasts a drop to 900,000 tons and the following year to only 880,000 tons because of the continued decline in the national beef breeding herd. Because of the long breeding and rearing cycle of beef animals even the attraction of the present high prices will do little to bring any extra quantities of home produced meat forward until late 1978.

And the present strong demand for British bull calves from overseas buyers, which will result in a flood of some 250,000 leaving the country this year, means a further drain on the country's resources, for home-produced beef in future years as well as raising beef producers' costs for their raw material dangerously high.

Lambing rates were a record this spring following the mild winter but overall sheepmeat output is forecast to be down on the 1975 figure and next year output could drop slightly again to about 240,000 tons. But as the MLC has pointed out this is still substantially higher than the 1971-74 average.

New Zealand supplies are the other major factor in the U.K. lamb market making up as they do more than 45 per cent. of the total. Prices for New Zealand lamb have been high this year and promise to be just as firm in 1977 but the fall in the value of sterling has limited the returns to New Zealand farmers.

The 18-day labour dispute in New Zealand freezer depots last month, bringing export supplies of lamb to a halt, could well cause short-term disruptions in the flow of imports leading to even higher prices for a while. But over the marketing year as a whole the New Zealand Meat Board expects to send more than the 204,000 tonnes it shipped to the U.K. in the 12 months to the end of September last.

### Painful

What is causing major concern to NZ producers and to a lesser extent sheep farmers in Britain, Ireland and France is the future of sheep marketing under the Common Market's new sheepmeat regime which is in the final, painful stages of formation.

Since early autumn there have been high hopes raised in the Community that an interim common sheepmeat policy would be agreed which would last at least until the end of 1977. For their own reasons France and Britain would be quite happy to see the interim arrangements continued indefinitely, but Ireland is unlikely to agree.

Ireland is also maintaining a stand on the EEC Commission's proposals of compensatory charges on Irish and U.K. lamb exports to France which would maintain for the time being the present differential of about 50 per cent. in producer prices. While Ireland wants a lower charge to ensure its transport costs do not place its lamb exports to France at a disadvantage to those from Britain, France is concerned that the charges envisaged now are not high enough to protect its market.

At present France protects its market by simply shutting the door to imports when prices on its Paris market drop to a certain level: this is scarcely in line with the spirit of intra-Community trading.

Britain, too, still retains its own traditional support of the U.K. lamb market by guaranteed prices backed if necessary by deficiency payments, but the

U.K. LIVESTOCK				
(000 head)	June 1975	Dec. 1975	June 1976*	June 1976†
<b>CATTLE</b>				
Cows and heifers in milk:				
Dairy herd†	2,903	2,574	2,917	
Beef herd†	1,605	825	1,489	
Cows in calf but not in milk:				
Beef herd†	339	688	320	
Beef herd†	294	997	275	
Total of above	(5,150)	(5,064)	(5,001)	
Heifers in calf (first calf):				
Dairy herd†	864	502	888	
Beef herd†	239	252	217	
Beef herd†	97	93	92	
Bulls for service†				
Others:				
2 years and over	857	1,029	969	
1 year to 2 years	3,560	3,309	3,276	
6 months to 1 year	2,063	2,110	1,802	
Under 6 months	1,965	1,328	1,967	
Total*	14,711	15,812	14,012	
<b>SHEEP</b>				
Ewes for breeding†	13,732	12,746	13,603	
Rams for service	326	341	318	
Other sheep 1 year and over	971	731	819	
Sheep and lambs under 1 year:				
Ewe lambs retained for breeding	1	2,363		
Others under 1 year	13,232	3,349	13,446	
Total*	28,269	19,536	28,185	
<b>PIGS</b>				
Sows in pig	485	496	506	
Gilts in pig	104	122	111	
Other sows for breeding	225	226	224	
Total breeding sows*	(814)	(845)	(841)	
Bears for service	40	41	43	
Gilts over 110 lbs, but not yet in pig	87	102	103	
Others:				
240 lbs and over**	93	101	127	
175 lbs and under 240 lbs	611	628	711	
110 lbs and under 175 lbs	1,697	1,767	1,767	
45 lbs and under 110 lbs	2,356	2,381	2,373	
Under 45 lbs	1,935	1,903	2,023	
Total*	7,531	7,868	7,933	

\* Because of individual rounding figures do not necessarily add up to totals shown. † Intended mainly for producing milk or rearing calves for the dairy herd. ‡ Intended mainly for rearing calves for beef. § Including bull calves being reared for service. ¶ Including shearing. \*\* Not separately recorded in June. \*\*\* Including barren sows for fattening. †† Provisional. Source: MAFF.

U.K. main stand has been on another issue: the suggestion of a safeguard clause being part of the arrangement which would enable third-country lamb imports to be banned from the EEC at times of exceptionally depressed market conditions.

Britain sees this as a possible threat to its large imports from New Zealand. As New Zealand still relies on the U.K. to take 70 per cent. of its lamb exports,

any suggestion of a ban would be serious indeed, although the EEC Commission claims the clause is purely insurance against sudden inrushes of supplies from other countries and would never be used against New Zealand.

Recently other more pressing problems such as dealing with the long-term dairy surplus, "Green Pound" issues and liberalising the beef import

regime have taken precedence over the sheepmeat question. U.K. producers will be happy to see the talks started again and successfully concluded, however, that the sudden shutting of the profitable French market for their lamb exports—happened again only last year—can no longer happen.

Peter Bull

# Campaign for chicken

PLANS FOR the biggest ever promotional campaign for poultry remains ahead of mutton, lamb and pork sales. Undoubtedly a major industry in poultry's expansion has been the restrained rise in chicken prices in comparison with other meats. Views vary on exactly how much chicken has risen in price during the past year, but there is general agreement that they have risen much less than red meats and much less than the increase in production. Indicated by the decline in the value of sterling affecting the price of the main imported ingredient used, maize.

Already considerable progress has been made this year in restoring the industry back to the 1973 level when 330m. birds were sold, only to be followed by the "disastrous" experience in 1974 when sales dropped back to 315m. and heavy losses were suffered throughout the industry. Those companies which survived the 1974 holocaust have adopted a cautious approach subsequently in order not to be caught in the over-production trap again and in 1975 chicken sales slumped to 302m. b/ds as producers cut back output more into line with demand.

But the trials and tribulations suffered by other competitive meats have enabled poultry producers to recover lost sales. At the same time useful export markets have been opened up in the Middle East and West Africa, which took some 15m. birds this year.

### Lighter

Although the birds exported tend to be of a lighter weight than the British market prefers, the potential for expanding overseas sales is a good safety valve if predictions about progress in the U.K. market go awry.

However, chicken producers are confident that there will be room for considerable expansion in the domestic market next year, since it is predicted poultry prices will be under much less pressure than the various other influences pushing up red meat prices.

This year it is claimed chicken prices have risen by far less than other meats, notably beef. It is also claimed on the basis of consumer survey that the number of households buying chicken for Sunday lunch has outstripped the traditional choice of beef and lamb.

The latest National Food Survey shows that per capita consumption of beef and veal in the first quarter of 1976 at 8.20 ounces per week was still well ahead of poultry and cooked chicken at 6.43 ounces. But poultry consumption was well up on the first quarter of 1975, when it was 5.22 oz per

head, while beef was well down, at 4.01 oz per head.

Invested. After the 1974 experience there is undoubtedly caution about expanding too fast again at the expense of profitability; in other words, buying increased sales with low uneconomic prices.

Nevertheless chicken producers are confident that any price rises that will be forced on them next year as a result of increased feed costs will be below the kind of price increases for other meats, beset by EEC regulations, removal of subsidies, supply shortages and the next stage in Britain's transitional period of entry into full membership of the Common Market. Hence the planned aggressive £800,000 promotional and advertising generic campaign for chickens planned, financed by a levy on producers, and backed up by record amounts of advertising by individual brand companies.

But it is a fact that over 75 per cent. of chicken sales are concentrated on the Sunday roast market, when the housewife normally does little to improve the basic taste of the product. As a result chicken is in danger of being viewed as a "dull, flavourless" product whereas, with similar drawbacks, is generally presented as something special by the use of cooking skills. The increase in sales of chicken portions is going some way to widen the range of presentation, but greater consumption incentives may be needed in future if consumption is to continue growing.

Nevertheless, it is calculated each housewife buys a chicken at least once every three weeks, and the value of this £300m. a year industry is likely to expand rather than contract in the immediate future at least. A strong card in chicken producers' hand too is the speed with which production can be regulated in a 12-week period to take advantage of any unexpected market developments. This flexibility must be the envy of beef producers in particular, who have to look ahead for many years when planning output changes.

**Turkeys**

Meanwhile, planning ahead has put the turkey industry into much better shape after the disasters suffered in 1974. Following the heavy losses suffered then a long hard look at the industry was taken by the surviving producers and plans made accordingly.

The campaign to lessen dependence on the traditional Christmas market by promoting sales for other holidays and throughout the year has continued with some success. Some 750,000 birds are sold immedi-

ately after Christmas for the New Year holiday, mainly in Scotland and the north of England. At Easter 1.5m. turkeys are sold, 750,000 at Whitson and 500,000 for the August Bank holiday, as well as some 100,000 on a regular month-to-month basis.

This still leaves a sizeable chunk of the 13.5m. oven-ready and 2.5m. "farm fresh" turkeys produced to be sold at Christmas, although the growing popularity of home freezers has helped boost turkey sales prior to Christmas this year, with some 750,000 birds being sold in October—something that has not happened before.

However, because of the losses suffered in 1974 producers have taken a cautious attitude towards expanding domestic sales and the market has basically been static for the past two years, with prices stable as producers struggle with higher feed costs, which are estimated to have risen by some 50 per cent. in the past year.

The big success story has been the breakthrough achieved by the industry into opening up a promising, and expanding, market into other EEC countries. British turkey exports to other members of the Common

Market, mainly West Germany, have climbed rapidly to reach 750,000 birds this year and the industry is confident of doubling that figure in 1977. This has been achieved despite various import barriers set by the monetary and customs authorities, as well as complicated health regulations.

While the British Government, with the backing of producers, managed to win a battle to allow the continued production of dry-plum "farm fresh" turkeys, produced specially for the Christmas trade, the big oven-ready producers have also taken on the EEC countries at their game on health regulations, complying with EEC rules for processing plants.

U.K. producers have managed to lift the export ban previously imposed.

With a highly integrated industry, using more sophisticated production and breeding techniques, British producers are well able to compete with the more fragmented industry in the EEC countries. It is a welcome success story these days. But the future outlook must be somewhat clouded by the rising feed costs, accelerating the decline in the value of sterling.

John Edwards

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## MEAT AND POULTRY III

# High prices inhibit pigmeat sales

THE beginning of this year for pig producers and curers looked fairly promising. A fall in pig numbers taken prices to record levels profit margins were at a high level. But following the seasonal declines early in the year prices have only just picked up and the curers have still not been regained, despite the rising high rate of inflation.

The bulk of the responsibility for this situation must be borne by the producers themselves. True to form, pushed up at too quickly in the hope of maximising their profits. But usually happens the result is a decline in prices and a fall in restricted margins.

It is fair to say that the circumstances seem to have tipped against the pig producer this year. The economic situation and the resulting effects in consumer spending have led to a reduction in demand for pigmeat. In addition, the meat drought and the associated heat wave had a serious effect on consumption of meat and bacon. But the reasons for the fall in demand is the historically high level. Some sources also suggest that the new vogue for eating has hit bacon sales. The cut in demand reduced pig prices by around 25 per cent at one stage, while the increased cost of pig feed put further pressure on profit margins and in some cases wiped out altogether. Feeding a pig to disposal was mated to cost about £16.50 in October 1975 but by October 1976 this figure had soared to £24—a rise of over 45 per cent.

The effect of the fall in the price of the pound on the cost of feed imports is cushioned to some extent by the operation of the monetary compensation amounts (MCAs) on grains but allowances are available on other such as soyabean and meal. In fact the EEC has reduced the cost of soyabean for time by imposing a £17 a ton export levy as part of the conversion scheme to clear the milk powder "mountain" encouraging its incorporation into animal feed. But it is the operation of the A system which has become one of the main bones of contention for British pig producers.

## Herd

However, the result of this year's sluggish demand is already being seen in the decline of the U.K. pig-breeding herd. The September census showed that the national breeding herd stood at 876,000 head. Though this is higher than last year it is down on the June census figure of 884,000. This picture is confirmed by a rise in the rate of sow slaughterings recently to 8,700 a week from a figure of 6,000 a week earlier in the year.

This situation has led to

speculation on the effects on the traditional three-year pig cycle of the end of the guarantee scheme four years ago. This scheme had provided a suggestion of stability in the pig market since its introduction shortly after the war, and had allowed the development of a fairly predictable cycle of low prices leading to production cuts, higher prices, reduced demand and back to low prices. After the end of the guarantee scheme, however, pig profitability saw two troughs and one high in a relatively short space of time. This led some observers to conclude that the loss of guarantees had accelerated the turnaround of the cycle.

Others, however, claim that the pattern is basically unchanged on the time scale but discern greater violence in the successive price movements. But both schools agree that it is still far too early to come to any firm conclusions.

Danish bacon supplies during the first 44 weeks of this year amounted to 176,300 tons or 43.5 per cent of total sales of 405,100 tons. This compares with 194,200 tons in the same period last year which represented 46.7 per cent. But the Danes still described the market as "buoyant" and had to put bacon on allocation during the autumn. The "allocation" system effectively means the rationing of supplies to distributors.

The main distributors of Danish bacon in this country, Danish Agricultural Producers (DAP), is launching a £300,000 advertising campaign next year.

It will feature the "Danish bacon bargain sign" but DAP will still leave the pricing of Danish bacon in the U.K. up to the retail trade.

U.K. pork production is expected to total 289,000 tons in the second half of 1976, 7 per cent more than in the corresponding period of 1975. Bacon and ham output is meanwhile forecast at 107,500 tons compared with 103,400 tons in the second half of 1975. On this basis pork production during 1976 as a whole is expected to total 556,000 tons, according to the Meat and Livestock Commission. This would be 7,000 tons less than the figure for 1975.

Pork production in the first half of 1977 is forecast at 289,000 tons, 22,000 more than in January/June this year. Bacon and ham production is expected to total 109,000 tons, a rise of 3,000 tons.

"In 1976/77 it seems likely that there will be a further small increase in slaughterings," the MLC market survey says. "The total for July/December, 1977, is provisionally forecast at 6.5m, compared with the current estimate of 6.54m for the second half of this year."

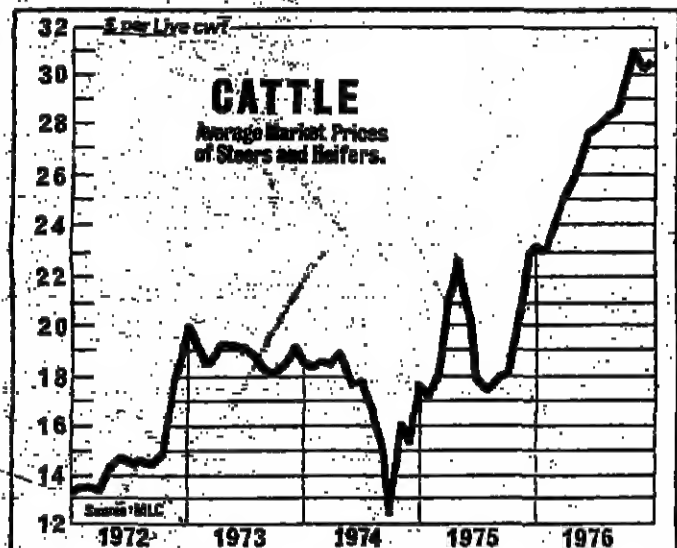
Contract prices paid to pig producers by FMC, Britain's biggest curer, fell below the 1975 level between late February and the last week of July. This was mainly a reflection of the low first-hand price of bacon in relation to pig prices, which resulted in a maximum loss-sharing deduction from the contract price from early March until late July.

"Pig prices should show a substantial seasonal rise in the last quarter," the MLC said. "Although pig slaughterings will be more than last year there will be reductions in beef and lamb supplies and this should add some strength to the pig market."

One piece of good news for pig farmers came out in early September when Britain was officially declared free of swine vesicular disease. But their relief was short-lived as within less than three weeks a new outbreak had been reported in North Yorkshire.

So far, however, the latest outbreak appears to be an isolated one, much to the relief of farmers and the Government, which paid out £5m in compensation following the initial outbreak in late 1972.

Richard Mooney



## Uncomfortable year for the companies

HAS been another uneasy quarter of the bacon and pork for profitability in the meat trades; it controls a half the bacon market alone. In the year to May 1976 its profits prices that the trade slumped from £4m to less than £1m before tax, partly because of difficulties at the Marshfield plant and manufacturing. Writing to shareholders in September, FMC's chairman Mr. D. H. Darbishire, explained that "inflationary increases in raw materials and costs resulting in ever-increasing selling prices, caused a substantial drop in the consumption of fresh and processed meats. This combined with the decline in the value of sterling and the effect of price controls on some areas of meat production continues as a time to develop into a long-term habit."

During 1975-76 the company had to dip into its reserves to maintain the dividend and this has not eased the balance sheet stress; FMC ended the year with an overdraft of almost £12m. Still, trading has understandably languished. In a recent rally, J. B. Thompson is still a quarter below 1976 share price peak, while companies like FMC and Boucheries Bernard have roughly doubled in price this year. The dividend yield at FMC is 13 per cent, which means Europe's biggest meat company stands at a considerable discount to the market rating of the average industrial company. Since taking full control the new management has effected a "fast-track" marketing ride out the current storms on the existing operating base. As a result borrowing powers were substantially increased at the recent annual general meeting

—when it was explained to shareholders that it would take between two and three years for the company to become a successful operation once again.

One reason for the recent stock market interest in J. B. Thompson is that it now begins to look as if the company's egg business will improve fairly rapidly this year and next. But meat trading (mostly poultry) still dominates the profits picture at Eastwood with broilers accounting for roughly half last year's total profits before interest. The company also has a substantial stake in pork production and meat trading. The latter activity draws its supplies from all the primary red meat producing countries of the world. There is a network of regional supply units based in Manchester, Nottingham, Sheffield, Luton, Glasgow and London and beef freezing factories in five major U.K. cities.

Broiler profits are not likely to make much headway in the current year to next March after last year's massive turnaround. In 1975-76 the group swung from losses of just over £1m before tax to profits of £7m. The major problem area at present is feed costs which continue to move up faster than selling prices. At the same time a large part of this year's extra production looks to be going for export, where some margins are lower than in the U.K.

Animal feed costs have risen by something like a third so far this year, with the weakness of sterling pushing up the import bills. But thanks to a consumer switch away from red meats, broiler prices have also risen sharply—though price gains of around a quarter are not providing enough to maintain margins. In contrast Eastwood's trading, fairly buoyantly, pro-

duction is up to over 1m birds and average weights are also rising. And the company looks to be finally free of the problems caused by last year's expansion programme in turkeys.

**Gearing**

Of course it has always been difficult to predict the profitability of a company like Eastwood whose trading record is badly scarred by the gearing effect of volatile commodity prices. But it begins to look as if profits could rise by an eighth to around £7.5m pre-tax this year. For 1977-78 there are hopes of a considerable payoff from full automation of group egg production.

By comparison, Matthews Holdings is much more of an integrated food manufacturer, and its profits have been on something of a plateau for two years (adjusting a 15-month accounting period in 1975-76). The company's operating divisions break down into four major food product areas: meat wholesaling, importing and slaughtering, meat retailing, food manufacture and essences and flavouring. A large part of Matthews' profits arise overseas—in France, where the company controls around 30 per cent of the Paris-based Boucheries Bernard, a group of six fresh meat and delicatessen retailing stores.

Group profits in the first half of the year to January next were around £1m pre-tax; retailing in the U.K. had been depressed by the hot summer and the new meat processing factory at Thamesmead was still operating at a loss. But flavourings and essences had been buoyant and profits from the Continent had been enhanced by the fall in the value of the pound.

Jeffrey Brown

# Eastwood Thompson's trading record is a hit with both Government and Investor

Because in the last year or so they have amplified their activities and extended their interests; in a way that not only creates record profits but also helps the balance of payments with vital export business.



Eastwood Thompson were already established as one of the country's foremost meat importers—international experts in procurement and distribution. And now their policy is to go several steps further along the path of commercial venture by processing imported and home-grown raw materials into products which will attract customers on the European and world markets. Eastwood Thompson have invested with confidence in men and machinery, plant and premises which enable them to run an enterprise which is both imaginatively planned and successfully achieved: turning quality imports into best-selling exports.

So Eastwood Thompson offers a good deal all round. To their traditional suppliers in Australasia, North and South America and Great Britain. To the new sources Eastwood Thompson are always pleased to make contact with. To the investor looking for a group with vision, energy—and excellent dividends. To the Government, eager for exports. To customers world-wide, in the market for quality meat products competitively priced, prepared to suit their tastes.

## Three new processing centres

**At Nottingham,** Eastwood Thompson are putting the final touches to a new abattoir and meat processing complex, designed specially for EEC requirements.

**At Reading,** Eastwood Thompson have built up a factory complex with Europe in mind. And there are plans to treble their present capacity in portion control production for European markets.

**In Europe** Eastwood Thompson now have the facility of cutting rooms to prepare meat the way Europeans prefer. The Eastwood Thompson offices have already been in Europe for some time; one of its particular successes has been the marketing in France of the Belvedere range of quality frozen meats.

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Eastwood Thompson—investing a good deal in the future

## Eastwood Thompson Group

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# FT SHARE INFORMATION SERVICE

## BRITISH FUNDS

Shorts (Lives up to Five Years)

Stock	Price	Yield	Div
141 141 Treasury 1000 1974	100.00	10.00	10.00
142 142 Treasury 1000 1975	100.00	10.00	10.00
143 143 Treasury 1000 1976	100.00	10.00	10.00
144 144 Treasury 1000 1977	100.00	10.00	10.00
145 145 Treasury 1000 1978	100.00	10.00	10.00
146 146 Treasury 1000 1979	100.00	10.00	10.00
147 147 Treasury 1000 1980	100.00	10.00	10.00
148 148 Treasury 1000 1981	100.00	10.00	10.00
149 149 Treasury 1000 1982	100.00	10.00	10.00
150 150 Treasury 1000 1983	100.00	10.00	10.00

Five to Fifteen Years

Stock	Price	Yield	Div
151 151 Treasury 1000 1984	100.00	10.00	10.00
152 152 Treasury 1000 1985	100.00	10.00	10.00
153 153 Treasury 1000 1986	100.00	10.00	10.00
154 154 Treasury 1000 1987	100.00	10.00	10.00
155 155 Treasury 1000 1988	100.00	10.00	10.00
156 156 Treasury 1000 1989	100.00	10.00	10.00
157 157 Treasury 1000 1990	100.00	10.00	10.00
158 158 Treasury 1000 1991	100.00	10.00	10.00
159 159 Treasury 1000 1992	100.00	10.00	10.00
160 160 Treasury 1000 1993	100.00	10.00	10.00

Over Fifteen Years

Stock	Price	Yield	Div
161 161 Treasury 1000 1994	100.00	10.00	10.00
162 162 Treasury 1000 1995	100.00	10.00	10.00
163 163 Treasury 1000 1996	100.00	10.00	10.00
164 164 Treasury 1000 1997	100.00	10.00	10.00
165 165 Treasury 1000 1998	100.00	10.00	10.00
166 166 Treasury 1000 1999	100.00	10.00	10.00
167 167 Treasury 1000 2000	100.00	10.00	10.00
168 168 Treasury 1000 2001	100.00	10.00	10.00
169 169 Treasury 1000 2002	100.00	10.00	10.00
170 170 Treasury 1000 2003	100.00	10.00	10.00

Updated

Stock	Price	Yield	Div
171 171 Treasury 1000 2004	100.00	10.00	10.00
172 172 Treasury 1000 2005	100.00	10.00	10.00
173 173 Treasury 1000 2006	100.00	10.00	10.00
174 174 Treasury 1000 2007	100.00	10.00	10.00
175 175 Treasury 1000 2008	100.00	10.00	10.00
176 176 Treasury 1000 2009	100.00	10.00	10.00
177 177 Treasury 1000 2010	100.00	10.00	10.00
178 178 Treasury 1000 2011	100.00	10.00	10.00
179 179 Treasury 1000 2012	100.00	10.00	10.00
180 180 Treasury 1000 2013	100.00	10.00	10.00

INTERNATIONAL BANK

Stock	Price	Yield	Div
181 181 Treasury 1000 2014	100.00	10.00	10.00
182 182 Treasury 1000 2015	100.00	10.00	10.00
183 183 Treasury 1000 2016	100.00	10.00	10.00
184 184 Treasury 1000 2017	100.00	10.00	10.00
185 185 Treasury 1000 2018	100.00	10.00	10.00
186 186 Treasury 1000 2019	100.00	10.00	10.00
187 187 Treasury 1000 2020	100.00	10.00	10.00
188 188 Treasury 1000 2021	100.00	10.00	10.00
189 189 Treasury 1000 2022	100.00	10.00	10.00
190 190 Treasury 1000 2023	100.00	10.00	10.00

CORPORATION BONDS

Stock	Price	Yield	Div
191 191 Treasury 1000 2024	100.00	10.00	10.00
192 192 Treasury 1000 2025	100.00	10.00	10.00
193 193 Treasury 1000 2026	100.00	10.00	10.00
194 194 Treasury 1000 2027	100.00	10.00	10.00
195 195 Treasury 1000 2028	100.00	10.00	10.00
196 196 Treasury 1000 2029	100.00	10.00	10.00
197 197 Treasury 1000 2030	100.00	10.00	10.00
198 198 Treasury 1000 2031	100.00	10.00	10.00
199 199 Treasury 1000 2032	100.00	10.00	10.00
200 200 Treasury 1000 2033	100.00	10.00	10.00

COMMONWEALTH & AFRICAN BONDS

Stock	Price	Yield	Div
201 201 Treasury 1000 2034	100.00	10.00	10.00
202 202 Treasury 1000 2035	100.00	10.00	10.00
203 203 Treasury 1000 2036	100.00	10.00	10.00
204 204 Treasury 1000 2037	100.00	10.00	10.00
205 205 Treasury 1000 2038	100.00	10.00	10.00
206 206 Treasury 1000 2039	100.00	10.00	10.00
207 207 Treasury 1000 2040	100.00	10.00	10.00
208 208 Treasury 1000 2041	100.00	10.00	10.00
209 209 Treasury 1000 2042	100.00	10.00	10.00
210 210 Treasury 1000 2043	100.00	10.00	10.00

FOREIGN BONDS & RAILS

Stock	Price	Yield	Div
211 211 Treasury 1000 2044	100.00	10.00	10.00
212 212 Treasury 1000 2045	100.00	10.00	10.00
213 213 Treasury 1000 2046	100.00	10.00	10.00
214 214 Treasury 1000 2047	100.00	10.00	10.00
215 215 Treasury 1000 2048	100.00	10.00	10.00
216 216 Treasury 1000 2049	100.00	10.00	10.00
217 217 Treasury 1000 2050	100.00	10.00	10.00
218 218 Treasury 1000 2051	100.00	10.00	10.00
219 219 Treasury 1000 2052	100.00	10.00	10.00
220 220 Treasury 1000 2053	100.00	10.00	10.00

U.S. & DM prices exclude inv. 5 premium

## CANADIANS

Stock	Price	Yield	Div
221 221 Treasury 1000 2054	100.00	10.00	10.00
222 222 Treasury 1000 2055	100.00	10.00	10.00
223 223 Treasury 1000 2056	100.00	10.00	10.00
224 224 Treasury 1000 2057	100.00	10.00	10.00
225 225 Treasury 1000 2058	100.00	10.00	10.00
226 226 Treasury 1000 2059	100.00	10.00	10.00
227 227 Treasury 1000 2060	100.00	10.00	10.00
228 228 Treasury 1000 2061	100.00	10.00	10.00
229 229 Treasury 1000 2062	100.00	10.00	10.00
230 230 Treasury 1000 2063	100.00	10.00	10.00

S.E. List Premium 40% based on \$1.000 per D

## BANKS AND HIRE PURCHASE

Stock	Price	Yield	Div
231 231 Treasury 1000 2064	100.00	10.00	10.00
232 232 Treasury 1000 2065	100.00	10.00	10.00
233 233 Treasury 1000 2066	100.00	10.00	10.00
234 234 Treasury 1000 2067	100.00	10.00	10.00
235 235 Treasury 1000 2068	100.00	10.00	10.00
236 236 Treasury 1000 2069	100.00	10.00	10.00
237 237 Treasury 1000 2070	100.00	10.00	10.00
238 238 Treasury 1000 2071	100.00	10.00	10.00
239 239 Treasury 1000 2072	100.00	10.00	10.00
240 240 Treasury 1000 2073	100.00	10.00	10.00

Hire Purchase, etc.

Stock	Price	Yield	Div
241 241 Treasury 1000 2074	100.00	10.00	10.00
242 242 Treasury 1000 2075	100.00	10.00	10.00
243 243 Treasury 1000 2076	100.00	10.00	10.00
244 244 Treasury 1000 2077	100.00	10.00	10.00
245 245 Treasury 1000 2078	100.00	10.00	10.00
246 246 Treasury 1000 2079	100.00	10.00	10.00
247 247 Treasury 1000 2080	100.00	10.00	10.00
248 248 Treasury 1000 2081	100.00	10.00	10.00
249 249 Treasury 1000 2082	100.00	10.00	10.00
250 250 Treasury 1000 2083	100.00	10.00	10.00

BEERS, WINES AND SPIRITS

Stock	Price	Yield	Div
251 251 Treasury 1000 2084	100.00	10.00	10.00
252 252 Treasury 1000 2085	100.00	10.00	10.00
253 253 Treasury 1000 2086	100.00	10.00	10.00
254 254 Treasury 1000 2087	100.00	10.00	10.00
255 255 Treasury 1000 2088	100.00	10.00	10.00
256 256 Treasury 1000 2089	100.00	10.00	10.00
257 257 Treasury 1000 2090	100.00	10.00	10.00
258 258 Treasury 1000 2091	100.00	10.00	10.00
259 259 Treasury 1000 2092	100.00	10.00	10.00
260 260 Treasury 1000 2093	100.00	10.00	10.00

CINEMAS, THEATRES AND TV

Stock	Price	Yield	Div
261 261 Treasury 1000 2094	100.00	10.00	10.00
262 262 Treasury 1000 2095	100.00	10.00	10.00
263 263 Treasury 1000 2096	100.00	10.00	10.00
264 264 Treasury 1000 2097	100.00	10.00	10.00
265 265 Treasury 1000 2098	100.00	10.00	10.00
266 266 Treasury 1000 2099	100.00	10.00	10.00
267 267 Treasury 1000 2100	100.00	10.00	10.00
268 268 Treasury 1000 2101	100.00	10.00	10.00
269 269 Treasury 1000 2102	100.00	10.00	10.00
270 270 Treasury 1000 2103	100.00	10.00	10.00

DRAPERY AND STORES

Stock	Price	Yield	Div
271 271 Treasury 1000 2104	100.00	10.00	10.00
272 272 Treasury 1000 2105	100.00	10.00	10.00
273 273 Treasury 1000 2106	100.00	10.00	10.00
274 274 Treasury 1000 2107	100.00	10.00	10.00
275 275 Treasury 1000 2108	100.00	10.00	10.00
276 276 Treasury 1000 2109	100.00	10.00	10.00
277 277 Treasury 1000 2110	100.00	10.00	10.00
278 278 Treasury 1000 2111	100.00	10.00	10.00
279 279 Treasury 1000 2112	100.00	10.00	10.00
280 280 Treasury 1000 2113	100.00	10.00	10.00

BUILDING INDUSTRY, TIMBER AND ROADS

Stock	Price	Yield	Div
281 281 Treasury 1000 2114	100.00	10.00	10.00
282 282 Treasury 1000 2115	100.00	10.00	10.00
283 283 Treasury 1000 2116	100.00	10.00	10.00
284 284 Treasury 1000 2117	100.00	10.00	10.00
285 285 Treasury 1000 2118	100.00	10.00	10.00
286 286 Treasury 1000 2119	100.00	10.00	10.00
287 287 Treasury 1000 2120	100.00	10.00	10.00
288 288 Treasury 1000 2121	100.00	10.00	10.00
289 289 Treasury 1000 2122	100.00	10.00	10.00
290 290 Treasury 1000 2123	100.00	10.00	10.00

AMERICANS

Stock	Price	Yield	Div
291 291 Treasury 1000 2124	100.00	10.00	10.00
292 292 Treasury 1000 2125	100.00	10.00	10.00
293 293 Treasury 1000 2126	100.00	10.00	10.00
294 294 Treasury 1000 2127	100.00	10.00	10.00
295 295 Treasury 1000 2128	100.00	10.00	10.00
296 296 Treasury 1000 2129	100.00	10.00	10.00
297 297 Treasury 1000 2130	100.00	10.00	10.00
298 298 Treasury 1000 2131	100.00	10.00	10.00
299 299 Treasury 1000 2132	100.00	10.00	10.00
300 300 Treasury 1000 2133	100.00	10.00	10.00

S.E. List Premium 40% based on \$1.000 per D

Conversion factor 0.7148 (0.1250)

## BUILDING INDUSTRY—Continued

Pair	Stock	Price	Yield	Div	
Oct	Orcland Bank	14	578	72	1.0
Nov	301 301 Treasury 1000	2134	100.00	10.00	9.6
July	302 302 Treasury 1000	2135	100.00	10.00	9.6
July	303 303 Treasury 1000	2136	100.00	10.00	9.6
Nov	304 304 Treasury 1000	2137	100.00	10.00	9.6
Nov	305 305 Treasury 1000	2138	100.00	10.00	9.6
Nov	306 306 Treasury 1000	2139	100.00	10.00	9.6
Nov	307 307 Treasury 1000	2140	100.00	10.00	9.6
Nov	308 308 Treasury 1	2141	100.00	10.00	9.6
Nov	309 309 Treasury 1	2142	100.00	10.00	9.6
Nov	310 310 Treasury 1	2143	100.00	10.00	9.6
Nov	311 311 Treasury 1	2144	100.00	10.00	9.6
Nov	312 312 Treasury 1	2145	100.00	10.00	9.6
Nov	313 313 Treasury 1	2146	100.00	10.00	9.6
Nov	314 314 Treasury 1	2147	100.00	10.00	9.6
Nov	315 315 Treasury 1	2148	100.00	10.00	9.6
Nov	316 316 Treasury 1	2149	100.00	10.00	9.6
Nov	317 317 Treasury 1	2150	100.00	10.00	9.6
Nov	318 318 Treasury 1	2151	100.00	10.00	9.6
Nov	319 319 Treasury 1	2152	100.00	10.00	9.6
Nov	320 320 Treasury 1	2153	100.00	10.00	9.6
Nov	321 321 Treasury 1	2154	100.00	10.00	9.6
Nov	322 322 Treasury 1	2155	100.00	10.00	9.6
Nov	323 323 Treasury 1	2156	100.00	10.00	9.6
Nov	324 324 Treasury 1	2157	100.00	10.00	9.6
Nov	325 325 Treasury 1	2158	100.00	10.00	9.6
Nov	326 326 Treasury 1	2159	100.00	10.00	9.6
Nov	327 327 Treasury 1	2160	100.00	10.00	9.6
Nov	328 328 Treasury 1	2161	100.00	10.00	9.6
Nov	329 329 Treasury 1	2162	100.00	10.00	9.6
Nov	330 330 Treasury 1	2163	100.00	10.00	9.6
Nov	331 331 Treasury 1	2164	100.00	10.00	9.6
Nov	332 332 Treasury 1	2165	100.00	10.00	9.6
Nov	333 333 Treasury 1	2166	100.00	10.00	9.6
Nov	334 334 Treasury 1	2167	100.00	10.00	9.6
Nov	335 335 Treasury 1	2168	100.00	10.00	9.6
Nov	336 336 Treasury 1	2169	100.00	10.00	9.6
Nov	337 337 Treasury 1	2170	100.00	10.00	9.6
Nov	338 338 Treasury 1	2171	100.00	10.00	9.6
Nov	339 339 Treasury 1	2172	100.00	10.00	9.6
Nov	340 340 Treasury 1	2173	100.00	10.00	9.6
Nov	341 341 Treasury 1	2174	100.00	10.00	9.6
Nov	342 342 Treasury 1	2175	100.00	10.00	9.6
Nov	343 343 Treasury 1	2176	100.00	10.00	9.6
Nov	344 344 Treasury 1	2177	100.00	10.00	9.6
Nov	345 345 Treasury 1	2178	100.00	10.00	9.6
Nov	346 346 Treasury 1	2179	100.00	10.00	9.6
Nov	347 347 Treasury 1	2180	100.00	10.00	9.6
Nov	348 348 Treasury 1	2181	100.00	10.00	9.6
Nov	349 349 Treasury 1	2182	100.00	10.00	9.6
Nov	350 350 Treasury 1	2183	100.00	10.00	9.6
Nov	351 351 Treasury 1	2184	100.00	10.00	9.6
Nov	352 352 Treasury 1	2185	100.00	10.00	9.6
Nov	353 353 Treasury 1	2186	100.00	10.00	9.6
Nov	354 354 Treasury 1	2187	100.00	10.00	9.6
Nov	355 355 Treasury 1	2188	100.00	10.00	9.6
Nov	356 356 Treasury 1	2189	100.00	10.00	9.6
Nov	357 357 Treasury 1	2190	100.00	10.00	9.6
Nov	358 358 Treasury 1	2191	100.00	10.00	9.6
Nov	359 359 Treasury 1	2192	100.00	10.00	9.6
Nov	360 360 Treasury 1	2193	100.00	10.00	9.6
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Nov	362 362 Treasury 1	2195	100.00	10.00	9.6
Nov	363 363 Treasury 1	2196	100.00	10.00	9.6
Nov	364 364 Treasury 1	2197	100.00	10.00	9.6
Nov	365 365 Treasury 1	2198	100.00	10.00	9.6
Nov	366 366 Treasury 1	2199	100.00	10.00	9.6
Nov	367 367 Treasury 1	2200	100.00	10.00	9.6
Nov	368 368 Treasury 1	2201	100.00	10.00	9.6
Nov	369 369 Treasury 1	2202	100.00	10.00	9.6
Nov	370 370 Treasury 1	2203	100.00	10.00	9.6
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Nov	372 372 Treasury 1	2205	100.00	10.00	9.6
Nov	373 373 Treasury 1	2206	100.00	10.00	9.6
Nov	374 374 Treasury 1	2207	100.00	10.00	9.6
Nov	375 375 Treasury 1	2208	100.00	10.00	9.6
Nov	376 376 Treasury 1	2209	100.00	10.00	9.6
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Nov	378 378 Treasury 1	2211	100.00	10.00	9.6
Nov	379 379 Treasury 1	2212	100.00	10.00	9.6
Nov	380 380 Treasury 1	2213	100.00	10.00	9.6
Nov	381 381 Treasury 1	2214	100.00	10.00	9.6
Nov	382 382 Treasury 1	2215	100.00	10.00	9.6
Nov	383 383 Treasury 1	2216	100.00	10.00	9.6
Nov	384 384 Treasury 1	2217	100.00	10.00	9.6
Nov	385 385 Treasury 1	2218	100.00	10.00	9.6
Nov	386 386 Treasury 1	2219	100.00	10.00	9.6
Nov	387 387 Treasury 1	2220	100.00	10.00	9.6
Nov	388 388 Treasury 1	2221	100.00	10.00	9.6
Nov	389 389 Treasury 1	2222	100.00	10.00	9.6
Nov	390 390 Treasury 1	2223	100.00	10.00	9.6
Nov	391 391 Treasury 1	2224	100.00	10.00	9.6
Nov	392 392 Treasury 1	2225	100.00	10.00	9.6
Nov	393 393 Treasury 1	2226	100.00	10.00	9.6
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Nov	395 395 Treasury 1	2228	100.00	10.00	9.6
Nov	396 396 Treasury 1	2229	100.00	10.00	9.6
Nov	397 397 Treasury 1	2230	100.00	10.00	9.6
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Nov	400 400 Treasury 1	2233	100.00	10.00	9.6
Nov	401 401 Treasury 1	2234	100.00	10.00	9.6
Nov	402 402 Treasury 1	2235	100.00	10.00	9.6
Nov	403 403 Treasury 1	2236	100.00	10.00	9.6
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Nov	407 407 Treasury 1	2240	100.00	10.00	9.6
Nov	408 408 Treasury 1	2241	100.00	10.00	9.6
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Nov	411 411 Treasury 1	2244	100.00	10.00	9.6
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Nov	413 413 Treasury 1	2246	100.00	10.00	9.6
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Nov	422 422 Treasury 1	2255	100.00	10.00	9.6
Nov	423 423 Treasury 1	2256	100.00	10.00	9.6
Nov	424 424 Treasury 1	2257	100.00	10.00	9.6
Nov	425 425 Treasury 1	2258	100.00	10.00	9.6
Nov	426 426 Treasury 1	2259	100.00	10.00	9.6
Nov	427 427 Treasury 1	2260	100.00	10.00	9.6
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Nov	429 429 Treasury 1	2262	100.00	10.00	9.6
Nov	430 430 Treasury 1	2263	100.00	10.00	9.6
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Nov	456 456 Treasury 1	2289	100.00	10.00	9.6
Nov	457 457 Treasury 1	2290	100.00	10.00	9.6
Nov	458 458 Treasury 1	2291	100.00	10.00	9.6
Nov	459 459 Treasury 1	2292	100.00	10.00	9.6
Nov	460 460 Treasury 1	2293	100.00	10.00	9.6
Nov	461 461 Treasury 1	2294	100.00	10.00	9.6
Nov	462 462 Treasury 1	2295	100.00	10.00	9.6
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Nov	481 481 Treasury 1	2314	100.00	10.00	9.6
Nov	482 482 Treasury 1	2315	100.00	10.00	9.6
Nov	483 483 Treasury 1	2316	100.00	10.00	9.6
Nov	484 484 Treasury 1	2317	100.00	10.00	9.6
Nov	485 485 Treasury 1	2318	100.00	10.00	9.6
Nov	486 486 Treasury 1	2319	100.00	10.00	9.6
Nov	487 487 Treasury 1	2320	100.00	10.00	9.6
Nov	488 488 Treasury 1	2321	100.00	10.00	9.6
Nov	489 489 Treasury 1	2322	100.00	10.00	9.6
Nov	490 490 Treasury 1	2323	100.00	10.00	9.6
Nov	491 491 Treasury 1	2324	100.00	10.00	9.6
Nov	492 492 Treasury 1	2325	100.00	10.00	9.6
Nov	493 493 Treasury 1	2326	100.00	10.00	9.6
Nov	494 494 Treasury 1	2327	100.00	10.00	9.6
Nov	495 495 Treasury 1	2328	100.00	10.00	







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